# THE MEDIATING EFFECT OF GOOD GOVERNANCE ON THE RELATIONSHIP BETWEEN E-GOVERNMENT AND PUBLIC TRUST IN LEBANON

# $\mathbf{B}\mathbf{y}$

# **HASSAN ALAARAJ**

Thesis Submitted to
Othman Yeop Abdullah Graduate School of Business,
Universiti Utara Malaysia,
in Fulfilment of the Requirement for the Degree of Doctor of Philosophy

### Permission to Use

In presenting this thesis in fulfillment of the requirements for a Post Graduate degree from the Universiti Utara Malaysia (UUM), I agree that the Library of this university may make it freely available for inspection. I further agree that permission for copying this thesis in any manner, in whole or in part, for scholarly purposes may be granted by my supervisor(s) or in their absence, by the Dean of Othman Yeop Abdullah Graduate School of Business where I did my thesis. It is understood that any copying or publication or use of this thesis or parts of it for financial gain shall not be allowed without my written permission. It is also understood that due recognition shall be given to me and to the UUM in any scholarly use which may be made of any material in my thesis.

Request for permission to copy or to make other use of materials in this thesis in whole or in part should be addressed to:

Dean of Othman Yeop Abdullah Graduate School of Business Universiti Utara Malaysia 06010 UUM Sintok Kedah Darul Aman

### **Abstract**

The main objective of this research is to study the mediating effect of good governance on the relationship between e-government and public trust in Lebanon. As an effective tool for economic reform, there is a need to adopt e-government practices to enhance the public trust towards the government. Based on extensive literature review and conceptual background including the theories of institutional-based trust and the diffusion of innovation, the theoretical research framework was developed. Primary data was collected using survey involving 400 Lebanese employees in Beirut. The data have been analyzed using Structural Equation Modeling (SEM). The research findings revealed that eight hypotheses were accepted while five hypothesis were rejected indicating that egovernment practices including e-services have a significant and positive effect on both good governance and public trust in Lebanon. However, e-administration has a positive effect on good governance but not on public trust. E-procurement has insignificant effect on both good governance and public trust. Good governance has a positive and significant effect on public trust, but it has no mediating effect on the relationship between egovernment including e-administration and public trust. The findings also show that good governance mediates the effect of both e-service and e-procurement on public trust. This research contributes practically by offering practitioners and policy makers in governments the guidelines on how they can empower and build citizens' trust by providing efficient, transparent and accountable government services. Future studies are suggested to extend the research empirically in terms of respondents, geographical location and methodology of analysis.

**Keywords:** e-government, good governance, public trust, Lebanon

### Abstrak

Objektif utama kajian ini adalah untuk meneliti kesan pengantara tadbir urus yang baik kepada hubungan antara e-kerajaan dan kepercayaan awam di Lebanon. Sebagai alat yang berkesan untuk reformasi ekonomi, terdapat keperluan untuk menerima pakai amalan ekerajaan untuk meningkatkan kepercayaan awam terhadap kerajaan. Berdasarkan kajian literatur dan latar belakang konsep termasuk teori kepercayaan berasaskan institusi dan penyebaran inovasi telah membolehkan kerangka teori penyelidikan dibangunkan. Data primer telah dikutip menggunakan kaedah soal selidik yang melibatkan 400 pekerja Lubnan di Beirut. Data telah dianalisis dengan menggunakan Model Persamaan Struktur (SEM). Dapatan kajian menunjukkan bahawa sebanyak lapan hipotesis diterima manakala lima hipotesis ditolak yang menggambarkan praktis e-kerajaan termasuk e-perkhidmatan mempunyai kesan positif dan signifikan terhadap tadbir urus yang baik dan kepercayaan awam di Lebanon. Walau bagaimanapun, e-pengurusan mempunyai kesan positif dalam tadbir urus yang baik sebaliknya tidak terhadap kepercayaan awam. E-perolehan pula mempunyai kesan yang tidak ketara dalam tadbir urus yang baik dan kepercayaan awam. Selain itu, tadbir urus yang baik mempunyai kesan yang positif dan signifikan terhadap kepercayaan awam, tetapi tidak mempunyai kesan perantara terhadap hubungan e-kerajaan termasuk e-pentadbiran dan kepercayaan awam. Dapatan kajian juga menunjukkan bahawa tadbir urus yang baik menjadi kesan pengantara terhadap e-perkhidmatan dan e-perolehan dalam kepercayaan awam. Kajian ini menyumbang kepada pengamal dan penggubal dasar dalam kerajaan dengan menawarkan garis panduan bagaimana untuk memperkasakan dan membina kepercayaan rakyat melalui perkhidmatan yang cekap, bertanggungjawab. Kajian masa depan dicadangkan untuk melanjutkan penyelidikan secara empirik dari segi responden, lokasi geografi dan metodologi analisis.

**Kata kunci:** e-kerajaan, tadbir usur yang baik, kepercayaan awam, Lubnan.

# Acknowledgement

In advance, I am grateful to the Almighty Allah for his blessings and giving me the opportunity to complete my PhD thesis. Today, I owe a debt of gratitude and thanks to many people and institutions that have supported me throughout this challenging journey.

