PERSONALITY, OCCUPATIONAL STRESS AND WELLNESS AMONG PRISON OFFICERS: THE MEDIATING ROLE OF SELF EFFICACY AND PERCEIVED FAIRNESS

AWANIS KU ISHAK

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PERSONALITY, OCCUPATIONAL STRESS AND WELLNESS AMONG PRISON OFFICERS: THE MEDIATING ROLE OF SELF EFFICACY AND PERCEIVED FAIRNESS

A Thesis submitted to the UUM College of Arts and Sciences in fulfillment of the requirements for the degree of Doctor of Philosophy Universiti Utara Malaysia

> By Awanis Ku Ishak

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Abstrak

Kajian ini bertujuan menyelidik isu-isu yang dihadapi oleh pegawai-pegawai penjara semasa kerja: i) tahap kesejahteraan, tekanan pekerjaan, personaliti, efikasi kendiri dan tanggapan terhadap keadilan pegawai-pegawai penjara, ii) perbezaan pemboleh ubah kesejahteraan, tekanan pekerjaan dan personaliti mengikut jantina, umur dan tempoh perkhidmatan pegawai penjara, iii) hubungan di antara pemboleh ubah kesejahteraan, tekanan pekerjaan, personaliti, efikasi kendiri dan tanggapan terhadap keadilan, iv) efikasi kendiri dan tanggapan terhadap keadilan sebagai pemboleh ubah pengantara dan akhir sekali, v) melakarkan model kesejahteraan yang bersesuaian untuk pegawaipegawai penjara di penjara. Responden terdiri daripada 417 pegawai penjara dari lapan lokasi penjara. Teknik persampelan tahap berganda, iaitu persampelan rawak berstrata dan persampelan rawak mudah telah digunakan. Analisis statistik deskriptif dan inferensi dijalankan menerusi Pakej Statistikal untuk Sains Sosial (SPSS) dan Analysis of Moments Structures (AMOS). Penemuan kajian menunjukkan terdapat pertalian yang signifikan di antara pemboleh ubah kajian. Terdapat perbezaan kesejahteraan yang signifikan mengikut tempoh perkhidmatan pegawai penjara. Selain itu juga, terdapat perbezaan yang signifikan bagi tekanan pekerjaan berdasarkan jantina. Kajian juga mendapati adanya perbezaan signifikan dari segi domain personaliti pegawai penjara, iaitu neuroticism, extraversion, openness, agreeableness dan conscientiousness berdasarkan jantina. Selain itu, didapati efikasi kendiri dan tanggapan terhadap keadilan berperanan sebagai pengantara. Penemuan juga mendedahkan model cadangan bersesuaian dengan data setelah diubahsuai. Kesimpulannya, kajian ini dapat menambah pengetahuan mengenai kesejahteraan diri para pegawai penjara dan kaitannya dengan faktor-faktor personaliti, tekanan pekerjaan, efikasi kendiri dan tanggapan terhadap keadilan, khususnya dalam bidang tingkah laku organisasi dan dalam bidang pengurusan penjara di Malaysia.

Kata kunci: Kesejahteraan, Personaliti, Tekanan pekerjaan, Efikasi kendiri, Tanggapan terhadap keadilan

Abstract

The aim of this research is to examine issues confronting prison officers at work: i) the level of wellness, occupational stress, personality, self efficacy and perceived fairness of prison officers, ii) the difference in wellness, personality and occupational stress variables according to prison officers' gender, age and tenure, iii) the relationship between wellness, personality, occupational stress, perceived fairness and self efficacy variables, iv) self efficacy and perceived fairness as possible mediators and lastly, v) the model fit of prison officers' wellness. Respondents were 417 prison officers from eight prison locations. Multistage sampling technique consisting of stratified random sampling and simple random sampling was used. Descriptive and inferential statistical analyses were performed via Statistical Package for Social Sciences (SPSS) and Analysis of Moments Structures (AMOS). Findings of the study indicated that there were significant correlations between variables in the study. There was a significant difference in wellness according to prison officers' tenure group. There was also a significant difference in occupational stress according to prison officers' gender. The study also revealed significant differences in prison officers' personality domains i.e. neuroticism, extraversion, openness, agreeableness and conscientiousness, according to their gender. Self efficacy and perceived fairness were revealed as mediators. The finding also showed that the model fitted the data after modification. In conclusion, this study had contributed and further enhanced the knowledge about prison officers' wellness in relation to their personality, occupational stress, self efficacy and perceived fairness specifically in areas pertaining to organizational behavior, and prison management studies in Malaysia.

