DETERMINANTS OF TECHNICAL EFFICIENCY OF BANKS IN YEMEN

MOHAMED ALI MOHAMED AL-ATTAFI

DOCTOR OF PHILOSOPHY UNIVERSITI UTARA MALAYSIA JULY 2014

DETERMINANTS OF TECHNICAL EFFICIENCY OF BANKS IN YEMEN

By Mohamed Ali Mohamed Al-Attafi

Thesis Submitted to Othman Yeop Abdullah Graduate School of Business, Universiti Utara Malaysia, in Fulfillment of the Requirement for the Degree of Doctor of Philosophy

PERMISSION TO USE

In presenting this thesis in fulfillment of the requirements for a Post Graduate degree from the Universiti Utara Malaysia (UUM), I agree that the Library of this university may make it freely available for inspection. I further agree that permission for copying this thesis in any manner, in whole or in part, for scholarly purposes may be granted by my supervisor(s) or in their absence, by the Dean of Othman Yeop Abdullah Graduate School of Business where I did my thesis. It is understood that any copying or publication or use of this thesis or parts of it for financial gain shall not be allowed without my written permission. It is also understood that due recognition given to me and to the UUM in any scholarly use which may be made of any material in my thesis.

Request for permission to copy or to make other use of materials in this thesis in whole or in part should be addressed to:

Dean of Othman Yeop Abdullah Graduate School of Business Universiti Utara Malaysia 06010 UUM Sintok Kedah Darul Aman

ABSTRACT

The main objective of this thesis is to identify the efficiency level and the determinants of efficiency of the Yemeni banks over the period from 1998 to 2011. This thesis consists of three specific objectives. The first objective is to determine the technical, pure technical and scale efficiency score of banks. The second objective is to analyse the differences in efficiency in terms of banks identity, bank type and internationalization of banks. The third objective aims to identify factors that determine efficiency. The twostage approach which consists of data envelopment analysis (DEA) and Tobit regression is employed in analyzing the data. Specifically, the DEA was used to estimate banking efficiency in the first stage, while the Tobit regression was applied in examining the determinants of the efficiency obtained from the first stage. The results of DEA show that, on average, technical, pure technical and scale efficiencies for all banks over the sample period are 74.5%, 86.3% and 85.5%, respectively. The results also indicate that most Yemeni banks are facing scale problems due to decreasing returns to scale. In addition, the results reveal that there are significant difference in efficiency among banks operating in Yemen based on their identity, bank type and internationalization of banks. Moreover, the results from Tobit regression illustrate that there is a positive relationship between efficiency scores and internationalization of banks, type of banks, intellectual capital performance and gross domestic product, while banks size and profitability have significant negative influence on efficiency. A major contribution that arises from the study is that this is the first study that shows the importance of intellectual capital performance in ensuring banks efficiency especially in Yemen.

Keywords: technical efficiency, pure technical efficiency, scale efficiency, data envelopment analysis, intellectual capital performance

ABSTRAK

Objektif utama tesis ini adalah untuk mengenal pasti tahap kecekapan dan penentu kecekapan bank-bank di Yaman bagi tempoh 1998 hingga 2011. Tesis ini mengandungi tiga objektif khusus. Objektif pertama ialah untuk menentukan skor kecekapan teknikal, skor kecekapan teknikal tulen dan skor kecekapan skala untuk bank-bank. Objektif kedua ialah untuk menganalisis sama ada terdapat perbezaan dalam kecekapan dari segi identiti bank, jenis bank dan pengantarabangsaan bank. Objektif ketiga bertujuan untuk mengenal pasti faktor-faktor yang menentukan kecekapan. Pendekatan dua peringkat yang terdiri daripada analisis penyampulan data (APD) dan regresi Tobit digunakan untuk menganalisis data. Secara khususnya, APD digunakan untuk menganggarkan kecekapan perbankan pada peringkat pertama, manakala regresi Tobit digunakan dalam meneliti penentu kecekapan yang diperoleh daripada peringkat pertama. Keputusan APD menunjukkan bahawa secara purata, kecekapan teknikal, kecekapan teknikal tulen dan kecekapan skala untuk semua bank dalam tempoh kajian adalah masing-masing 74.5 peratus, 86.3 peratus dan 85.5 peratus. Keputusan juga menunjukkan bahawa kebanyakan bank di Yaman menghadapi masalah skala kerana pulangan berkurangan mengikut skala. Di samping itu, keputusan menunjukkan bahawa terdapat perbezaan yang signifikan dalam kecekapan antara bank-bank yang beroperasi di Yaman berdasarkan identiti bank, jenis bank dan pengantarabangsaan bank. Selain itu, keputusan daripada regresi *Tobit* menunjukkan bahawa terdapat hubungan yang positif antara skor kecekapan dan pengantarabangsaan bank, jenis bank, prestasi modal intelektual dan keluaran dalam negara kasar, manakala saiz bank dan keuntungan mempunyai pengaruh negatif yang ketara terhadap kecekapan. Sumbangan utama yang terhasil dari kajian ini ialah ia merupakan kajian pertama yang menunjukkan kepentingan prestasi modal intelektual dalam menentukan kecekapan bank terutama di Yaman.

Kata kunci: kecekapan teknikal, kecekapan teknikal tulen, kecekapan skala, analisis penyampulan data, prestasi modal intelektual

ACKNOWLEDGEMENTS

First of all, I am grateful to Allah (S.W.T) for helping me to complete my PhD thesis. I would like to express my sincere gratitude to my supervisor Associate Prof. Dr. Rohani Md Rus for her valuable comments, helpful advice, and encouragement throughout my PhD program. Without her support, this thesis would not have been a reality. I would also like to thank my proposal defense committee members namely, Prof. Dr. Nor Hayati Bt Ahmad and Associate Prof. Dr. Kamarun Nisham Taufil Mohd, and for their helpful comments to produce this thesis in its final form.

I acknowledge with special warmness, Prof. Dr. Mohd Zaini Abd Karim for providing me with valuable information in the course of writing my thesis. I am also grateful to the Yemeni government and Hodeidah University for their financial support during my study in Malaysia. I would also like to extend my thanks to all the officers in UUM library for their cooperation, and to all other individuals and organizations that have helped me to produce my thesis.