First, I would like to express my sincere appreciation to my supervisor Prof. Dr. Fatimah Wati Ibrahim. She has showed professionalism and commitment in her guidance. Her keenness to complete this research was crucial to achieve this state of success.

I would like also to express my profound gratitude to Assoc. Prof. Dr. Sallahuddin Hassan for his precious comments during and after the proposal defence. In addition, many thanks to Dr. Shamzaeffa Samsudin and the chairman Dr. Nor Azam Abdul Razak for their valuable comments during the proposal defense which improved the quality of my study.

Moreover, my honest gratitude goes to Assoc. Prof. Dr. Hijatullah Jabar, Dr. Siti Aznor Hj. Ahmad and all the staff in School of Economics, Finance and Banking and OYAGSB for their effective support. In addition, my deepest thanks to my friends and class fellows for their support and consultancy.

Certainly, this research would have been impossible without the help of staff in the Ministry of Economy and Trade in Lebanon and the SME's managers and employees who gave me their valuable time in answering my questionnaire.

My thankfulness goes also to my parents in Lebanon for their support and eternal prayers.

Besides, I am entirely grateful and owing a favour to my beloved wife, Malak Aoun for her patience, sacrifice, spiritual support and everlasting encouragement.

Finally, I would like to dedicate this PhD thesis to my country Lebanon, to my second home country Malaysia, to my parents and to my wife.

# **Table of Contents**

Title	Page
TITLE PAGE	i
CERTIFICATION OF THESIS WORK	ii
PERMISSION TO USE	iv
ABSTRACT	v
ABSTRAK	vi
ACKNOWLEDGEMENT	vii
TABLE OF CONTENTS	ix
LIST OF TABLES	xiv
LIST OF FIGURES	xvi
LIST OF ABBREVIATIONS	xvii
CHAPTER ONE: INTRODUCTION	1
1.1 Introduction	1
1.2 Background of the study	2
1.2.1 Current Country Status	8
1.2.2 E-Government in Lebanon	10
1.2.3 Good Governance in Lebanon	17
1.3 Problem Statement	22
1.4 Research Questions	26
1.5 Research Objectives	26
1.6 Scope of the Study	27
1.7 Organization of the Thesis	28
CHAPTER TWO: LITERATURE REVIEW	29
2.1 Introduction	29
2.2 Concept of Trust	31
2.2.1 Definition of Trust	31
2.2.2 Importance of Trust	35
2.3 Concept of Good Governance	38
2.3.1 Good Governance in Corporate and Pul	blic Sector 40
2.3.2 Importance of Good Governance	42
2.3.3 Dimensions of Good governance	44

	2.3.3.1 Efficiency	46
	2.3.3.2 Transparency	47
	2.3.3.3 Accountability	48
2.4	Concept of E- Government	48
	2.4.1 Importance of E-Government	52
	2.4.2 Factors and Challenges related to E-government	52
	2.4.3 Dimensions of E-government	58
	2.4.3.1 E-administration	59
	2.4.3.2 E-services	59
	2.4.3.3 E-Procurement	60
2.5	Relationship among the Variables of the Study	60
	2.5.1 Effect of E-government and Good Governance on Public Trust	62
	2.5.2 Relationship between E-government and Good Governance	64
	2.5.3 Relationship between E-government and Trust	69
	2.5.4 Relationship between Good Governance and Trust	72
	2.5.5 Mediating Effect of Good Governance	74
2.6	Gaps in Literature Review	75
2.7	Importance of the study	76
2.8	Conclusion	79
СН	APTER THREE: RESEARCH FRAME WORK	80
3.1	Introduction	80
3.2	Conceptual Framework and Developed Hypothesis of the Study	80
3.3	The Underpinning Theory of the Research	84
3.4	Conclusion	87
СН	APTER FOUR: RESEARCH METHODOLOGY	88
4.1	Introduction	88
4.2	Research Design	88
4.3	Sampling Design	89
	4.3.1 Unit of Analysis	91
	4.3.2 Sample Size	91
	4.3.3 Sampling Technique	92
4.4	Data Collection	93
4.5	Operational Definitions of Variables and Items	94

	4.5.1 Measurement of Variables	94
	4.5.2 Dimensions of Variables	95
	4.5.3 Items Selection	95
4.6	Method of Analysis	100
	4.6.1 Preliminary Analysis	100
	4.6.2 Advanced Analysis: Structural Equation Modeling	103
4.7	Conclusion	106
СН	APTER FIVE: RESEARCH FINDINGS AND DISCUSSION	107
5.1	Introduction	107
5.2	Analysis of Survey Response	107
	5.2.1 Response Rate	108
	5.2.2 Non-Response Bias Test	108
5.3	Diagnostic Checking	109
	5.3.1 Missing Data	109
	5.3.2 Checking for Outliers	110
	5.3.3 Normality Test Result	110
	5.3.4 Linearity Test	112
5.4	Correlation Among Variables	113
5.5	Descriptive Analysis	114
	5.5.1 Demographic Distributions of the Respondents	114
	5.5.2 Descriptive Statistics of All Variables	115
5.6	Testing the Goodness of the Measure	116
	5.6.1 Reliability Test	116
	5.6.2 Factor Analysis	117
5.7	Testing the Developed Measurement Model	123
	5.7.1 Confirmatory Factor Analysis	124
	5.7.2 Modification of Measurement Model	128
	5.7.3 Discrimniant Validity	130
	5.7.4 Composite Reliability	132
5.8	The Hypothesized Structural Model	133
	5.8.1 Direct Hypothesis Results/ Structural Model	134
	5.8.2 Mediating Effect/ Indirect Effect of Variables in the	137
	Structural Model	