Keywords: Wellness, Personality, Occupational stress, Self efficacy, Perceived fairness

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Alhamdullilah. Praise to Allah for the most wonderful gift of being able to conquer myself. The bitterness, sorrow, distress, enjoyment, fulfillment and friendship I made along the way. The experience is beyond anything! I will not change these moments for anything. It has sculpted me mentally, emotionally, and physiologically. During this journey I have encountered the sweetness of friendship, the beauty of patience and being persistence in anything. I love every moment of it. I am so grateful to Allah to bestow me with this beautiful gift.

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AWANIS KU ISHAK

Table of contents

Permiss	ion to use	e	i
Abstrak			ii
Abstract	t		iii
Acknow	ledgeme	nt	iv
Table of	f contents	5	v
List of t	ables		Х
List of f	ïgures		xii
List of a	appendice	es	xiii
СНАРТ	TER ONI	E: INTRODUCTION AND BACKGROUND OF STUDY	1-27
1.1.	Introdu	ction	1
1.2.	Problem	n statement	9
1.3.	Researc	h questions	16
1.4.	Researc	h objectives	17
1.5.	Signific	ance of the study	17-20
	1.5.1.	Theoretical significance	18
	1.5.2.	Practical significance	19
1.6.	Operati	onal definition of terms	20-25
1.7.	Scope o	of the study	25
1.8.	Organiz	cation of the study	26
СНАРТ	TER TW	O: LITERATURE REVIEW	28-115
2.1.	Introduc	ction	28
2.2.	The well	llness of employees at the workplace	30-47
	2.2.1.	The wellness model	33
	2.2.2.	Previous studies on employee wellness	38
	2.2.3.	Concluding remarks on employees' wellness	45
2.3.	Human	personality at work	47-58
	2.3.1.	Five-factor model of personality	49
	2.3.2.	Defining the five factors	50
	2.3.3.	Previous studies on personality and wellness	51
	2.3.4.	Concluding remarks on personality and wellness	56

2.4.	Prison o	officers' occupational stress	58-71
	2.4.1.	The depiction of occupational stress	60
	2.4.2.	Models and theories of occupational stress	64
	2.4.3.	Previous studies on occupational stress and wellness	65
	2.4.4.	Concluding remarks on occupational stress and wellness	67
2.5.	Self eff	icacy and perceived fairness as possible mediators in	
	prison s	setting	71
2.6.	Self eff	icacy trait in prison setting	72-81
	2.6.1.	The generalized self efficacy	75
	2.6.2.	Previous studies on self efficacy and wellness	76
	2.6.3.	Concluding remarks on self efficacy and wellness	80
2.7.	Perceiv	ed fairness in prison setting	81-88
	2.7.1.	Previous studies on perceived fairness	82
	2.7.2.	Concluding remarks on unfairness and wellness	85
2.8.	Underp	inning theories of the proposed framework	88-96
	2.8.1.	The general system theory	89
	2.8.2.	Individual psychology, positive psychology and	
		psychofortology paradigm	92
2.9.	Conclue	ding remarks of the study	96
2.10.	Hypoth	esized model integration	98-114
	2.10.1.	Research framework	98
	2.10.2.	Research hypotheses	99
2.11.	Chapter	summary	115
		REE: RESEARCH METHODOLOGY	116-156
3 .1.	Introdu		110-150
3.2.		ch philosophy	116
3.2. 3.3.		ch design	118
3.3. 3.4.		ch location and population	118
3. 4 . 3.5.	Sample		119
	•		
3.6. 3.7.		ng method	125 127
	-	onnaire rate of return	
3.8.		nnaire development for research instrument	127
3.9.	Researc	ch instruments and scoring	128-138

