WEBSITE SERVICE QUALITY, PERCEIVED VALUE, TRUST, CONVENIENCE AND CUSTOMER LOYALTY OF ONLINE SHOPPING

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ABSTRAK

Pertumbuhan urus niaga atas talian telah meningkat dengan begitu memberangsangkan termasuklah dari segi jumlah jualan dan kesan nilai tambahan yang diperolehi selari arus perkembangan penggunaan Internet. Seterusnya, ia telah menjadi satu saluran biasa yang diguna pakai dalam melakukan pertukaran dan penyampaian maklumat berkaitan perniagaan, produk dan perkhidmatan bagi pasaran global. Meskipun kaedah urus niaga dan transaksi atas talian ini telah mula memikat atau memenangi hati pengguna Malaysia. namun terdapat beberapa faktor utama yang telah mempengaruhi kesanggupan dan keinginan untuk membeli barang atas talian namun masih tidak diketahui. Oleh yang demikian, objektif kajian ini adalah untuk mengenal pasti hubungan antara kesetiaan pelanggan dengan pembolehubah bebas yang lain seperti kualiti perkhidmatan laman web sosial, nilai yang diterima, kebolehpercayaan dan kemudahan dalam urus niaga membelibelah atas talian. Seramai 200 orang pensyarah akademik Politeknik Sultan Abdul Halim Mu'adzam Shah telah memberi maklum balas kepada kajian ini, seterusnya data- data yang telah dikumpul, dianalisa dengan menggunakan kaedah Statistical Package software for Social Science (SPSS) versi 20.0 bagi menganalisis data yang telah dikumpul. Statistik deskriptif, analisis faktor dan korelasi telah digunakan ke atas kajian ini. Keputusan kajian telah menunjukkan dengan jelas bahawa pembolehubah bebas (kualiti perkhidmatan laman web, nilai yang diterima, kebolehpercayaan dan kemudahan) urusniaga atas talian mempunyai kesan positif ke atas pembolehubah bersandar (kesetiaan pelanggan dalam membeli-belah atas talian). Cadangan bagi penyelidikan di masa hadapan adalah dengan meneruskan kajian yang berkaitan kesetiaan pelanggan ke atas urus niaga atas talian dan diperluaskan ke negara-negara lain dalam menentukan corak tingkahlaku pembelian pengguna. Selanjutnya, bagi penyelidikan akan datang penekanan perlu difokuskan kepada perbezaan tingkah laku pengguna dalam pemilihan produk, laman web yang dikunjugi dan juga industri.

ABSTRACT

As the Internet has matured, there has been a huge growth in the volume and value of online transaction. Furthermore, it becomes a common channel for delivering and trading of information, products and services at global marketplace. Even though this method of business exchange or transaction has started to win the hearts of Malaysian users, the main elements influencing the willingness and retentions to purchase online are still unknown. Thus the objectives of this study is to identify the relationship between customer loyalty with other independent variables such as website service quality, perceived value, trust and convenience in online shopping transactions. A total of 200 academic lecturers in Politeknik Sultan Abdul Halim Mu'adzam Shah were responding to this study. Further, Statistical Package software for Social Science (SPSS) Version 20.0 was used to analyze the collected data. Descriptive statistic, factor analysis and correlation were applied to this study. The results of this study were clearly shown that the independent variables (website service quality, perceived value, trust and convenience) had positive impact on dependent variable (customer loyalty in online shopping). It is suggested for future research to conduct this type of research and to be extended to any other countries in order to determine consumer pattern in online shopping behavior. Moreover, future research also should focus on differentiation of consumer's behavior in term of products, websites also the industries.

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LIST OF ABBREVIATIONS

SERVQUAL Service Quality

TAM Acceptance Model

TCA Transaction Cost Analysis

TRA Theory of Reasoned Action

TPB Theory of Planned Behavior

CHAPTER 1

INTRODUCTION

1.0 Background Of The Study

In recent years, the internet has providing a frictionless business environment whereby it enabled numerous organizations to transform the challenges of the past into the opportunities of the future and react as an effective medium in order to create a stronger relationship with the customers. Resulting from the commercialization of the Internet in the USA, most Asian countries have begun promoting the use of the internet and venture into online retailing. The process start with set up state run Internet service providers (ISP), executing the system and implement the procedures in order to develop more effective and achieve the requirements and expectations of online shoppers.