5.9	Discu	assion	141
	5.9.1	The Relationship between E-Government and Public Trust in	141
		Lebanon	
		5.9.1.1 The Influence of E-Service on Public Trust in Lebanon	142
		5.9.1.2 The Influence of E-Administration on Public Trust in	143
		Lebanon	
		5.9.1.3 The Influence of E-Procurement on Public Trust in	144
		Lebanon	
	5.9.2	The Relationship between E-Government and Good Governance	144
		in Lebanon	
		5.9.2.1 The Influence of E-Service on Good Governance in	145
		Lebanon	
		5.9.2.2 The Influence of E-Procurement on Good Governance in	146
		Lebanon	
		5.9.2.3 The Influence of E-Administration on Good Governance	146
		in Lebanon	
	5.9.3	The Relationship between Good Governance and Public Trust in	147
		Lebanon	
	5.9.4	The Mediating Effect of Good Governance on E-Government	148
		Practices and Public Trust in Lebanon	
		5.9.4.1 The Mediating Effect of Good Governance between E-	149
		Service and Public Trust in Lebanon	
		5.9.4.2 The Mediating Effect of Good Governance between E-	149
		Administration and Public Trust in Lebanon	
		5.9.4.3 The Mediating Effect of Good Governance between E-	150
		procurement and Public Trust in Lebanon	
5.10	) Con	clusion	152
CH	APTE	ER SIX: CONCLUSION	153
6.1	Introd	duction	153
6.2	Resea	arch Overview	153
6.3	Sumn	mary of Findings	156
6.4	Signi	ficant of the Study	157
6.5	Polic	y Implication	160

APPENDICES	207
REFERENCES	166
6.8 Conclusion	164
6.7 Future Research	163
6.6 Limitations of the Study	162

# **List of Tables**

Table		Page
Table 1.1	United Nations' Electronic Government Readiness Index for e-	12
	government in Lebanon	
Table 1.2	The Four Pillars of E-government Strategy	14
Table 1.3	The Lebanese Corruption Perception Index	19
Table 2.1	Benefits of Using E- Government	54
Table 2.2	Summary of Recent Research Frameworks Discussing the	76
	Variables of the study	
Table 4.1	Operational Definitions and Items	96
Table 4.2	Recommendation Values of Goodness-of-Fit Indicators	105
Table 5.1	T-test Results for Non-Response Bias	108
Table 5.2	Case Processing Summary	109
Table 5.3	The Outliers of the Study Based on Mahalanobis Distance Value	110
Table 5.4	The Normal Measurement Items of the Study after	111
	Transformation	
Table 5.5	Pearson Correlation Matrix between the Latent Variable	113
<b>Table 5.6</b>	Distribution of the Respondents by Demographic Variables	114
	(N=375)	
Table 5.7	Descriptive Statistics of All Variables	116
Table 5.8	Reliability Test	117
Table 5.9	Factor Analysis Results	117
<b>Table 5.10</b>	EFA for E-Government Construct	119
<b>Table 5.11</b>	Factor Analysis of Good Governance	121
<b>Table 5.12</b>	CFA of Exogenous and Endogenous Constructs of the Study	124
<b>Table 5.13</b>	Factor loading for the Remaining Items from CFA for All	125
	Constructs- AMOS- Standardized Regression Weights: (Group	
	number 1 - Default model)	
<b>Table 5.14</b>	The Goodness of Fit Results of Measurement Model	128
<b>Table 5.15</b>	Average Variance Extracted and Composite Reliability of	131
	Constructs	

<b>Table 5.16</b>	The Goodness of Fit Indices of the Structural Model	133
<b>Table 5.17</b>	The Research Direct Hypotheses	134
<b>Table 5.18</b>	Direct Hypotheses Testing Results of Structural Model-	134
	Regression Weights: (Group Number 1 - Default Model)	
<b>Table 5.19</b>	Direct Hypotheses Testing Results of Second Order Structural	137
	Mode Regression Weights: (Group Number 1 - Default Model)	
<b>Table 5.20</b>	The Research Mediating Hypotheses	137
<b>Table 5.21</b>	The Standardized Indirect Effects - Two Tailed Significance	138
	(BC) (Group Number 1 - Default model) of Structural Model by	
	AMOS	
<b>Table 5.22</b>	The Standardized Direct Effects - Two Tailed Significance (BC)	138
	(Group Number 1 - Default model)	
<b>Table 5.23</b>	The Standardized Total Effects - Two Tailed Significance (BC)	138
	(Group Number 1 - Default Model)	
<b>Table 5.24</b>	Second Order Model- The Standardized Indirect Effects - Two	138
	Tailed Significance (BC) (Group Number 1 - Default Model)	
<b>Table 5.25</b>	Second Order Model -Standardized Direct Effects - Two Tailed	139
	Significance (BC) (Group Number 1 - Default Model	
<b>Table 5.26</b>	The Indirect Effect of Variables Interaction	139
<b>Table 5.27</b>	All Hypotheses Testing Results	140