	3.9.1.	Employee wellness-5F-Wel	128
	3.9.2.	Employee personality - NEO-FFI	132
	3.9.3.	Occupational stress – WSSCO	133
	3.9.4.	Self efficacy – GSES	135
	3.9.5.	Perceived fairness – DPIJ	137
3.10.	Instrume	ent reliability	138
3.11.	Researc	h procedure	141-143
	3.11.1.	Gaining approval for respondents from Prison Department	
		Of Malaysia and data collection method	142
3.12.	Instrume	ent validity	143-147
	3.12.1.	Translation validity: face and content validity	143
	3.12.2.	Construct validity	145
	3.12.3.	Convergent and discriminant validity	146
	3.12.4.	Nomological validity	147
3.13.	Data ana	alysis	148-153
	3.13.1.	Two-step approach in structural equation modeling	149
	3.13.2.	Item parceling	150
	3.13.3.	Evaluation of model fit	152
3.14.	Pilot stu	ıdy	154
3.15.	Chapter	summary	155
СНАРТ	TER FOU	JR: PRELIMINARY ANALYSIS	157-199
4.1.	Introduc	ction	157
4.2.	Present	study	157-164
	4.2.1.	Accuracy of data input	158
	4.2.2.	Treatment of missing data	158
	4.2.3.	Normality assumption for multivariate analysis	159
	4.2.4.	Mahalanobis distance test	162
	4.2.5.	Test of homogeneity of variances	162
	4.2.6.	Test of linearity	163
	4.2.7.	Multicollinearity test	163
4.3.	The relia	ability analysis result of the measurement	165
4.4.	Item par	celing, exploratory factor analysis and confirmatory factor	
	analysis	of constructs	167-193

	4.4.1.	Employee wellness item parceling for exploratory factor	
		analysis, item parceling of constructs and confirmatory	
		factor analysis	171
	4.4.2.	Personality item parceling for exploratory factor analysis,	
		item parceling of constructs and confirmatory factor	
		analysis	179
	4.4.3.	Occupational stress item parceling for exploratory factor	
		analysis, item parceling of constructs and confirmatory	
		factor analysis	184
	4.4.4.	Perceived fairness item parceling for exploratory factor	
		analysis, item parceling of constructs and confirmatory	
		factor analysis	188
	4.4.5.	Self efficacy item parceling for exploratory factor	
		analysis, item parceling of constructs and confirmatory	
		factor analysis	192
4.5.	Overall	measurement	194
4.6.	Conver	gent and discriminant validity of measurement	196
4.7.	Chapter	r conclusion	199
СНАР	TER FIV	'E: RESEARCH FINDINGS	200-241
5.1.	Introdu	ction	200
5.2.	Respon	dents' demographic profile	201-206
5.3.	Prison	officers' wellness, their personality, occupational stress,	
	self eff	icacy and perceived fairness	206-209
	5.3.1.	Central tendencies and measures of dispersion	207
	5.3.2.	Variables mean and standard deviation comparison	
		between gender	208
5.4.	Inferen	tial statistics – hypotheses testing	210-237
	5.4.1.	Difference of wellness, personality and occupational stres	8
		based on prison officers' gender, age and tenure	210
	5.4.2.	Correlation between constructs	227
	5.4.3.	Goodness of fit of structural model	230
5.5.	Chapte	r conclusion	238