Not forgetting, I would like to express my gratitude to Mohammed Tareque Aziz (PhD), Mahfoudh Abdulkarem Al-musalli (PhD), Abdullah Kaid Al-Swidi (PhD), Khaled Ba-Abbad (PhD), and Hamdan Al-Jaifi (PhD) for their morale support.

Lastly, I would like to dedicate this thesis to my family members. Specifically, to my parents, grandfather and grandmother for their unlimited support and constant prayers, to my wife and my children, Rana, Mallak, Islam and Hamza, for their patience and understanding during my study, and for their sincere desire to see me completing my PhD study.

TABLE OF CONTENTS

	e
TITLE PAGE	i
CERTIFICATION OF THE THESIS WORK	ii
PERMISSION TO USE	iv
ABSTRACT	V
ABSTRAK	vi
ACKNOWLEDGEMENTS	vii
TABLE OF CONTENTS	viii
LIST OF TABLES	xii
LIST OF FIGURES	XV
LIST OF ABBREVIATION	xvii
CHAPTER ONE INTRODUCTION	1
1.1 Introduction	1
1.2 Background of the Study	6
1.3 Problem Statement	10
1.4 Research Questions	14
1.5 Objectives of the Study	15
1.6 Significance of the Study	15
1.7 Organization of the Study	19
CHAPTER TWO LITERATURE REVIEW	20
2.1 Introduction	20
2.2 Efficiency Definition and Classification	20
2.2.1 Economic Efficiency	21
2.2.2 Allocative Efficiency	22
2.2.3 Technical Efficiency	22
2.2.3.1 Pure Technical Efficiency	23
2.2.3.2 Scale Efficiency	23
2.3 Methods of Measurement Efficiency	25
2.3.1 Parametric Approach	25
2.3.1.1 Stochastic Frontier Approach (SFA)	26
2.3.1.2 Distribution-Free Approach (DFA)	27
2.3.1.3 Thick Frontier Approach (TFA)	27

2.3.2 Non-Parametric Approach	28
2.3.2.1 Data Envelopment Analysis (DEA)	28
2.4 Specification of Inputs and Outputs	29
2.4.1 Production Approach	30
2.4.2 Intermediation Approach	30
2.5 Bank Efficiency	31
2.6 Underlying Theories of Efficiency	39
2.6.1 Divisibility and Shakeout Theory	39
2.6.2 Moral Hazard Theory	40
2.6.3 Bad Management Theory	40
2.6.4 Eclectic Theory	41
2.6.5 Resource Based Theory	41
2.7 Determinants of the Efficiency	43
2.7.1 Size	43
2.7.2 Profitability	47
2.7.3 Financial Capital	50
2.7.4 Non- Performing Loans (NPLs)	55
2.7.5 Internationalization of Banks	59
2.7.6 Automated Teller Machines (ATMs)	62
2.7.7 Type of Banks	66
2.7.8 Intellectual Capital Performance (ICP)	71
2.8 Summary	78
CHAPTER THREE METHODOLOGY	79
3.1 Introduction	79
3.2 Measurement of Bank Efficiency	79
3.2.1 Data Envelopment Analysis	79
3.3 Process of Identifying Input and Output	83
3.4 Hypotheses Development	84
3.4.1 Size	84
3.4.2 Profitability	84
3.4.3 Financial Capital	85
3.4.4 Non-Performing Loans	86
3.4.5 Internationalization of Banks	87
3.4.6 Automated Teller Machines (ATMs)	88

3.4.7 Type of Banks	88
3.4.8 Intellectual Capital Performance	89
3.4.9 Control Variables	90
3.5 Measurements of Explanatory Variables	94
3.6 Two-Stage Approach	95
3.7 Sample and Data Sources	98
3.8 Summary	98
CHAPTER FOUR EMPIRICAL RESULTS AND DISCUSSION 4.1 Introduction	99 99
4.2 Descriptive Statistics Deviation of the Input and Output Variables	99
4.3 Estimation of Banks Efficiency Score in Yemen	103
4.3.1 DEA estimates of Efficiency for Government, Foreign and Domestic Banks.	110
4.3.2 Efficiency of Yemen Banks Based on Bank Type	117
4.3.3 Efficiency of Yemen Banks Based on Bank Internationalization	121
4.4 Descriptive Statistics of Independent Variables	125
4.5 Assumptions of Tobit Regression Analysis	129
4.5.1 Normality	129
4.5.2 Multicollinearity	130
4.6 Tobit Regression Results	133
4.7 Robustness Analysis	143
4.7.1 Testing the Robustness of the Main Results by Exclusion of the Independent Variables that Show Insignificant Associations with the Dependent Variables	143
4.7.2 Robustness Tests by Using Tobit Random Effects Models	
(Panel Data) for Technical, Pure Technical and Scale Efficiencies	145
4.7.3 The Substitution of the Variable Intellectual Capital Performance (ICP) with its Components (i.e., Human Capital Efficiency [HCE] and Capital Employed Efficiency [CEE]).	147
4.8 Summary	150
CHAPTER FIVE SUMMARY AND CONCLUSION	151
5.2 Summary of the Study	151
5.2 Summary of the Study	151
5.3.1 Implication to the Theory	155
	133

5.3.2 Implication to the Policymakers	157
5.3.3 Implication for Managers	158
5.3.4 Implications for Academic Researchers	158
5.4 Limitations of Study and Future Research	159
5.5 Summary	160

REFERENCES

161

LIST OF TABLES

Table		Page
Table 1.1:	List of the Banks in the Yemeni Banking System	9
Table 2.1:	Summary of Prior Studies on Efficiency of Bank and the Inputs and Outputs used in DEA	37
Table 2.2:	Summary of Size and its Impact on Efficiency	45
Table 2.3:	Summary of Profitability and its Impact on Efficiency	49
Table 2.4:	Summary of Financial Capital and its Impact on Efficiency	53
Table 2.5:	Summary of Non-Performing Loans (NPL) and its Impact on Efficiency	58
Table 2.6:	Summary of Internationalization of Banks and its Impact on Efficiency	61
Table 2.7:	Summary of ATM and its Impact on Efficiency	65
Table 2.8:	Summary of the Type of Banks and its Impact on Efficiency	70
Table 2.9:	Summary of Intellectual Capital Performance (ICP) on Performance	76
Table 3.1:	Measurements of Explanatory Variables	94
Table 4.1:	Descriptive Statistics for Inputs and Outputs used in DEA (RY)	100
Table 4.2:	Correlation of Input and Output Variables	102
Table 4.3:	Efficiency Measure of the Yemen Banking Sector (1998 - 2011)	104