# **List of Figures**

Figure		Page
Figure 1.1	Map of Lebanon	9
Figure 1.2	The Lebanese Economic Growth Rate of 2009- 2013	10
Figure 1.3	E- Services at E-governemnt Portal of Lebanon	16
Figure 1.4	The Ultimate Goals of the Govern Reform in the Lebanese	21
	Government Sectors	
Figure 1.5	The Inhibitors of Public Administration and Governance in	24
	Lebanon	
Figure 2.1	E-Government Delivery Models	50
Figure 3.1	Research Theoretical Framework	81
Figure 4.1	The Empirical Stages of Research	89
Figure 4.2	Sampling Technique of the Study	93
Figure 5.1	Scatter Plots and Normal P-P Plots of the Independent	112
	Variable Set and the Dependent Variable.	
Figure 5.2	The Screen Plot for E-government	120
Figure 5.3	The Screen Plot for Good Governance	122
Figure 5.4	The Screen Plot for Public Trust	123
Figure 5.5	CFA for Public Trust	126
Figure 5.6	CFA for Exogenous Constructs	126
Figure 5.7	CFA for Good Governance Construct	127
Figure 5.8	CFA for Second Order Model of E-government Construct	127
Figure 5.9	The Measurement Model before Fit	129
Figure 5.10	The Measurement Model after Fit	129
Figure 5.11	The Structural Model	133
Figure 5.12	The Second Order Structural Model	136

# **List of Abbreviations**

ACC Accountability

ANAO Australian National Audit Office

AVE Average Variance Extracted

CAS Central Administration of Statistics

CDR Council for Development and Reconstruction

CFA Confirmatory Factor Analysis

CPI Corruption Perception Index

CR Composite Reliability

CVE Cumulative variance explained

DOI Diffusion of Innovation

EA E-administration

EF Efficiency

EFA Exploratory Factor Analysis

EGUS E-government User Satisfaction

EP E- Procurement

ES E-service

FDI Foreign direct investment

GDP Gross Domestic Production

ICT Information and Communication Technology

KMO Kaiser-Meyer-Olkin

MET Ministry of Economy and Trade

MI Modification Indices

MICTC Ministerial ICT Committee

MINA Middle East and North Africa

MSA Measures of Sampling Adequacy

OECD Organization for Economic Cooperation and Development

OMSAR Office of the Minister of State for Administrative Reform

PCA Professional Computer Association

PLS Partial Least Squares

PT Public trust

SEM Structural Equation Modelling

SME Small and Medium Sized Enterprises

TRA Telecommunication Regulatory Authority

TRN Transparency

UNDP United Nations Development Programme

WHO World Health Organization

### **CHAPTER ONE**

# INTRODUCTION

## 1.1 Introduction

Recently, economic reform has been the main concern of many contemporary politicians and economists all over the world. It is obvious that all countries, including the developed and the less developed as well, are seeking to achieve one major goal; which is improving and sustaining the economic growth. However, there is delay in development which is due to the weak financial planning, lack of good governance<sup>1</sup>, shortage of technology, weakness in the investments, lack of trust<sup>2</sup> in government, and inappropriate achieving progress. Smith (2010) claimed that most recent survey studies have shown a worrying trend of declining trust in institutions of democratic governance, in which this form of trust as well as the good governance, play a key role regarding the social and economic progress (Ahrens, 2006; Hong & Yan, 1997). Hence, this research focuses on the use of information and communication technology (ICT) in government practices, mainly egovernment<sup>3</sup> or electronic government which is considered recently as one of the most leading aspects of the economic reform. Sequentially, the transformation of typical economies into e-economy enhances the overall economic growth within the nation, making it the most common unit of governance in both, the developed and the developing world (El Gawady, 2005).

<sup>&</sup>lt;sup>1</sup> Good governance is the transformative view of the governance that controls corruption and improves services delivery. This view is the processes by which organization are directed, controlled, and held to account, in order to match the needs of the community through the efficient use of the resources.

<sup>&</sup>lt;sup>2</sup> Trust is defined as a leaning to believe positively by the other party's action with expectation in a responsible way. It facilitates cooperative performance and leads people to engage in the transactions of government.

<sup>&</sup>lt;sup>3</sup> E-government is defined as a tool that combines the ICT to attain better government performance, in addition to the improvement of its quality of services regarding businesses and citizens. These services facilitate access to information and accountability that make the economy more efficient and transparent.