Through the internet, barriers in communication processes such as geography, time zones and location within customers and employees would be reduce, thus enabling smoothness in business environment. Thus, it would permit the organization to improve their customer services and feedback system (Yu, 2006).

Additionally, internet is a systematic medium that allows user's arbitrary connections in an open environment, created more challenges and opportunities but less expensive to venture into global market. Moreover, internets simplify business operations by reducing their dependability on the other channel parties through electronically transactions (Yu, 2006). As a result it enables each

The contents of the thesis is for internal user only

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ANOTHER SOURCES:

Sources: Alexa.com, Google.com, Bing.com and Yahoo.com

APPENDICES

Appendix 1:



WEBSITE SERVICE QUALITY, PERCEIVED VALUE, TRUST, CONVENIENCE AND CUSTOMER LOYALTY OF ONLINE SHOPPING

Dear Respondents,

I am currently pursuing my Master of Science (Management) at Othman Yeop Abdullah, Graduate School of Business, Universiti Utara Malaysia. The study that I am conducting is the partial fulfillment towards the completion of my postgraduate degree. The title that I want to explore is "ANALYZE THE FACTORS DETERMINANT OF CUSTOMER LOYALTY IN ONLINE SHOPPING".

I would appreciate if you could spare some time and thought in completing the survey questionnaires. I hope that you would co-operate in completing the questionnaire with the best of your ability.

This questionnaire consists of four sections. Section one consists of questions about your demographic profile and followed by section two about your awareness of customer loyalty, section three about website service quality, perceived value, trust and convenience.

Your response will be treated as confidential and used for research purposes only. There is no right or wrong answer. Thank you for your willingness to participate in this study.

Yours sincerely,

Noorashikin Binti Harun @ Che Ani

Matric No : 811068

Email: ckinharun@yahoo.com

SECTION A: Respondent Profiles.

This section intends to get information the respondents' demographic background.

[Tick the box which answers is best describing you]

| 1. Gender | |
|------------------------|------------------------|
| Male | Female |
| | |
| 2. Age | |
| 25 - 30 years old | 36 - 40years old |
| 31 - 35 years old | More than 40 years old |
| 3. Race | |
| Malay | Chinese |
| Indian | Others |
| 4. Educational Level | |
| Degree | PhD |
| Master | |
| 5. Working Experiences | |
| Less than 3 years | Between 3 - 4 years |
| Between 4 - 5 years | More than 5 years |
| 6. Monthly Income | |
| RM 1, 501 - RM 3, 000 | |
| RM 3, 001 - RM 4, 500 | |
| RM 4, 501 - RM 6, 000 | |
| RM 6, 001 - and above | |

SECTION B: Customer Loyalty

This section intent to get the respondents feedback about the topic study.

Please base your answers on the one shopping website that you most frequently use.

[Using the following scale, please cycle the number that represents your most appropriate answer.]

Customer Loyalty

| | | Strongly disagree | Disagree | or disagree | Agree | Strongly agree |
|---|---|----------------------|----------|-------------|-------|-------------------|
| | | 1 1 | 2 | 3 | 4 | 5 |
| l | My preference for this online shopping website would not willingly change. | 1 | 2 | 3 | 4 | 5 |
| 2 | It would be difficult to change my beliefs about this online shopping website. | 1 | 2 | 3 | 4 | 5 |
| 3 | Even if close friends recommended another website, my preference for this online shopping website would not change. | 1 | 2 | 3 | 4 | 5 |
| 4 | I will buy from this online shopping website the next time I purchase product/service. | 1 | 2 | 3 | 4 | 5 |
| 5 | I intend to keep purchasing products/ services from this online shopping website. | 1 | 2 | 3 | 4 | 5 |

SECTION C: Factors Determinant Customer Loyalty Of Online Shopping

This section intent to get the respondents feedback about the topic stu.

Please base your answers on the one shopping website that you most frequently use.

[Using the following scale, please cycle the number that represents your most appropriate answer.]