Table

Table 4.4:	Number and Percentage of Nature of Return to Scale in Yemen's Bank Sector Analysis	110
Table 4.5:	DEA Estimates of Efficiency for Government, Foreign and Local Banks, 1998-2011	111
Table 4.6:	Kruskal-Wallis Test for Difference in Variances for Efficiency Components from DEA	115
Table 4.7:	Mann-Whitney Test for Two Independent Samples for Technical, Pure, and Scale Efficiency, Based on DEA Estimation	116
Table 4.8:	Efficiency of Yemen Banks Based on Bank Type	117
Table 4.9:	Mann-Whitney U Test between Commercial Banks and Islamic Banks	118
Table 4.10:	Efficiency Measures of Yemen Banks Classified by Banks' Internationalization	121
Table 4.11:	Mann-Whitney Test between International Banks and Local Banks	124
Table 4.12:	The Descriptive Statistics for Dummy Independent Variables	125
Table 4.13:	Descriptive Statistics of the Continuous Independent Variables	126
Table 4.14:	Descriptive VAIC and its Components (HCE, SCE and CEE)	127
Table 4.15:	Pearson Correlation Tests between Independent Variables of Study	131
Table 4.16:	The Results of VIF	132

Table 4.17:Tobit Censored Regression Results134

Table

Table 4.19:	Robustness Tests to the Exclusion of the Independent 1-	44
	Variables that Show Insignificant Association with the	
	Technical, Pure Technical and Scale Efficiency (TE, PTE &	
	SE) Scores	

Table 4.20:Log Likelihood Ratio for Technical, Pure Technical and Scale145Efficiencies

Table 4.21:	Tobit Random Regression Results	146
-------------	---------------------------------	-----

Table 4.22:The Substitution of the Intellectual Capital Performance (ICP)148with its Components (HCE & CEE)

LIST OF FIGURES

Figure		Page
Figure 1.1:	Percent of Firms with a Checking or Savings Account in 2010	4
Figure 1.2:	Percent of Firms with a Bank Loan/Line of Credit in 2010	4
Figure 2.1:	The Efficiency Analysis Framework	21
Figure 2.2:	Technical and Allocative Efficiency	24
Figure 3.1:	Measurement Scale Efficiency	82
Figure 3.2:	The Three Inputs and Two Outputs Used in the DEA Model	83
Figure 3.3:	Study Framework	93
Figure 4.1:	Technical, Pure and Scale Efficiency of Yemeni Banks, 1998-2011	108
Figure 4.2:	Technical Efficiency of Government, Foreign and Local	113
Figure 4.3:	Pure Technical Efficiency of Government, Foreign and Local	113
Figure 4.4:	Scale Efficiency of Government, Foreign and Local	114
Figure 4.5:	Technical Efficiency of Commercial and Islamic Banks	119
Figure 4.6:	Pure Technical Efficiency of Commercial and Islamic Banks	120

Figure

Page	
------	--

Figure 4.7:	Scale Efficiency of Commercial and Islamic Banks	120
Figure 4.8:	Technical Efficiency by Bank Internationalization	122
Figure 4.9:	Pure Technical Efficiency by Bank Internationalization	123
Figure 4.10:	Scale Efficiency by Bank Internationalization	123
Figure 4.11:	VAIC and its Components	128

LIST OF ABBREVIATIONS

AE	Allocative Efficiency
ATM	Automated Teller Machines
CBY	Central Bank of Yemen
CEE	Capital Employed Efficiency
Crisis	Financial Crisis
CRS	Constant Returns to Scale
DEA	Data Envelopment Analysis
DFA	Distribution-Free Approach
DMUs	Decision Making Units
DRS	Decreasing Returns to Scale
EE	Economic Efficiency
FINCP	Financial Capital
GATS	Agreement on Trade in Services
GCC	Gulf Cooperation Council
GDP	Gross Domestic Product
HCE	Human Capital Efficiency
HIC	Human Intellectual Capital
ICP	Intellectual Capital Performance
IMF	International Monetary Fund
INTSU	Internationalization of Banks
IRS	Increasing Returns to Scale
IT	Information Technology
MENA	Middle East and North Africa
NPL	Non- Performing Loans
PTE	Pure Technical Efficiency
ROA	Return on Assets
ROE	Return on Equity
SCE	Structural Capital Efficiency
SE	Scale Efficiency
SIC	Structural Intellectual Capital
SFA	Stochastic Frontier Approach
TE	Technical Efficiency
TFA	Thick Frontier Approach
TYPE	Type of Banks
VA	Value Added
VAIC	Value Added Intellectual Coefficient
WTO	World Trade Organization
YBRD	Yemen Bank for Reconstruction and Development

CHAPTER ONE INTRODUCTION

1.1 Introduction

It is widely believed that the banking system is the core of the economic structure of any country, and represents the engine of any development initiative. In addition, it plays a significant role in the growth and development of an economy, as evidenced academically and practically by the literature (Al-Marri, Ahmed & Zairi 2007). Therefore, as the financial institutions and banking system become more effective and stronger, the more roles they play in the economic development through efficient production of products and services (Al-Hajri & Tatnall, 2008). Hence, to carry out this role, each bank needs to be efficient in order to maintain its business successes, given increasing competition in the financial markets, and to contribute to the economy.

Efficiency in economics is a term that describes how well a system performs in producing the maximum output for a given quantity of inputs. If more outputs are produced without altering inputs, or if fewer inputs are used for the same quantity of output produced, efficiency is said to be improved. In the banking industry, efficiency is measured as the difference between the bank's position and its best production frontier. These measures are critical as they enable us to distinguish banks that will survive from those that will not. As such, the present study examines the efficiency of the banking sector in Yemen over the period from 1998 to 2011.