# The contents of the thesis is for internal user only

### REFERENCES

- Abdelghaffar, H., & Elmessiry, I. (2012). SME's e-readiness for e-government services in Egypt. *Journal of E-Governance*, *35*, 143–151.
- Abdul Salam, M., & Islam, M. (2013). E-government service delivery: An assessment of district e-service centres in Bangladesh. *JU Journal of Information Technology*, 2, 33-40.
- Abu Samra, N., et al. (2007). The first Lebanese code of corporate governance addresses good governance and challenges to investment. *The Certified Accountant*, 1(29), 52-53.
- ADB. (2001). Toward e-development in Asia and the pacific: A strategic approach for information and communication technology. Asian Development Bank: Strategy and Policy Department. Retrieved September 20, 2013 from http://www.adb.org/sectors/ict/policies-and-strategies
- Agrawal, A., et al. (2007). EGOSQ-users' assessment of e-governance online-services: quality measurement instrumentation. *Computer society in India*, 231-244. Retrieved December 7, 2013 from <a href="http://www.iceg.net/2007/books/1/24\_361.pdf">http://www.iceg.net/2007/books/1/24\_361.pdf</a>
- Ahrens, J. (2006). *Governance in the process of economic transformation*. Published Dissertation, Germany: Private University of Applied Sciences. Retrieved from <a href="https://www.oecd.org/dac/governance-development/37791185.pdf">www.oecd.org/dac/governance-development/37791185.pdf</a>
- Aikens, C. (2011). *Quality inspired management: The key to sustainability*. New Jersey: Pearson Education, Inc.
- Alanezi, M., et al. (2010). A proposed instrument dimensions for measuring e-government service quality. *International Journal of u- and e- Service, Science and Technology*, 3(4), 1-18.

- Alanezi, M., et al, (2011). Conceptual model for measuring e-government service quality.

  \*Proceeding of IEEE conference on open systems, September 25-28, Langkawi,

  \*Malaysia.\*\* Retrieved from 

  \*http://www.academia.edu/2154544/Conceptual model for measuring e-government\_service\_quality
- AL-azar (2012). AUB-led workshop: E-government paves the way for better relations between citizens and the state. American University of Beirut: E-government stakeholders' engagement workshop. Retrieved from <a href="http://www.aub.edu.lb/communications/media/Documents/april-2012/e-government-EN.pdf">http://www.aub.edu.lb/communications/media/Documents/april-2012/e-government-EN.pdf</a>
- Alghamdi, A., et al. (2011). E-government readiness assessment for government organizations in developing countries. *Computer and Information Science*, 4(3)
- Al-Ghamdi, R., et al. (2011). Factors influencing Saudi customers' decisions to purchase from online retailers in Saudi Arabia: a quantitative analysis. *IADIS International Conference e-Commerce 2011*, ISBN: 978-972-8939-51-9.
- Allen, M., & Coson, V. (2012). The interaction of political capacity and economic growth to attract foreign direct investments at the provincial levels of developing countries.

  Published thesis, Claremont: Faculty of the Claremont Graduate University. Retrieved from
  - http://scholarship.claremont.edu/cgi/viewcontent.cgi?article=1023&context=cgu\_etd
- Al-Mayahi, I., & Mansoor, S. (2012). UAE e- government: SWOT analysis and TOWS Matrix. *Proceeding of 2012 Tenth International conference on ICT and Knowledge Engineering*, ISBN: 978-1-4673-2317-8/12, ISSN: 2157-0981, 201-204, IEEE.

- Retrieved August 24, 2013 from <a href="http://ieeexplore.ieee.org/xpls/abs\_all.jsp?arnumber=6408556&tag=1">http://ieeexplore.ieee.org/xpls/abs\_all.jsp?arnumber=6408556&tag=1</a>
- Alsaghier, H., et al. (2009). Conceptualizing citizen's trust in e-government: application of Q methodology. *Electronic Journal of e-Government*, 7(4), 295-310.
- Alshawi, S., & Alahmary, A. (2007). E-government evaluation factors: citizen's perspective. *Proceedings of European and Mediterranean Conference on Information Systems (EMCIS) at Polytechnic University of Valencia: Spain.*
- Al-Zoubi, M., et al. (2011). Analysis of e-government adoption and organization performance in the Jordan businesses sector. *Academic Research International*, 1(3)
- Alzubi, M. (2012). Electronic government adoption model among business organizations in Jordan. Published thesis, University Utara Malaysia.
- Aman, A., & Kasimin, H. (2011). E-procurement implementation: a case of Malaysia government. *Transforming Government: People, Process and Policy*, 5(4), 330-344.
- Ammeter, A., et al. (2004). A social relationship conceptualization of trust and accountability in organizations. *Human Resource Management Review*, 14, 47–65.
- Ampratwum, E. (2008). The fight against corruption and its implications for development in developing and transition economies. *Journal of Money Laundering Control*, 11(1), 76-87.
- ANAO. (2003). *Better practice public sector governance*. National institute for governance, Australian National Audit Office. Retrieved from <a href="http://anao.gov.au/~/media/Uploads/Documents/better-practice-public sector governance1.pdf">http://anao.gov.au/~/media/Uploads/Documents/better-practice-public sector governance1.pdf</a>
- Anglim, J. (2007). *Seminar on structural equation modelling*. Retrieved from <a href="http://web.psych.unimelb.edu.au/jkanglim/introductiontosem.pdf">http://web.psych.unimelb.edu.au/jkanglim/introductiontosem.pdf</a>