Factor 1: Website Service Quality

| | | Strongly disagree | Disagree | Neither agree or disagree | Agree | Strongly agree |
|---|---|----------------------|----------|------------------------------|-------|-------------------|
| | | ī | 2 | 3 | 4 | 5 |
| 1 | The online shopping website information is regularly updated. | 1 | 2 | 3 | 4 | 5 |
| 2 | The online shopping website provides full information on product features and services offered. | 1 | 2 | 3 | 4 | 5 |
| 3 | When a customer has a complaint or grievance, it is dealt with rapidly and effectively. | t | 2 | 3 | 4 | 5 |
| 4 | The confidentiality of customer data is ensured. | 1 | 2 | 3 | 4 | 5 |
| 5 | Customer has the option to modify or defer at anytime the transaction process without commitment. | l | 2 | 3 | 4 | 5 |

Factor 2: Perceived Value

| | _ | Strongly | Disagree | Neither agree | Agree | Strongly |
|---|---|----------|----------|---------------|-------|----------|
| | | disagree | 2 | or disagree | | agree |
| 1 | Products: service is considered to be a good deal buy. | ŧ | 2 | 3 | 4 | 5 |
| 2 | Product/ service charges are acceptable. | 1 | 2 | 3 | 4 | 5 |
| 3 | The company provides more free services. | 1 | 2 | 3 | 4 | 5 |
| 4 | The company offers attractive product service costs. | 1 | 2 | 3 | 4 | 5 |
| 5 | The company charges me fairly for similar products' services. | 1 | 2 | 3 | 4 | 5 |

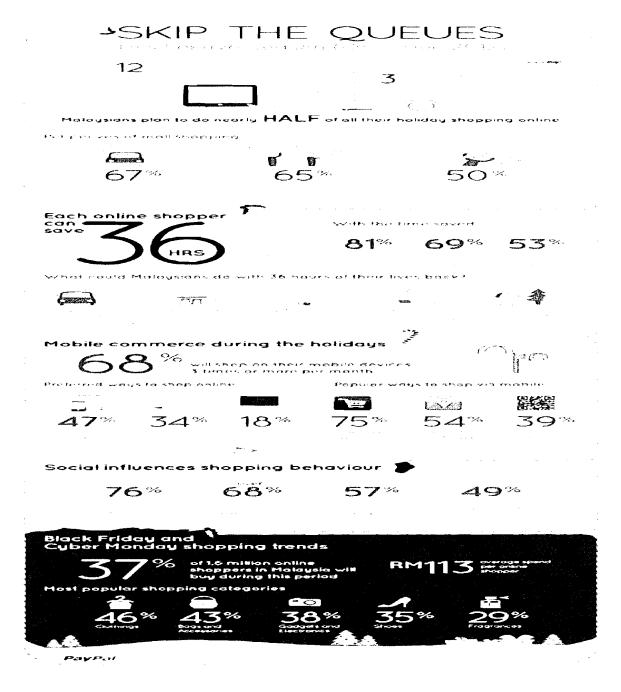
Factor 3: Trust

| | | Strongly disagree 1 | Disagree 2 | Neither agree or disagree 3 | Agree 4 | Strongly agree 5 |
|---|--|---------------------------|---------------|-----------------------------------|------------|------------------------|
| 1 | Based on my experience in the past, I know it cares about customers. | 1 | 2 | 3 | 4 | 5 |
| 2 | Based on my experience in the past, I know it is honest. | 1 | 2 | 3 | 4 | 5 |
| 3 | Based on my experience in the past, I know it is not opportunistic. | ī | 2 | 3 | 4 | 5 |
| 4 | Based on my experience in the past, I know it is predictable. | 1 | 2 | 3 | 4 | 5 |
| 5 | Based on my experience in the past, I know it knows its market. | 1 | 2 | 3 | 4 | 5 |

Factor 4: Convenience

| | | Strongly disagree | Disagree | Neither agree or disagree | Agree | Strongly agree |
|---|---|----------------------|----------|------------------------------|-------|-------------------|
| 1 | I could shop anytime I wanted. | 1 | 2 | 3 | 4 | 5 |
| 2 | I could order products services wherever I am. | 1 | 2 | 3 | 4 | 5 |
| 3 | The website provides sufficient information so that I can identify different products' services within the same categories. | 1 | 2 | 3 | 4 | 5 |
| 4 | Payment methods are flexible. | 1 | 2 | 3 | 4 | 5 |
| 5 | Product' service delivery is timely. | 1 | 2 | 3 | 4 | 5 |

Appendix 2: Percentage of consumer behavior towards buying and selling online transaction



The info graphic show consumer behavior towards buying and selling online transaction in Malaysia based on PayPal's study.