The contents of the thesis is for internal user only

REFERENCES

- Aggrey, N., Eliab, L., & Joseph, S. (2010). The Relationship between Firm Size and Technical Efficiency in East Africa Manufacturing Firms. *Journal of Sustainable Development in Africa*, 12(4), 226-236.
- Ahmad, N. H. B., Noor, M. A. N. M., & Sufian, F. (2010). Measuring Islamic banks efficiency: the case of world Islamic banking sectors. *Retrieved from* http://mpra.ub.uni-muenchen.de/29497/.
- Ajlouni, M. D. M., Hmedat, M. W., & Hmedat, W. (2011). The Relative Efficiency of Jordanian Banks and its Determinants Using Data Envelopment Analysis. *Journal* of Applied Finance and Banking., 1(3), 33-58.
- Akram, M., Rafique, M., & Alam, H. M. (2011). Prospects of Islamic banking: Reflections from Pakistan. Australian Journal of Business and Management Research, 1(2), 125-134.
- Al-Hajri, S., & Tatnall, A. (2008). Adoption of Internet technology by the banking industry in Oman: a study informed by the Australian experience. *Journal of Electronic Commerce in Organizations*, 6(3), 20-36.
- Aliber, R. Z. (1984). International banking: a survey. *Journal of Money, Credit and Banking*, 16(4), 661-678.
- Al-Jarrah, I., & Molyneuxa, P. (2003). Cost Efficiency, Scale Elasticity and Scale Economies in Arabian Banking. Paper presented at the Financial Development in Arab Countries Conference, UAE.
- Allen, D. L., & Giddy, I. H. (1979). Towards a theory of interdependence in global banking regulation. *Eastern Economic Journal*, 5(4), 445-452.

Al-Marri, K., Ahmed, A. M. M. B., & Zairi, M. (2007). Excellence in service: an

empirical study of the UAE banking sector. International Journal of Quality and Reliability Management, 24(2), 164-176.

- Almumani, M. A. (2013). The Relative Efficiency of Saudi Banks: Data Envelopment Analysis Models. International Journal of Academic Research in Accounting, Finance and Management Sciences, 3(3), 152-161.
- Al-Musali, M. A. K., Al-Attifie, M. A., Rus, R. M., & Ku Ismail, K. N. I. (2013). Intellectual Capital Performance and its Relationship with Financial Performance of Banks in least developed country: The case of Yemen. Paper presented at the 15th MFA Conference, Malaysia.
- Al-Saed. (2012, February 28). Yemen: Yemeni traditional banks pervades the Islamic banking market strongly. Magazine of Middle East, 12145. Retrieved from http://www.aawsat.com/details.asp?section=58&article=665611&issueno=12145.
- Alsarhan, A. (2009). Banking efficiency in the Gulf Cooperation Council countries: An empirical analysis using data envelopment analysis approach. PhD dissertation, Colorado State University USA. Retrieved from: http://search.proquest.com.
- Al-Swidi, A., & Mahmood, R. (2011). Yemeni banking system: Critical issues and future recommended strategies. *European Journal of Social Sciences*, 20(4), 637-655.
- Appuhami, B. A. R. (2007). The impact of intellectual capital on investors' capital gains on shares: an empirical investigation of Thai banking, finance and insurance sector. *International Management Review*, 3(2), 14-25.
- Assaf, A. G., Barros, C. P., & Matousek, R. (2011). Technical efficiency in Saudi banks. *Expert Systems with Applications* (38), 5781–5786.

Ataullah, A., Cockerill, T., & Le, H. (2004). Financial liberalization and bank efficiency:

a comparative analysis of India and Pakistan. *Applied Economics*, 36(17), 1915-1924.

- Ataullah, A., & Le, H. (2006). Economic reforms and bank efficiency in developing countries: the case of the Indian banking industry. *Applied Financial Economics*, 16(9), 653-663.
- Avkiran, N. K. (1999). An application reference for data envelopment analysis in branch banking: helping the novice researcher. *International Journal of Bank Marketing*, 17(5), 206-220.
- Banker, R. D., Charnes, A., & Cooper, W. W. (1984). Some models for estimating technical and scale inefficiencies in data envelopment analysis. *Management Science*, 1078-1092.
- Barney, J. (1991). Firm resources and sustained competitive advantage. *Journal of Management*, 17(1), 99-120.
- Barr, R. S., & Siems, T. F. (1994). *Predicting bank failure using DEA to quantify management quality*. Federal Reserve Bank of Dallas Working Paper No.1, Dallas.
- Bashir, A. H. M. (1999). Risk and profitability measures in Islamic banks: the case of two Sudanese banks. *Islamic Economic Studies*, 6(2), 1-24.
- Bauer, P. W., Berger, A. N., Ferrier, G. D., & Humphrey, D. B. (1998). Consistency conditions for regulatory analysis of financial institutions: a comparison of frontier efficiency methods. *Journal of Economics and Business*, 50(2), 85-114.
- Beccalli, E. (2007). Does IT investment improve bank performance? Evidence from Europe. *Journal of Banking and Finance*, 31(7), 2205-2230.
- Benston, G. J. (1965). Branch banking and economies of scale. *The Journal of Finance*, 20(2), 312-331.

- Berger, A. N., & Mester, L. J. (1997). Inside the black box: What explains differences in the efficiencies of financial institutions?. *Journal of Banking and Finance*, 21(7), 895-947.
- Berger, A. N. (1993). "Distribution-free" estimates of efficiency in the US banking industry and tests of the standard distributional assumptions. *Journal of Productivity Analysis*, 4(3), 261-292.
- Berger, A. N. (1995). The relationship between capital and earnings in banking. *Journal* of Money, Credit and Banking, 27(2), 432-456.
- Berger, A. N., & DeYoung, R. (1997). Problem loans and cost efficiency in commercial banks. *Journal of Banking and Finance*, 21(6), 849-870.
- Berger, A. N., & Humphrey, D. B. (1992). Measurement and efficiency issues in commercial banking: University of Chicago Press.
- Berger, A. N., & Humphrey, D. B. (1997). Efficiency of financial institutions: International survey and directions for future research. *European Journal of Operational Research*, 98(2), 175-212.
- Berger, A. N., Hunter, W. C., & Timme, S. G. (1993). The efficiency of financial institutions: a review and preview of research past, present and future. *Journal of Banking and Finance*, 17(2-3), 221-249.
- Besanko, D., & Kanatas, G. (1996). The regulation of bank capital: Do capital standards promote bank safety? *Journal of Financial Intermediation*, 5(2), 160-183.
- Bharadwaj, A. S. (2000). A resource-based perspective on information technology capability and firm performance: an empirical investigation. *MIS quarterly*, 169-196.
- Bhattacharyya, A., Aggrey, Luvanda Eliab, and Shitundu Joseph , C. K., & Sahay, P. (1997). The impact of liberalization on the productive efficiency of Indian commercial

banks. European Journal of Operational Research, 98(2), 332-345.