CHAPT	TER SIX:	DISCUSSION, IMPLICATION AND CONCLUSION	242-301
6.1.	Introduc	ction	242
6.2.	Discussion of the findings		242-273
	6.2.1.	Occupational stress, personality, self efficacy,	
		perceived fairness and wellness of prison officers	243
	6.2.2.	Differences according to prison officers' gender, age	
		and tenure	248
	6.2.3.	Correlation between occupational stress, personality,	
		self efficacy, perceived fairness and wellness of	
		prison officers	255
	6.2.4.	Mediation effect and best fit model	264
6.3.	Implicat	ions and recommendations of the study	274-295
	6.3.1.	Theoretical implications of the study	274
	6.3.2.	Recommendations	285
6.4.	Limitati	ons	295
6.5.	Future r	esearch direction	297
6.6.	Conclus	ion	301
References		303-346	
Appendices		347-379	

List of Tables

Table 3.1.	Pilot study: reliability analysis	155
Table 4.1.	Results of Z skewness for normality test	161
Table 4.2.	Result of Mahalanobis distance test	162
Table 4.3.	Result for test of multicollinearity	164
Table 4.4.	Result of internal consistency reliability	166
Table 4.5.	Factor loadings of 5F-WEL according to dimensions	174
Table 4.6.	Factor loadings under one wellness factor	175
Table 4.7.	Factor loadings of NEO-FFI	181
Table 4.8.	Factor loadings of WSSCO	185
Table 4.9.	Factor loadings of DPIJQ	190
Table 4.10.	Factor loadings of GSES	192
Table 4.11.	Results of CFA for overall measurement	198
Table 4.12.	Discriminant validity of constructs	199
Table 5.1.	Respondents' demographic profile	201
Table 5.2.	Mean, standard deviation and variance for age of respondents	203
Table 5.3.	Central tendencies and dispersion of variables	207
Table 5.4.	Comparison of means and standard deviation based on gender	209
Table 5.5.	Summary of t-test result on wellness between gender	211
Table 5.6.	Mean and standard deviation of wellness according to age group	212
Table 5.7.	Summary of ANOVA result on wellness according to age	212
Table 5.8.	Summary of multiple comparison result of four age groups	213
Table 5.9.	Descriptive of wellness according to tenure	214
Table 5.10.	Summary of ANOVA result on wellness according to tenure	214
Table 5.11.	Summary of multiple comparison result of four tenure groups	215
Table 5.12.	Summary of t-test result on occupational stress between genders	216
Table 5.13.	Summary of ANOVA result on occupational stress according to age	216
Table 5.14.	Summary of ANOVA result on occupational stress according to tenure	217
Table 5.15.	Summary of t-test result on personality between gender	218
Table 5.16.	Summary of t-test result on neuroticism between gender	218
Table 5.17.	Summary of t-test result on extraversion between gender	219
Table 5.18.	Summary of t-test result on openness to experience between gender	219
Table 5.19.	Summary of t-test result on agreeableness between gender	220
Table 5.20.	Summary of t-test result on conscientiousness between gender	220
	-	

Table 5.21.	Summary of ANOVA result on personality according to age	221
Table 5.22.	Summary of ANOVA result on neuroticism according to age	222
Table 5.23.	Summary of ANOVA result on extraversion according to age	222
Table 5.24.	Summary of ANOVA result on openness to experience according to age	223
Table 5.25.	Summary of ANOVA result on agreeableness according to age	223
Table 5.26.	Summary of ANOVA result on conscientiousness according to age	224
Table 5.27.	Summary of ANOVA result on personality according to tenure	224
Table 5.28.	Summary of ANOVA result on neuroticism according to tenure	225
Table 5.29.	Summary of ANOVA result on extraversion according to tenure	225
Table 5.30.	Summary of ANOVA result on openness for experience according	
	to tenure	226
Table 5.31.	Summary of ANOVA result on agreeableness according to tenure	226
Table 5.32.	Summary of ANOVA result on conscientiousness according to tenure	227
Table 5.33.	Intercorrelation between constructs	229
Table 5.34.	Summary of Fit Indices for the Structural Model: Hypothesized and	
	Modified Model	232
Table 5.35.	Path coefficients and hypothesis testing	236
Table 5.36.	Indirect Effect and Confidence Interval using Bootstrapping	237
Table 5.37.	Mediating Effect using Sobel Test	237
Table 5.38.	Squared Multiple Correlation Results	237
Table 5.39.	Summation of Research Hypotheses Results	239