Appendix 3: SPSS Output on normality test, reliability test, descriptive statistics, correlation and multiple regression analysis

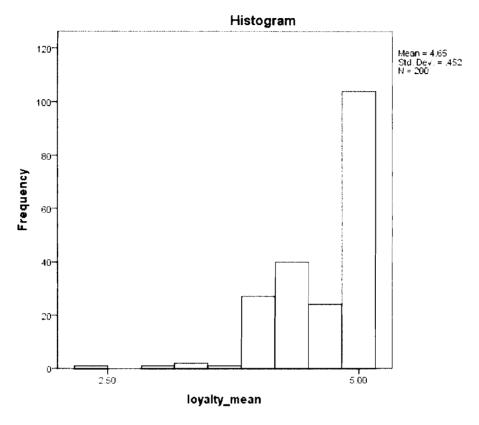
Normality test

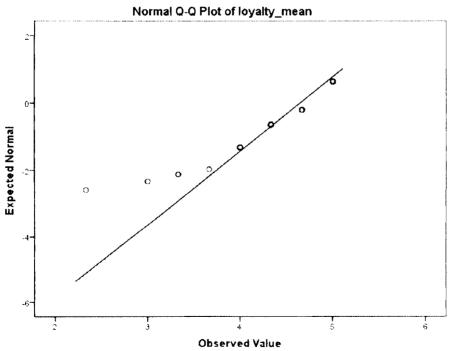
Descriptives

| | Descrip | | | |
|----------|---|--------------|------------------|------------|
| <u>_</u> | | | Statistic | Std. Error |
| loyalty | Mean | | 4.6450 | .03197 |
| | 95% Confidence Interval for Mean | | 4.5820 | |
| | | Upper Bound | 4.7080 | |
| | 5% Trimmed Mean | | 4.6852 | |
| | Median | | 5.0000 | |
| | Variance | | .204 | |
| | Std. Deviation | | .45215 | |
| | Minimum | | 2.33 | |
| | Maximum | | 5.00 | |
| | Range | | 2.67 | |
| | Interquartile Range | | .67 | |
| | Skewness | | -1.431 | .172 |
| | Kurtosis | | 3.077 | .342 |
| quality | Mean 95% Confidence Interval for Mean | Laura Daniel | 4.4925 | .03296 |
| | | Lower Bound | 4.4275 | |
| | | Upper Bound | 4.5575 | |
| | 5% Trimmed Mean Median | | 4.5056 4.5000 | |
| | Variance | | .217 | |
| | Std. Deviation | | .46613 | |
| | Minimum | | 2.50 | |
| | Maximum | | 5.00 | |
| | | | 2.50 | |
| | Range Interquartile Range | | 1.00 | |
| | Skewness | | 496 | .172 |
| | Kurtosis | _ | .245 | .342 |
| Value | Mean | | 4.5550 | .02546 |
| | 95% Confidence Interval for Mean | Lower Bound | 4.5048 | |
| | | Upper Bound | 4.6052 | |
| | 5% Trìmmed Mean Median | | 4.5733 4.6000 | |
| | Variance | | .130 | |
| | Std. Deviation | | .36003 | |
| | Minimum | | 3.00 | |
| | -11.50 | 7 | | |