- Appian. (2013). Customer trust and loyalty in an age of change. A business process management white paper for asset management. Retrieved July 18, 2013 from <a href="http://www.appian.com/bpm-resources/papers\_reports/paper\_assetmgmt.pdf">http://www.appian.com/bpm-resources/papers\_reports/paper\_assetmgmt.pdf</a>
- Asgarkhani, M. (2005). Digital government and its effectiveness in public management reform; a local government perspective. *Public Management Review*, 7(3), 465 487.
- Atrissi, N. (2004). *Investment challenges in Lebanon*. Working paper In mobilizing investment for development in the MENA region. Istanbul: OECD. Retrieved from <a href="http://www.oecd.org/daf/internationalinvestment/investmentfordevelopment/2849856">http://www.oecd.org/daf/internationalinvestment/investmentfordevelopment/2849856</a>
  3.pdf.
- Avgerou, C. (1998). How can IT enable economic growth in developing countries? Information technology for development, 8(1), 15-28.
- Avgerou, C., et al. (2006). E-government and trust in the state: lessons from electronic tax systems in Chile and Brazil. *LSE Department of Information Systems Working Paper Series* No. 146, retrieved from <a href="http://is2.lse.ac.uk/wp/pdf/WP146.PDF">http://is2.lse.ac.uk/wp/pdf/WP146.PDF</a>
- Azab, N. (2009). Assessing electronic government readiness of public organizations: effect of internal factors, case of Egypt. Published thesis, Middlesex University, Cairo, Egypt. Retrieved from <a href="https://eprints.mdx.ac.uk/6510/1/Azib-Assessing Electronic Government Readiness of Public Organisations.phd.pdf">https://eprints.mdx.ac.uk/6510/1/Azib-Assessing Electronic Government Readiness of Public Organisations.phd.pdf</a>
- Azab, N., et al. (2009). A suggested framework for assessing electronic government readiness in Egypt. *Electronic Journal of e-Government*, 7(1), 11–28.
- Babcock, L. (2005). Establishing a baseline for development: an exploratory analysis comparing indicators, of e-readiness and policy performance. Published thesis, Minneapolis: Capella University. Retrieved from <a href="http://en.zl50.com/20111214259669640.html">http://en.zl50.com/20111214259669640.html</a>

- Bagozzi, R. P., Yi, Y., & Philipps, L. W. (1991). Assessing Construct Validity in Organizational Research. *Administrative Science Quarterly*, *36*(3), 421–458
- Bank Audi. (2013). *Lebanon economic report*. Retrieved July 18, 2013 from <a href="http://research.banqueaudi.com/documents/EconomicReports/lebanon economic report.pdf">http://research.banqueaudi.com/documents/EconomicReports/lebanon economic report.pdf</a>
- Bank Med. (2013). *Lebanon economic outlook: market & economic research*. Retrieved July 18, 2013 from:
  - http://www.bankmed.com.lb/SiteCollectionDocuments/aLebanon%20Economic%20Outlook-%20January%202013.pdf
- Bankole, F., et al. (2011). Mobile banking adoption in Nigeria. *The Electronic Journal on Information Systems in Developing Countries*, 47(2), 1-23.
- Baptista, M. (2005). E-government and state reform: policy dilemmas for Europe. *The Electronic Journal of e- government*, 3(4), 167-174.
- Baquero, F. (2012). *Generality in nanotechnologies and its relationship to economic* performance. Published thesis at State University of New York, Pro Quest Dissertations, UMI: 3516219
- Barnes, S., & Vidgen, R. (2003). Interactive e-government: evaluating the web site of the UK Inland revenue. *Journal of Electronic Commerce in Organizations*, 2(1), 42-63.
- Barreiro, P., & Albandoz, J. (2001). *Population and sample. Sampling techniques*.

  Published thesis, Spain: University of Seville. Reterived from http://www.mathematik.unikl.de/~ mamaeusch.
- Bartlett, E. J., Kotrlik, W. J., Higins, C. C. (2001). Organizational Research; Determining Appropriate Sample Size in Survey Research. *Information Technology, Learning, and Performance Journal*, (19)1.

- Bavec, C. (2008). On stimulus for citizen's use of e-government services. *Proceedings of the international multi conference on computer science and information technology*, 391-395. ISBN 978-83-60810-14-9
- Bellamy, C., & Taylor, J.A. (1998). *Governing in the Information Age*. Open University Press: Buckingham.
- Berthon, P., et al. (2008). E-readiness and trust: macro and micro dualities for e-commerce in a global environment. *International Marketing Review*, 25(6), 700-714.
- Bertot, C., et al. (2010). Using ICTs to create a culture of transparency: E-government and social media as openness and anti-corruption tools for societies. *Government Information Quarterly*, 27, 264–271.
- Bhatnagar, S. (2004). E-government: from vision to implementation-a practical guide with case studies. Newdelhy: SAGE, ISBN 0761932593, 9780761932598.
- Bottazzi, L., et al. (2011). *The importance of trust for investment: evidence from venture capital*. Working paper No.16923, National Bureau of Economic Research: Marco Da Rin. Retrieved from http://www.nber.org/papers/w16923
- Bouckaert, G., & Walle, S. (2003). Comparing measures of citizen trust and user satisfaction as indicators of good governance: difficulties in linking trust and satisfaction indicators. *International Review of Administrative Sciences*, 69(3), 329–343.
- Bouri, A., et al. (2011), Report on support to SMEs in developing countries through financial intermediaries. Retrieved May 25, 2014 from eudevdays.eu/sites/default/files/dalberg\_sme-briefing-paper.pdf
- Bwalya, K. (2009). Factors affecting adoption of e-government in Zambia. *Electronic Journal of Information Systems in Developing Countries*, 38(4), 1-13.