List of Figures

Figure 2.1.	Research framework	98
Figure 3.1.	Prison locations in Malaysia	120
Figure 3.2.	Prison officers' sample size	124
Figure 3.3.	Percentage of respondents according to prison locations	127
Figure 3.4.	Example of translated 5F-WEL items	131
Figure 3.5.	Example of translated NEO-FFI items	133
Figure 3.6.	Example of translated WSSCO items	135
Figure 3.7.	Example of translated GSES items	137
Figure 3.8.	Example of translated DPIJ items	138
Figure 3.9.	Instruments used in the research	138
Figure 3.10.	Reliability of instrument measurement from previous study	140
Figure 3.11.	Fit indices	153
Figure 4.1.	Graphical methods compare to numerical methods	160
Figure 4.2.	Normal probability plot of regression standardized residual	163
Figure 4.2a.	Hypothesized wellness measurement model	177
Figure 4.2b.	Modified wellness measurement model	178
Figure 4.2c.	Modified wellness measurement discriminant validity	179
Figure 4.3a.	Hypothesized personality measurement model	183
Figure 4.3b.	Modified personality measurement model	183
Figure 4.4a.	Hypothesized occupational stress model	187
Figure 4.4b.	Modified occupational stress model	188
Figure 4.5a.	Hypothesized perceived fairness model	191
Figure 4.5b.	Modified perceived fairness model	191
Figure 4.6.	Hypothesized self efficacy model	194
Figure 4.7a.	Hypothesized overall measurement model	195
Figure 4.7b.	Modified overall measurement model	196
Figure 5.1.	Respondents according to gender and age	204
Figure 5.2.	Respondents according to education level and gender	205
Figure 5.3a.	Hypothesized structural model	235
Figure 5.3b.	Modified hypothesized structural model	236
Figure 6.1.	The simplified version of the Model	268

List of Appendices

Appendix A	Questionnaire	348-359
Appendix B	Reliability	360
Appendix C	Modified structural model report from AMOS	361-374
Appendix D	Item parceling	375-376
Appendix E	Letter of approval to conduct research at Prison Department	
	of Malaysia	377-379

CHAPTER ONE

INTRODUCTION

1.1. Introduction

Employee wellness issues are currently expanding in organizations especially of those dealing with high risk at work such as the prison professionals. The necessity of maintaining wellness among prison professionals is imperative to guarantee performance at work and effective prison service that entails long-term benefit to the society. In high risk and harsh workplace environment, prison officers' wellness and occupational stress are two interrelated issues. According to research and subjective evidences, occupational stress among prison officers is massive and it seriously retards and causes prison officers' wellness to deplete unswervingly at long-term run (Senol-Durak, Durak & Gencoz, 2006; Pfeffer, 2010; Purcell, Kinnie, Hutchinson, Rayton & Swart, 2003; Karasek & Theorell, 1990). Remarkably, some officers are still committed to their work until their pension dates. Such officers show intense focus and high levels of enthusiasm that expectedly boost their wellness level. Perhaps they possess certain personality traits that cause them happiness instead of illness. Or perhaps they perceive fairness in the organization as reasonable that motivates them to stay on.

Today, the societies are more aware of the influence of employee wellness at work (Els & De La Rey, 2006; Myers & Sweeney, 2005; Tsui, 2008). This is mainly due to the critical expansion of stress in the workplace jeopardizing wellness of employees as well as organization performance. According to Zafir and Fazilah (2006), the increasing

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