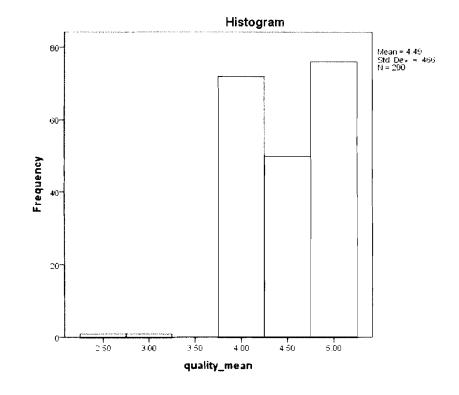
| | Maximum | | 5.00 | |
|-------------|---|-------------|----------------|-----------------------|
| | Range | | 2.00 | |
| | Interquartile Range | | .40 | |
| | · | | | 470 |
| | Skewness Kurtosis | | 891 1.981 | .172 .3 4 2 |
| Trust | Mean | | 4.3600 | .04090 |
| | 95% Confidence Interval for Mean | Lower Bound | 4.2793 | |
| | | Upper Bound | 4.4407 | |
| | 5% Trimmed Mean | | 4.3889 | |
| | Median | | 4.2500 | |
| | Variance | | .335 | |
| | Std. Deviation | | .57842 | |
| | Minimum | | 2.00 | |
| | Maximum | | 5.00 | |
| | Range | | 3.00 | |
| | Interquartile Range | | 1.00 | |
| | Skewness | | 459 | .172 |
| | Kurtosis | | .004 4.6390 | .02543 |
| convenience | Mean 95% Confidence Interval for Mean | Lower Bound | 4.6390 | .02043 |
| | | Upper Bound | 4.6891 | |
| | 5% Trimmed Mean | Opper Bound | 4.6689 | |
| | | | | |
| | Median | | 4.6000 | |
| | Variance | | .129 | |
| | Std. Deviation | | .35962 | |
| | Minimum | | 2.40 | |
| | Maximum | | 5.00 | |
| | Range | | 2.60 | |
| | Interquartile Range | | .40 | |
|] | Skewness | | -2.040 | .172 |
| | Kurtosis | | 8.351 | .342 |

