

**THE RELATIONSHIP BETWEEN CORPORATE GOVERNANCE AND  
FIRM'S CAPITAL STRUCTURE: MALAYSIAN EVIDENCE**

**By:**

**MUHAMMAD ASHRAF BIN ANUAR**

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(Finance)**

## **DECLARATION**

I hereby declare that this project paper is based on my original work except for the citations and quotations that are used in this study. All of them have been duly acknowledged. I also declare that this project paper has not previously been submitted to any Master's program in Universiti Utara Malaysia and any other institutions.

Muhammad Ashraf Bin Anuar

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## **ABSTRACT**

This study examines the relationships between corporate governance mechanisms (bankers on board, family-owned company, CEO duality, board size, and board composition), including control variables (firm size, firm age and firm's profitability) with capital structure (debt-equity ratio) of listed companies in Malaysia. This study uses data from 60 largest listed companies, based on their market capitalization, from all sectors in Malaysia except financial institution and insurance companies. The time period covered is from 2000 to 2004, that is, after the announcement of the Malaysian Code of Corporate Governance in 2000. This study finds positive relationships between capital structure and bankers on board, family-owned company, board composition, and firm size. The relationships on family-owned company and firm size are significant, with both have strongly influencing the firms' capital structure. Profitability has a negative relationship. Board size and firm age both have negative, but significant relationships with the firms' capital structure. Generally, the existing literature on the relationships between corporate governance and capital structure has supported the findings of this study.

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## **TABLE OF CONTENT**

### **DECLARATION**

### **PERMISSION TO USE**

### **ABSTRACT** i

### **ACKNOWLEDGEMENT** ii

### **TABLE OF CONTENT** iii

### **LIST OF TABLES** viii

### **LIST OF FIGURES** ix

## **CHAPTER ONE: BACKGROUND OF THE STUDY**

1.1	Introduction	1
1.2	Overview of the Malaysian Code on Corporate Governance	4
1.3	Problem Statement	5
1.4	Research Questions	9
1.5	Objectives of Study	10
1.6	Significance of Study	11
1.7	Organization of Thesis	12

## **CHAPTER TWO: LITERATURE REVIEW**

2.1	Introduction	13
2.2	Dependent Variables	13
2.3	Theoretical Foundation	15
2.4	Related Theories and Capital Structure	16
2.5	Independent Variables	18
2.5.1	Bankers on Board	18
2.5.2	Family-owned Company	20
2.5.3	CEO Duality	22
2.5.4	Board Size	25
2.5.5	Board Composition	26
2.6	Control Variables	28
2.6.1	Firms Size	28
2.6.2	Firm Age	29
2.6.3	Firm Profitability	30

## **CHAPTER THREE: HYPHOTHESES DEVELOPMENT AND METHODOLOGY**

3.1	Introduction	32
3.2	Research Framework	32
3.3	Hyphoteses Development	34
3.3.1	Bankers on Board	34
3.3.2	Family-owned Company	35
3.3.3	CEO Duality	35
3.3.4	Board Size	35
3.3.5	Board Composition	36
3.3.6	Firm Size	36
3.3.7	Firm Age	37
3.3.8	Firm Profitability	37
3.4	Research Design	37
3.4.1	Data Collection	38
3.4.1.1	Data Collection Procedures	40
3.4.2	Ordinary Least Square Regression and Model Specification	41
3.4.2.1	Model Specification	42



3.5	Operational Definition and Measurement of the Variables	43
3.5.1	Dependent Variable	43
3.5.2	Independent Variables	43
3.5.3	Control Variables	45
3.6	Data Analysis	47
3.6.1	Descriptive Analysis	47
3.6.2	Multicollinearity	48
3.6.3	Correlation of Variables	48
3.6.4	Regression Analysis	48
3.7	Summary of the Chapter	49

## **CHAPTER FOUR: FINDINGS AND DISCUSSION**

4.1	Introduction	50
4.2	Descriptive Statistics	50
4.3	Multicollinearity	52
4.4	Correlation Analysis	54
4.5	Linear Regression Analysis	55

4.6	Findings and Discussion	58
4.7	Summary	63
 <b>CHAPTER 5: CONCLUSION</b>		
5.1	Introduction	65
5.2	Summary of the Study	65
5.3	Limitations of the Study	68
5.4	Recommendations for Future Research	68
	Bibliography	70
	Appendixes	79

## **LIST OF TABLES**

Table 3.1	Final Sample After Applying Filters	39
Table 3.2	Summary of Research Variables and Proxies Used	46
Table 4.1	Summary of Descriptive Statistics	51
Table 4.2	Multicollinearity Test Summary	53
Table 4.3	Correlation Matrix Summary	54
Table 4.4	Linear Regression Model Summary	55
Table 4.5	ANOVA	56
Table 4.6	Summary of Linear Regression Analysis	57
Table 4.7	Summary of Hypothesis Results	64

## **LIST OF FIGURE**

Figure 3.1	Theoretical Representation of the Relationship Between Corporate Governance and Capital Structure	3
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## **CHAPTER ONE**

### **BACKGROUND OF THE STUDY**

#### **1.1 Introduction**

Capital structure is how a corporation finances its assets with a mix of short-term debt, long-term debt, equity, or a mix of securities. In other words, it is how a firm develops a strategy in financing its growth and operation using different sources of financing.

Researchers have placed great concern on capital structure as one of the most important issues in corporate finance (see for example, Hasan & Butt (2009); Huang & Song (2006) and Saad (2010)). This concern arises due to the fact that the mix of financing sources, cost and availability of capital affects the decision making for the companies (Omet & Mashharawe, 2002). While considering investment strategy in the company, a basic understanding about the capital structure is necessary, particularly its level of gearing and a originating point to arrive at a conclusion.

There are a number of theories that have been forwarded to clarify the variation in capital structure for companies. Most of the theories argue that companies choose capital structure because they can verify better the costs and benefits pertaining to financial and equity financing of company, starting with capital structure irrelevance hypothesis as explained by Modigliani and Miller (1958), followed by financial

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