- Bwalya, K., et al. (2012). E-government and technological utopianism: exploring Zambia's challenges and opportunities. *Electronic Journal of e-Government*, 10(1), 16-30.
- Byrne, B. M. (2010). Structural equation modeling with AMOS: Basic concepts, applications, and programming. New Jersey: Lawrence Erlbaum Associated.
- Cable, V. (2013). Transparency & trust: enhancing the transparency of UK company ownership and increasing trust in UK business. IDBR, Retrieved November 10, 2013 from
  - https://www.gov.uk/government/uploads/system/uploads/attachment\_data/file/212079
    /bis-13-959-transparency-and-trust-enhancing-the-transparency-of-uk-companyownership-and-increaing-trust-in-uk-business.pdf
- Carter, L., & Belanger, F. (2005). The utilization of e-government services: Citizen trust, innovation and acceptance factors. *Information Systems Journal*, 15(1), 5–25.
- Canaan, S. (2011). The determinants of expansion of SMEs under a partial credit guarantee scheme: the case of Lebanon. ERF 17<sup>th</sup> Annual Conference of Politics and Economic Development: Turkey. Available at: <a href="http://www.erf.org.eg/CMS/uploads/pdf/1300117500">http://www.erf.org.eg/CMS/uploads/pdf/1300117500</a> Serena Patricia Canaan.pdf
- CAS. (2004). *Census of Buildings Dwellings and Establishments 2004*. Beirut: Central Administration of Statistics. Available at: <a href="http://www.cas.gov.lb/images/Excel/CBDE-2004.xls">http://www.cas.gov.lb/images/Excel/CBDE-2004.xls</a>
- CAS. (1996). Census of Buildings and Establishments 1996. Beirut: Central Administration of Statistics.
- CDR. (2007). Situation analysis and intervention strategy. Beirut: Council for Development and Reconstruction. Available at: <a href="http://www.therefordesign.net/EFL/pdf/3.pdf">http://www.therefordesign.net/EFL/pdf/3.pdf</a>

- Cellary, W. (2008). Strategic impact of e-government on economy and society. Tutorial and Workshop ICEGOV, December 1-4, Cairo, Egypt. Retrieved from dl.acm.org/citation.cfm?id=1509126
- Chelimsky, E. (1992). *Quantitative data analysis: An introduction*. Report to Program Evaluation and Methodology Division at United States General Accounting Office (GAO). Retrieved from <a href="http://www.gao.gov/special.pubs/pe10111.pdf">http://www.gao.gov/special.pubs/pe10111.pdf</a>
- Chen, W., & Hirschheim, R. (2004). A paradigmatic and methodological examination of information systems research from 1991 to 2001. *Information Systems Journal*, 14(3), 197-235.
- Cheung, G. W., & Lau, R. S. (2008). Testing mediation and suppression effects of latent variables: Bootstrapping with structural equation models. *Organizational Research Methods*, 11(2), 296-325
- Chevallerau, F. (2005). *The impact of e-government on competitiveness, growth and jobs*.

  IDABC e-government observatory. Retrieved August 29, 2013 from http://europa.eu.int/idabc/egovo
- Chhabra S., & Jaiswal, M. (2008). E-government organizational performance framework: case study of Haryana state in India. *IGI Global, International Journal of Electronic Government Research*, 4(3), 57-80.
- Chomeya, R. (2010). Quality of Psychology Test between Likert Scale 5 and 6 Points, *Journal of Social Sciences*, 6 (3), 399-403.
- Choudhury, E. (2008). Trust in administration: an integrative approach to optimal trust. Administration & Society, 40(6), 586-620.
- Choueiri, E., et al. (2013). An overview of e- government strategy in Lebanon.

  International Arab Journal of E-Technology, 3(1).

- Chua, J. (2012). The e-transformation journey of Singapore. Ch (2). N.K. Hanna and P.T. Knight (eds.), National Strategies to Harness Information Technology, Innovation, Technology, and Knowledge Management. Springer Science Business Media, LLC. DOI 10.1007/978-1-4614-2086-6\_2.
- Coakes, S., & Ong, C. (2011). SPSS Version 18.0 for Windows. Australia: John & Wiley.
- Colesca, S. (2009). Understanding trust in e-government. *Inzinerine Ekonomika-Engineering Economics*, (3), *ISSN 1392* 2785.
- Coopers, D., & Schindler, P. (2008). Business Research Methods: USA: McGraw-Hill/Irwin
- Cooper, D. R., et al. (2014). Business Research Methods (12<sup>th</sup> Ed.). New York, NY.: McGraw-Hill.
- CPI. (2012). Transparency International Corruption Perceptions Index 2012.