- Central Bank of Yemen (CBY) (2005). Annual Report 2005. Yemen. Retrieved from http://www.centralbank.gov.ye/App_Upload/2005A.pdf.
- Central Bank of Yemen (CBY) (2011). Annual Report 2011. Yemen. Retrieved from http://www.centralbank.gov.ye/App_Upload/Annl_rep2011_ar.pdf.
- Casu, B., & Girardone, C. (2004). Financial conglomeration: efficiency, productivity and strategic drive. *Applied Financial Economics*, 14(10), 687-696.
- Casu, B., & Molyneux, P. (2003). A comparative study of efficiency in European banking. *Applied Economics*, 35(17), 1865-1876.
- Cavanaugh, J. E., & Shumway, R. H. (1998). An Akaike information criterion for model selection in the presence of incomplete data. *Journal of Statistical Planning and Inference*, 67(1), 45-65.
- Chahine, S. (2007). Activity-based diversification, corporate governance, and the market valuation of commercial banks in the Gulf Commercial Council. *Journal of Management and Governance*, 11(4), 353-382.
- Chan, S. G. (2008). *Bank Efficiency in Selected Developing Countries*. PhD dissertation: University Utara Malaysia. Malaysia.
- Charnes, A., Cooper, W. W., & Rhodes, E. (1978). Measuring the efficiency of decision making units. *European Journal of Operational Research*, 2(6), 429-444.
- Chen, M. C., Cheng, S. J., & Hwang, Y. (2005). An empirical investigation of the relationship between intellectual capital and firms' market value and financial performance. *Journal of Intellectual Capital*, 6(2), 159-176.
- Chen, X., Skully, M., & Brown, K. (2005). Banking efficiency in China: Application of DEA to pre-and post-deregulation eras: 1993-2000. *China Economic Review*, 16(3),

- Cho, K. R. (1985). *Multinational banks: Their identities and determinants*: UMI Research Press Ann Arbor.
- Chu, S. F., & Lim, G. H. (1998). Share performance and profit efficiency of banks in an oligopolistic market: evidence from Singapore. *Journal of Multinational Financial Management*, 8(2-3), 155-168.
- Cihak, M., & Hesse, H. (2008). Islamic banks and financial stability: an empirical analysis. *IMF Working Papers*, 1-29.
- Coelli, T. (1996). A guide to DEAP version 2.1: a data envelopment analysis (computer) program. Paper presented at the Centre for Efficiency and Productivity Analysis, University of New England, Australia.
- Coelli, T., Rao, D. S. P., & Battese, G. E. (1998). An introduction to efficiency and productivity analysis: Kluwer Academic Publishers.
- Colwell, R. J., & Davis, E. P. (1992). Output and productivity in banking. *The Scandinavian Journal of Economics* (94), 111-129.
- Cook, W. D., Hababou, M., & Roberts, G. S. (2001). The Effects of Financial Liberalization on the Tunisian Banking Industry: A Non-parametric Approach. *Topics in Middle Eastern and North African Economies, Electronic Journal*, 3.
- Das, A., & Ghosh, S. (2006). Financial deregulation and efficiency: An empirical analysis of Indian banks during the post reform period. *Review of Financial Economics*, 15(3), 193-221.
- DeYoung, R., & Nolle, D. E. (1996). Foreign-owned banks in the United States: Earning market share or buying it? *Journal of Money, Credit and Banking*, 28(4), 622-636.

Dedrick, J., Gurbaxani, V., & Kraemer, K. L. (2003). Information technology and

economic performance: A critical review of the empirical evidence. *ACM Computing Surveys*, 35(1), 1-28.

- Diamond, D. W., & Rajan, R. G. (2000). A theory of bank capital. *Journal of Finance*, 55(6), 2431-2465.
- Dunning, J. (1977). Trade, location of economic activity and the MNE: A search for an eclectic approach. *In: Ohlin, Heselborn, Wijkman (Eds.), The International Allocation of Economic Activity. Holmes and Meier, New York,* 395–418.
- Edvinsson, L., & Malone, M. S. (1997). *Intellectual capital: Realizing your company's true value by finding its hidden brainpower*: Harper Business, New York.
- Edvinsson, L., & Sullivan, P. (1996). Developing a model for managing intellectual capital. *European Management Journal*, 14(4), 356-364.
- El-Bannany, M. (2008). A study of determinants of intellectual capital performance in banks: the UK case. *Journal of Intellectual Capital*, 9(3), 487-498.
- El-Gamal, M., & Inanoglu, H. (2004). Islamic banking in Turkey: boon or bane for the financial sector. *Paper presented at the 5th Harvard University Forum on Islamic Finance* 7-20. USA.
- Ellaboudy, S. (2010). The global financial crisis: economic impact on GCC countries and policy implications. *International Research Journal of Finance and Economics*, 41, 177-190.
- Elyasiani, E., & Mehdian, S. M. (1990). A nonparametric approach to measurement of efficiency and technological change: The case of large US commercial banks. *Journal of Financial Services Research*, 4(2), 157-168.
- Engström, T. E. J., Westnes, P., & Westnes, S. F. (2003). Evaluating intellectual capital in the hotel industry. *Journal of Intellectual Capital*, 4(3), 287-303.