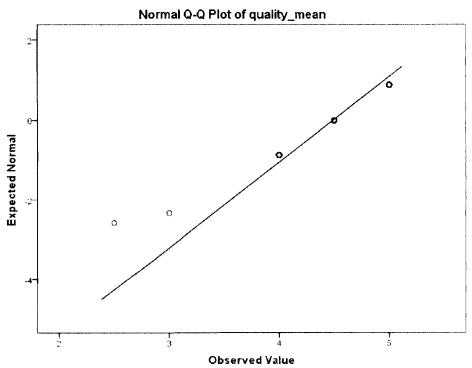
Loyalty



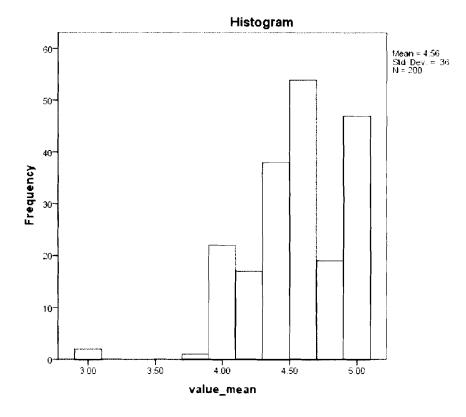


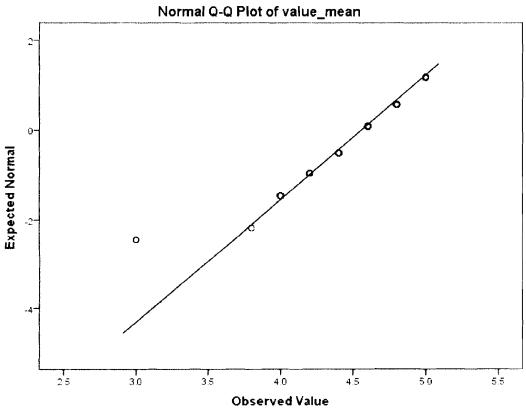
Quality



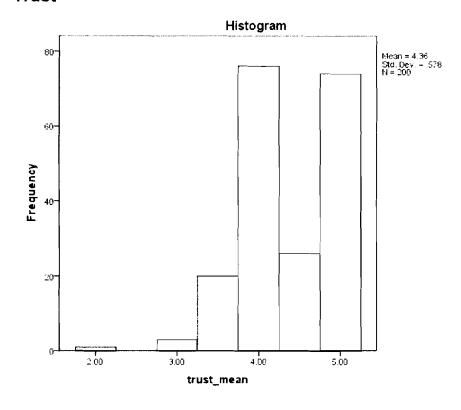


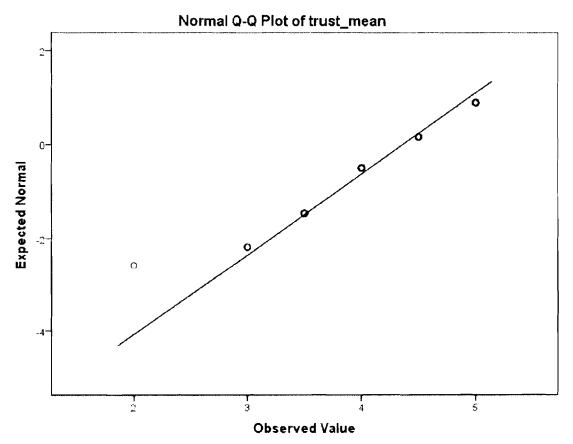
Perceived Value



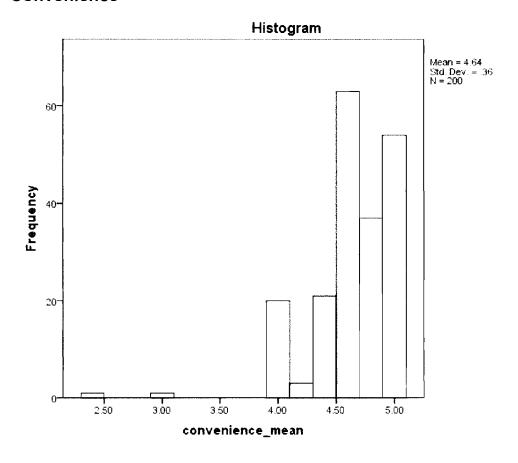


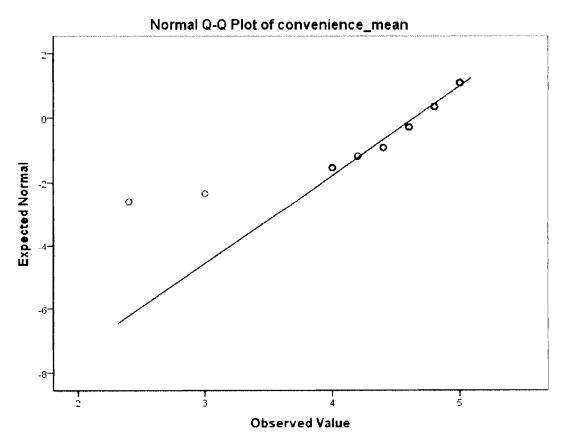
Trust





Convenience





Reliability

Loyalty

Scale: ALL VARIABLES

Case Processing Summary

| | | , | <i></i> |
|-------|-----------------------|-----|---------|
| | | Ν | % |
| | Valid | 200 | 100.0 |
| Cases | Excluded ^a | 0 | .0 |
| | Total | 200 | 100.0 |

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .749 | 5 |

| | Scale Mean if Item Deleted | Scale Variance if Item Deleted | Corrected Item- Total Correlation | Cronbach's Alpha if Item Deleted |
|--|-------------------------------|-----------------------------------|--------------------------------------|-------------------------------------|
| My Preference for this online shopping website would not willingly change | 18.56 | 2.178 | .582 | .678 |
| It would be difficult to change my beliefs about this online shopping website | 18.63 | 2.246 | .553 | .690 |
| Even if close friends recommended another website, my preference for this website would not change | 18.52 | 2.321 | .547 | .693 |
| I will buy from this online shopping website the next time i purchase product/services | 18.60 | 2.452 | .440 | .730 |
| I intend to keep purchasing product/services from this online shopping website | 18.55 | 2.410 | .448 | .728 |

Quality

Reliability

Scale: ALL VARIABLES

Case Processing Summary

| <u></u> | | | | |
|---------|-----------------------|-----|-------|--|
| _ | _ | Ŋ | % | |
| | Valid | 200 | 100.0 | |
| Cases | Excluded ^a | 0 | .0 | |
| | Total | 200 | 100.0 | |