- Evanoff, D. D., & Israilevich, P. R. (1991). Productive efficiency in banking. *Economic Perspectives, Federal Reserve Bank of Chicago*, 11-32.
- Fan, L., & Shaffer, S. (2004). Efficiency versus risk in large domestic US banks. Managerial Finance, 30(9), 1-19.
- Farrell, M. J. (1957). The measurement of productive efficiency. *Journal of the Royal Statistical Society*. 120(3), 253-290.
- Favero, C. A., & Papi, L. (1995). Technical efficiency and scale efficiency in the Italian banking sector: a non-parametric approach. *Applied Economics*, 27(4), 385-395.
- Fernández-Menéndez, J., López-Sánchez, J.I.,Rodríguez-Duarte, A. Sandulli, F.D. (2009). Technical efficiency and use of information and communication technology in Spanish firms. *Telecommunications Policy*, 33(7), 348-359.
- Firer, S., & Williams, S. M. (2003). Intellectual capital and traditional measures of corporate performance. *Journal of Intellectual Capital*, 4(3), 348-360.
- Floros, C., & Giordani, G. (2008). ATM and Banking efficiency: The case of Greece. Banks and Bank Systems, 3(4), 55-65.
- Fung, J. G., Bain, E. A., Onto, J. G., & Harper, I. R. (2002). A decade of internationalization: the experience of an Australian retail bank. *Journal of International Financial Markets, Institutions and Money*, 12(4), 399-417.
- Goh, P. C. (2005). Intellectual capital performance of commercial banks in Malaysia. *Journal of Intellectual Capital*, 6(3), 385-396.
- Grant, R. M. (1991). *The resource-based theory of competitive advantage: implications for strategy formulation*: California Management Review, University of California.
- Gray, J. M., & Gray, H. P. (1981). The multinational bank: a financial MNC? *Journal of Banking & Finance*, 5(1), 33-63.

Greene, W. H. (1990). A gamma-distributed stochastic frontier model. *Journal of Econometrics*, 46(1-2), 141-163.

Gujarati. D. (2003). Basic econometrics, (4th ed.). Singapore: McGraw-Hill/Irwin.

- Hair, J.F., Anderson, R.E., Tatham, R.L.& Black, W.C. (2010). *Multivariate Data Analysis*. 7th ed. Prentice Hall, USA.
- Hair Jr, J., Black, W., Babin, B., Anderson, R., & Tatham, R. (2006). *Multivariate Data Analysis*. 6th ed. Upper-Saddle River, Prentice Hall, USA.
- Hassan, M. K. (2005, 12th). The Cost, Profit and X-Efficiency of Islamic Banks. Economic Research Forum. Paper presented at the 12th Economic Research Forum (ERF) Conference Paper. Egypt.
- Hassan, M. K., & Bashir, A. H. M. (2003). *Determinants of Islamic banking profitability*. Paper presented at the 10th Annual Conference (ERF). Marrakesh.
- Hassan, T., Mohamad, S., & Bader, M. K. I. (2009). Efficiency of conventional versus Islamic banks: evidence from the Middle East. *International Journal of Islamic and Middle Eastern Finance and Management*, 2(1), 46-65.
- Hauner, D. (2005). Explaining efficiency differences among large German and Austrian banks. *Applied Economics*, 37(9), 969-980.
- Havrylchyk, O. (2006). Efficiency of the Polish banking industry: Foreign versus domestic banks. *Journal of Banking and Finance*, 30(7), 1975-1996.
- Hermalin, B. E., & Wallace, N. E. (1994). The determinants of efficiency and solvency in savings and loans. *The RAND Journal of Economics*, 25(3), 361-381.
- Hidayat, S. E., & Abduh, M. (2012). Does Financial Crisis Give Impacts on Bahrain Islamic Banking Performance? A Panel Regression Analysis. *International Journal*

of Economics and Finance, 4(7), 79-89.

- Hussein, K. A. (2004). Banking Efficiency in Bahrain: Islamic vs. Conventional Banks.Islamic Development Bank, Islamic Research and Training Institute (IRTI).Research Paper, No. 68.
- Iimi, A. (2004). Banking sector reforms in Pakistan: economies of scale and scope, and cost complementarities. *Journal of Asian Economics*, 15(3), 507-528.
- Isik, & Hassan, M. K. (2003). Efficiency and ownership and market stricter, corporate control and Governance in the Turkish Banking Industry. *Journal of Business Finance and Accounting*, 30 (9) & (10),1363-1421.
- Isik, I., & Hassan, M. K. (2002). Technical, scale and allocative efficiencies of Turkish banking industry. *Journal of Banking and Finance*, 26(4), 719-766.
- Jreisat, A., & Paul, S. (2011). Technical efficiency of Jordanian banking sector based on DEA approach. *Terengganu International Finance and Economics Journal* 1(1), 11-24.
- Kamath, G. B. (2007). The intellectual capital performance of the Indian banking sector. *Journal of Intellectual Capital*, 8(1), 96-123.
- Kaparakis, E. I., Miller, S. M., & Noulas, A. G. (1994). Short-run cost inefficiency of commercial banks: A flexible stochastic frontier approach. *Journal of Money, Credit and Banking*, 26(4), 875-893.
- Karim, M. Z. A., Chan, S.-G., & Hassan, S. (2010). Bank efficiency and non-performing loans: Evidence from Malaysia and Singapore. *Prague Economic Papers*, 19(2), 118-132.
- Kassim, S. H., & Majid, M. S. A. (2010). Impact of financial shocks on Islamic banks:Malaysian evidence during 1997 and 2007 financial crises. *International Journal of*

Islamic and Middle Eastern Finance and Management, 3(4), 291-305.

- Katsanis, L. P. (2006). An assessment of professional training for product managers in the pharmaceutical industry. *Journal of Product and Brand Management*, 15(5), 324-330.
- Kessy, P. J. (2007). Bank efficiency and economic growth: An empirical analysis of the economies of the East African Community (EAC) countries. (Doctoral dissertation). Retrieved from: http://search.proquest.com.
- Khan, F. (2010). How 'Islamic'is Islamic Banking?. Journal of Economic Behavior & Organization, 76(3), 805-820.
- Koehn, M., & Santomero, A. M. (1980). Regulation of bank capital and portfolio risk. *The Journal of Finance*, 35(5), 1235-1244.
- Kounetas, K., & Tsekouras, K. (2007). Measuring Scale Efficiency Change using a Translog Distance Function. *International Journal of Business*, 6(1), 63-69.
- Ku Ismail, N. I. K., & Abdul Karem, M. (2011). Intellectual Capital and the Financial Performance of Banks in Bahrain. *Journal of Business Management and Accounting*, 1 (1) 63-77.
- Kuran, T. (1993). The economic impact of Islamic fundamentalism (302-341): Chicago:U. Chicago Press.
- Kuran, T. (2004). Islam and Mammon: The economic predicaments of Islamism. Princeton University Press.
- Kwan, S., Eisenbeis, R. (1995a). An Analysis of Inefficiencies in Banking. Journal of Banking and Finance, 19(3), 733-734.
- Kwan, S., & Eisenbeis, R.A. (1995b). Bank risk, capitalization and efficiency. Working Papers, University of Pennsylvania, USA.

- Limam, I. (2001). A comparative study of GCC banks technical efficiency. Working Papers(No. 0119), Economic Research Forum. Egypt.
- Lozano-Vivas, A., Pastor, J. T., & Pastor, J. M. (2002). An efficiency comparison of European banking systems operating under different environmental conditions. *Journal of Productivity Analysis*, 18(1), 59-77.
- Luciano, E., & Regis, L. (2007). Bank efficiency and banking sector development: the case of Italy. *International Centre for Economic Research, Working Paper* (5).
- Maghyereh, A. (2004). The effect of financial liberalization on the efficiency of financial institutions: the case of Jordanian commercial banks. *Journal of Transnational Management Development*, 9(2-3), 71-106.
- Mahajan, A., Rangan, N., & Zardkoohi, A. (1996). Cost structures in multinational and domestic banking. *Journal of Banking and Finance*, 20(2), 283-306.
- Mavridis, D. G. (2004). The intellectual capital performance of the Japanese banking sector. *Journal of Intellectual Capital*, 5(1), 92-115.
- Mavridis, D. G., & Kyrmizoglou, P. (2005). Intellectual capital performance drivers in the Greek banking sector. *Management Research News*, 28(5), 43-62.
- Melville, N., Kraemer, K., & Gurbaxani, V. (2004). Review: Information technology and organizational performance: An integrative model of IT business value. *MIS Quarterly*, 28(2), 283-322.
- Mester, L. J. (1994). How efficient are third district banks?. *Business Review*, *Working Paper (1)*, 3-18.
- Mester, L. J. (1993). Efficiency of banks in the Third Federal Reserve District. *Centre* for Financial Institutions Working Papers, University of Pennsylvania, USA.

- Moffat, B. D. (2008). Efficiency and productivity in Botswana's financial institutions. (Doctoral dissertation, University of Wollongong, Australia). Retrieved from: http://ro.uow.edu.au/theses/728.
- Ministry of Planning and International Cooperation Report. (2006). Yemen's economy; possibilities and challenges. Retrieved from http://www.mpic-yemen.org.
- Mohamad, S., Hassan, T., & Bader, M. K. I. (2009). Efficiency of Conventional versus Islamic Banks: International Evidence using the Stochastic Frontier Approach (SFA). *Journal of Islamic Economics, Banking and Finance*, 4(2), 107-130.
- Mokhtar, H. S. A., AlHabshi, S. M., & Abdullah, N. (2006). A conceptual framework for and survey of banking efficiency study. *UNITAR E-Journal*, 2(2), 1-19.
- Morck, R., & Yeung, B. (1991). Why investors value multinationality. *Journal of Business*, 64(2), 165-187.
- Mostafa, M. M. (2009). Modeling the efficiency of top Arab banks: A DEA-neural network approach. *Expert Systems with Applications*, 36(1), 309-320.
- Moussawi, C., & Obeid, H. (2011). Evaluating the productive efficiency of Islamic banking in GCC: A non-parametric approach. *International Management Review*, 7(1), 10-21.
- Najid, N. A., and Abdul Rahman, R. (2011). Government ownership and performance of Malaysian government-linked companies. *International Research Journal of Finance and Economics*, 61, 42-56.
- Nomani, F. (2006). *The dilemma of riba-free banking in Islamic public policy*. Islam and the Everyday World: Public Policy Dilemmas. Routledge, London, 193-223.

Olson, D., & Zoubi, T. A. (2011). Efficiency and bank profitability in MENA countries.

Emerging Markets Review, (12), 94-110.

- Ou, C. S., Hung, S. Y., Yen, D. C., & Liu, F. C. (2009). Impact of ATM intensity on cost efficiency: An empirical evaluation in Taiwan. *Information & Management*, 46(8), 442-447.
- Park, K. H., & Weber, W. L. (2006). Profitability of Korean banks: Test of market structure versus efficient structure. *Journal of Economics and Business*, 58(3), 222-239.
- Pasiouras, F. (2008). Estimating the technical and scale efficiency of Greek commercial banks: the impact of credit risk, off-balance sheet activities, and international operations. *Research in International Business and Finance*, 22(3), 301-318.

Pock, A. V. (2007). Strategic management in Islamic finance. Springer, Germany.

- Pulic, A. (1997), The Physical and Intellectual Capital of Austrian Banks, available at: http://www.vaic-on.net.
- Pulic, A. (1998). Measuring the performance of intellectual potential in knowledge economy. Paper presented at the 2nd McMaster Word Congress on Measuring and Managing Intellectual, Austria.
- Pulic, A. (2000). MVA and VAIC analysis of randomly selected companies from FTSE 250. Retrieved from: www. vaic-on. net/downloads/ftse30.
- Pulic, A. (2002). Value creation efficiency analysis of Croatian banks 1996-2000. Retrieved from: www. vaic-on. net.
- Pulic, A. (2004). Intellectual capital-does it create or destroy value? *Measuring Business Excellence*, 8(1), 62-68.

- Ragunathan, V. (1999). Financial deregulation and integration: an Australian perspective1. *Journal of Economics and Business*, 51(6), 505-514.
- Ramanathan, R. (2006). Evaluating the comparative performance of countries of the Middle East and North Africa: A DEA application. *Socio-Economic Planning Sciences*, 40(2), 156-167.
- Rao, A. (2002). Estimation of: Efficiency, Scale & Scope and Productivity Measures of UAE Banks. Paper presented 6th at the European Conference of Financial Management Association International (FMAI), Copenhagen. Denmark.
- Rao, A. (2005). Cost frontier efficiency and risk-return analysis in an emerging market. *International Review of Financial Analysis*, 14(3), 283-303.
- Reda, M., & Isik, I. (2006). Efficiency and Productivity Change of Egyptian Commercial Banks 1995-2003. In ERF 13th Annual Conference, Kuwait.
- Reed, K. K., Lubatkin, M., & Srinivasan, N. (2006). Proposing and Testing an Intellectual Capital-Based View of the Firm. *Journal of Management Studies*, 43(4), 867-893.
- Resende, M. (2000). Regulatory regimes and efficiency in US local telephony. Oxford Economic Papers, 52(3), 447-470.
- Rosman, R., Wahab, N. A., & Zainol, Z. (2013). Efficiency of Islamic Banks during the Financial Crisis: An Analysis of Middle Eastern and Asian Countries. Paper presented at the 15th MFA Conference, Malaysia.
- Rugman, A. (1981). Inside the multinationals: the economics of the multinational *enterprise*: Columbia University Press, New York.
- Samad, A., & Hassan, M. K. (2000). The performance of Malaysian Islamic Bank during

1984-1997: An exploratory study. Thoughts on Economics, 10(1-2), 7-26.