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

| Cronbach's Alpha | N of Items | |
|------------------|------------|--|
| .716 | 5 | |

| | Scale Mean if | Scale Variance if | Corrected Item- | Cronbach's Alpha |
|----------------------------------|---------------|-------------------|-------------------|------------------|
| | Item Deleted | Item Deleted | Total Correlation | if Item Deleted |
| The online shopping website | 18.17 | 2 202 | .477 | .667 |
| information is regularly update | 18.17 | 2.283 | .477 | .007 |
| The online shopping website | | | | |
| provide full information on | 18.22 | 2.296 | .498 | .659 |
| product features and services | 10.22 | 2.290 | .490 | .039 |
| offered | | | | |
| When a customer has a | | | | |
| complaint or grievence, it is | 18.20 | 2.201 | .506 | .655 |
| dealt with rapidly and effective | | | | |
| The confidentiality of customer | 18.15 | 2.393 | .400 | .697 |
| data is ensured | 10.13 | 2.000 | . 100 | .007 |
| Customer has the option to | | | ı | |
| modify or defer at anytime the | 18.01 | 2.311 | .488 | .663 |
| transaction process without | 10.01 | 2.011 | . 400 | .000 |
| commitment | | | | |

Value

Reliability

Scale: ALL VARIABLES

Case Processing Summary

| | | N | % | |
|-------|-----------------------|-----|-------|--|
| | Valid | 200 | 100.0 | |
| Cases | Excluded ^a | 0 | .0 | |
| | Total | 200 | 100.0 | |

a. Listwise deletion based on all variables in the procedure

Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .734 | 5 |

| | Scale Mean if | Scale Variance if | Corrected Item- | Cronbach's Alpha |
|--|---------------|-------------------|-----------------|------------------|
| Product/services is considered to be a good deal | 18.33 | 2.143 | .531 | .674 |
| Product/services charge are acceptable | 18.30 | 2.121 | .544 | .669 |
| The company provide more free services | 18.19 | 2.315 | .423 | .715 |
| The company offers attractive product/service costs | 18.15 | 2.219 | .493 | .689 |
| The company charges me fairly for similar product/services | 18.13 | 2.261 | .488 | .691 |

Trust

Reliability

Scale: ALL VARIABLES

Case Processing Summary

| | | N | % |
|-------|-----------------------|-----|-------|
| | Valid | 200 | 100.0 |
| Cases | Excluded ^a | 0 | .0 |
| | Total | 200 | 100.0 |

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .634 | 5 |

| | Scale Mean if | Scale Variance if | Corrected Item- | Cronbach's Alpha |
|--|---------------|-------------------|-----------------|------------------|
| Based on my experience in the past, i know it cares about customer | 18.12 | 2.056 | .419 | .571 |
| Based on my experience in the past, i know it is honest | 17.92 | 2.285 | 498 | .528 |
| Based on my experience in the past, i know it is not opportunistic | 17.90 | 2.432 | .373 | .588 |
| Based on my experience in the past, i know it is predictable | 17.82 | 2.591 | .345 | .601 |
| Based on my experience in the past, i know it known its market | 17.76 | 2.626 | .323 | .610 |

Convienence

Reliability

Scale: ALL VARIABLES

Case Processing Summary

| | | <u> </u> | • |
|-------|-----------------------|----------|-------|
| | | N | % |
| | Valid | 200 | 100.0 |
| Cases | Excluded ^a | 0 | .0 |
| | Total | 200 | 100.0 |

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .731 | 5 |

| | Scale Mean if | Scale Variance if | Corrected Item- | Cronbach's Alpha |
|------------------------------------|---------------|-------------------|-------------------|------------------|
| | Item Deleted | Item Deleted | Total Correlation | if Item Deleted |
| I could shop anytime i wanted | 18.59 | 2.193 | .500 | .682 |
| I could order product/services | 18.60 | 2.172 | .531 | .670 |
| wherever i am | 18.00 | 2.172 | .551 | .070 |
| The website provide sufficient | | | | |
| information so that i can identify | 18.58 | 2.144 | .509 | .679 |
| different product/services within | 10.30 | 2.144 | .309 | .079 |
| the same categories | | | | |
| Payment method are flexible | 18.53 | 2.220 | .473 | .693 |
| Product/services delivery timely | 18.49 | 2.311 | .446 | .702 |

Descriptive Statistic

Descriptive Statistics

| Descriptive dialistics | | | | | | |
|------------------------|-----|---------|---------|--------|----------------|--|
| | N | Minimum | Maximum | Mean | Std. Deviation | |
| loyalty_mean | 200 | 2.33 | 5.00 | 4.6450 | .45215 | |
| quality_mean | 200 | 2.50 | 5.00 | 4.4925 | .46613 | |
| value_mean | 200 | 3.00 | 5.00 | 4.5550 | .36003 | |
| trust_mean | 200 | 2.00 | 5.00 | 4.3600 | .57842 | |
| convenience_mean | 200 | 2.40 | 5.00 | 4.6390 | .35962 | |
| Valid N (listwise) | 200 | | | | | |