- Santhanam, R., & Hartono, E. (2003). Issues in linking information technology capability to firm performance. *MIS Quarterly*, 27(1), 125-153.
- Sarker, M. A. A. (1999). Islamic Banking in Bangladesh: Performance, Problems, and Prospects. *International Journal of Islamic Financial Services*, 1(3), 15-36.
- Sathye, M. (2001). X-efficiency in Australian banking: An empirical investigation. Journal of Banking and Finance, 25(3), 613-630.
- Saxonhouse, G. R. (1976). Estimated parameters as dependent variables. *The American Economic Review*, 66(1), 178-183.
- Sealey, C. W., & Lindley, J. T. (1977). Inputs, outputs, and a theory of production and cost at depository financial institutions. *The Journal of Finance*, 32(4), 1251-1266.
- Shanmugam, K. R., & Das, A. (2004). Efficiency of Indian commercial banks during the reform period. *Applied Financial Economics*, 14(9), 681-686.
- Shao, B., & Lin, W. T. (2002). Technical efficiency analysis of information technology investments: a two-stage empirical investigation. *Information & Management*, 39(5), 391-401.
- Sherman, H. D., & Gold, F. (1985). Bank branch operating efficiency:: Evaluation with Data Envelopment Analysis. *Journal of Banking and Finance*, 9(2), 297-315.
- Shih, K. H., Chang, C. J., & Lin, B. (2010). Assessing knowledge creation and intellectual capital in banking industry. *Journal of Intellectual Capital*, 11(1), 74-89.
- Smolo, E., & Mirakhor, A. (2010). The global financial crisis and its implications for the Islamic financial industry. *International Journal of Islamic and Middle Eastern Finance and Management*, 3(4), 372-385.

Solé, J. (2007). Introducing Islamic Banks into Coventional Banking Systems. IMF

Working Papers, 1-26.

- Stiglitz, J. E. (1993). The role of the state in financial markets: Institute of Economics, Academia Sinica. Paper presented at the World Bank Annual Conference on Development Economics.
- Sufian, F. (2009). Determinants of bank efficiency during unstable macroeconomic environment: Empirical evidence from Malaysia. *Research in International Business and Finance*, 23(1), 54-77.
- Sufian, F., & Abdul Majid, Z. M. (2007). Bank ownership, characteristics and performance: a comparative analysis of domestic and foreign Islamic banks in Malaysia, MPRA Paper No. 12131, *Retrieved from http://mpra.ub.unimuenchen.de/12131/.*
- Swinyard, W. R., & Ghee, L. G. (1987). Adoption patterns of new banking technology in Southeast Asia. *International Journal of Bank Marketing*, 5(4), 35-48.
- Teece, D. J., Gary, P., & Shuen, A. (1997). Dynamic Capabilities and Strategic Management Strategic Management Journal, 18(7), 509-533.
- The World Bank. (2012). *Doing business in Yemen. World Bank.* Retrieved from http://www.doingbusiness.org/data/exploreeconomies/yemen/.
- Tian, L., and Estrin, S. (2008). Retained state shareholding in Chinese PLCs: Does government ownership always reduce corporate value? *Journal of Comparative Economics*, 36, 74–89.
- Tobin, J. (1958). Estimation of relationships for limited dependent variables. *Econometrica: Journal of the Econometric Society*, 26(1), 24-36.

Weller, C. E., & Scher, M. J. (1999). The impact of multinational banks on development

finance. Retrieved from SSRN No. 200068: http://ssrn. com/abstract.

- Wheelock, D. C., & Wilson, P. W. (1995). Explaining bank failures: Deposit insurance, regulation, and efficiency. *The Review of Economics and Statistics*, *77(4)*, 689-700.
- Williams, B. (2002). The defensive expansion approach to multinational banking:Evidence to date. *Financial Markets Institutions and Instruments*, 11(2), 127-203.
- Wong, J., Fong, T., Wong, T.C., & Choi, K.f. (2007). *Determinants of the performance* of banks in Hong Kong. Working paper Available at SSRN No.1032032.
- Yalama, A., & Coskun, M. (2007). Intellectual capital performance of quoted banks on the Istanbul stock exchange market. *Journal of Intellectual Capital*, 8(2), 256-271.
- Yang, Z. (2009). Bank branch operating efficiency: a DEA approach. Paper presented at the 2nd International Multi Conference of Engineers and Computer Scientists (IMECS), Hong Kong.
- Yildirim, C. (2002). Evolution of banking efficiency within an unstable macroeconomic environment: the case of Turkish commercial banks. *Applied Economics*, 34(18), 2289-2301.
- Yildirim, H. S., & Philippatos, G. C. (2007). Efficiency of banks: recent evidence from the transition economies of Europe, 1993–2000. *European Journal of Finance*, 13(2), 123-143.
- Young, C.-S., Su, H.Y., Fang, S.C., & Fang, S.R. (2009). Cross-country comparison of intellectual capital performance of commercial banks in Asian economies. *The Service Industries Journal*, 29(11), 1565-1579.
- Yuengert, A. M. (1993). The measurement of efficiency in life insurance: Estimates of a mixed normal-gamma error model. *Journal of Banking and Finance*, 17(2-3), 483-496.

- Zéghal, D., & Maaloul, A. (2010). Analysing value added as an indicator of intellectual capital and its consequences on company performance. *Journal of Intellectual Capital*, 11(1), 39-60.
- Zolait, A. H. S., Sulaiman, A., & Alwi, S. F. S. (2008). Prospective and challenges of internet banking in Yemen: an analysis of bank websites. *International Journal of Business Excellence*, 1(3), 353-374.