Correlation

Correlations

| | | | iations | | | |
|----------------|-----------------|-------------|-----------|-----------|-------------|--------------------|
| | | quality_mea | value_mea | trust_mea | convenience | loyalty_mea |
| | | n | n | n | _mean | n |
| quality_mean | Pearson | 1 | .501 | .327** | .433 | 440 |
| | Correlation | | <u>'</u> | | ' | |
| | Sig. (2-tailed) | | .000 | .000 | .000 | .000 |
| | N | 200 | 200 | 200 | 200 | 200 |
| value_mean | Pearson | .501 | 1. | .445** | .563 | .597 |
| | Correlation | | | | | |
| | Sig. (2-tailed) | .000 | | .000 | .000 | .000 |
| | N | 200 | 200 | 200 | 200 | 200 |
| trust_mean | Pearson | .327** | .445 | 1 | .379 | .286** |
| | Correlation | | | | | |
| | Sig. (2-tailed) | .000 | .000 | | .000 | .000 |
| | N | 200 | 200 | 200 | 200 | 200 |
| convenience_me | Pearson | .433 | .563 | .379 | 1 | .479 ^{**} |
| an | Correlation | | | | | , |
| | Sig. (2-tailed) | .000 | .000 | .000 | | .000 |
| | N | 200 | 200 | 200 | 200 | 200 |
| loyalty_mean | Pearson | .440 | .597 | .286 | .479 | 1 |
| | Correlation | | | | | |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | |
| | N | 200 | 200 | 200 | 200 | 200 |

^{**.} Correlation is significant at the 0.01 level (2-tailed).

Multiple regression analysis

| | | - | Adjusted R | Std. Error of |
|-------|-------|----------|------------|---------------|
| Model | R | R Square | Square | the Estimate |
| 1 [| .635ª | .403 | .391 | .35279 |

a. Predictors: (Constant), convenience_mean, trust_mean, quality_mean, value_mean

ANOVA^b

| Mod | el | Sum of Squares | df | Mean Square | F | Sig. |
|-----|------------|-------------------|-----|-------------|--------|------------|
| l | Regression | 16.414 | 4 | 4.103 | 32,970 | $.000^{a}$ |
| | Residual | 24.270 | 195 | .124 | | |
| | Total | 40.684 | 199 | | | |

- a. Predictors: (Constant), convenience_mean, trust_mean, quality_mean, value_mean
- b. Dependent Variable: loyalty_mean

| | | Unstandardized | d Coefficients | Standardized Coefficients | | |
|------|------------------|----------------|----------------|---------------------------|-------|------|
| Mode | el | B Std. Error | | Beta | t | Sig. |
| 1 | (Constant) | .550 | .368 | | 1.497 | .136 |
| | quality_mean | .151 | .064 | .156 | 2.367 | .019 |
| | value_mean | .538 | .093 | .428 | 5.808 | .000 |
| | trust_mcan | 018 | .049 | 023 | 369 | .712 |
| | convenience mean | .225 | .087 | .179 | 2.587 | .010 |



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UUM/OYAGSB/K-14 23 February 2014

TO WHOM IT MAY CONCERN

Dear Sir/Madam

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LECTURER

Dr. Norazuwa Bt. Mat

This is to certify that the following is a postgraduate student from the OYA Graduate School of Business, Universiti Utara Malaysia. She is pursuing the above mentioned course which requires her to undertake an academic study and prepare an assignment. The details are as follows:

| | NO. | NAME | MATRIC NO. |
|---|-----|--------------------------------|------------|
| ĺ | 1. | NOORASHIKIN BT HARUN @ CHE ANI | 811068 |

In this regard, I hope that you could kindly provide assistance and cooperation for her to successfully complete the assignment given. All the information gathered will be strictly used for academic purposes only.

Your cooperation and assistance is very much appreciated.

Thank you.

"SCHOLARSHIP, VIRTUE, SERVICE"

Yours faithfully

ABDUL SHAKUR BIN ABDULLAH

Assistant Registrar

for Dean

Othman Yeop Abdullah Graduate School of Business

c.c - Student's File (811068)