  Transparency International: the global coalition against corruption. Ernst & Young.

  Available at:

  <a href="http://www.ey.com/Publication/vwLUAssets/2012\_TI\_CPI/\$FILE/2012%20TI%20C">http://www.ey.com/Publication/vwLUAssets/2012\_TI\_CPI/\$FILE/2012%20TI%20C</a>

  PI.pdf
- Creswell, J. (2003). Research design-qualitative, quantitative, and mixed methods approaches. London: Sage Publications.
- Creswell, J. (2009). Research design (3<sup>rd</sup> Ed.). Thousand Oaks, CA: SAGE.
- Cribbie, R. (2012). *Introduction to structural equation modeling (SEM)*. *Online Course Materials: Quantitative Methods Program* at York University: Toronto. Available at: <a href="http://www.psych.yorku.ca/cribbie/SEM%20Course%202012/Intro%20to%20SEM\_d">http://www.psych.yorku.ca/cribbie/SEM%20Course%202012/Intro%20to%20SEM\_d</a> ay%203\_nov2012.pdf

- Cumberbatch, T. (2004). *Research methods: Data analysis*. Retrieved from http://www.smartpsych.co.uk/w-content/uploads/2012/02/psych\_methods1.pdf
- Dada, D. (2006). E-readiness for developing countries: moving the focus from the environment to the users. *The Electronic Journal on Information Systems in developing countries*, 27(6), 1-14.
- Damaskopoulos, P., & Evgeniou, T. (2003). Adoption of new economy practices by SMEs in Eastern Europe. *European Management Journal*, 21(2), 133–145.
- Das, J., et al. (2009). Global e-government and the role of trust: A cross country analysis.

  International Journal of Electronic Government Research, 5(1), 1-18.
- Dawlati. (2013). *E- services*. The official website of Lebanese e-government portal,

  Lebanese republic. Retrieved November 22, 2013 from

  <a href="http://www.dawlati.gov.lb/en/eservices">http://www.dawlati.gov.lb/en/eservices</a>
- Dawson, C. (2007). A practical guide to research methods: a user friendly manual for mastering research techniques and projects, (3<sup>rd</sup> Ed.).UK: How to Content; Spring Hill House. Retrieved from <a href="http://medcontent.metapress.com/index/A65RM03P4874243N.pdf">http://medcontent.metapress.com/index/A65RM03P4874243N.pdf</a>
- DESA. (2008). United *Nations e-government survey 2008: from e-government to connected governance*, New York. Retrieved August 17, 2013 from <a href="http://unpan1.un.org/intradoc/groups/public/documents/un/unpan028607.pdf">http://unpan1.un.org/intradoc/groups/public/documents/un/unpan028607.pdf</a>
- Diamond, L. (2007). Building trust in government by improving governance. *The 7th global forum on reinventing government: building trust in government.* The United Nations, Session V: Elections, Parliament, and Citizen Trust Vienna, June 27.

  Available at <a href="http://www.stanford.edu/~ldiamond/paperssd/BuildingTrustinGovernmentUNGLobal-Forum.pdf">http://www.stanford.edu/~ldiamond/paperssd/BuildingTrustinGovernmentUNGLobal-Forum.pdf</a>

- Dillman, D. A. (2000). *Mail and internet surveys: the tailored design* (2<sup>nd</sup> Ed.) New York: John Wiley and Sons.
- Dimock, et al., (2013). Trust in government nears record low; but most federal agencies are viewed favorably. The People & the Press, Washington: The Pew Research Centre. Available at <a href="http://www.people-press.org/files/legacy-pdf/10-18-13%20Trust%20in%20Govt%20Update.pdf">http://www.people-press.org/files/legacy-pdf/10-18-13%20Trust%20in%20Govt%20Update.pdf</a>
- Diney, T., et al. (2006). Privacy calculus model in e-commerce a study of Italy and the United States. *European Journal of Information Systems*, 15(4), 389-402.
- Eakin, D. (2003). Measuring e- procurement benefits. *Government procurement*, 6(1), 16-18.
- Earnest, D., & Sofian, S. (2013). The mediating role of corporate governance on intellectual capital and corporate performance. *Journal of Economics, Business and Management*, 1(4), 339-342.
- ECIS. (2009). Measurement of e-service quality: an empirical study on online travel service. *17th European Conference on Information Systems*, *Verona*. Retrieved December 7, 2013 from <a href="http://www.ecis2009.it/papers/ecis2009-0449.pdf">http://www.ecis2009.it/papers/ecis2009-0449.pdf</a>
- Egwuonwu, R. (2011). Behavioral governance, accounting and corporate governance quality. *Journal of Economics and International Finance*. 3(1), 1-12.
- EIU. (2006). *The 2006 e-readiness rankings*. London: The Economist Intelligence Unit & the IBM Institute for Business Value. Retrieved July 21, 2013 from <a href="http://graphics.eiu.com/files/ad\_pdfs/2006Ereadiness\_Ranking\_WP.pdf">http://graphics.eiu.com/files/ad\_pdfs/2006Ereadiness\_Ranking\_WP.pdf</a>
- El Gawady, Z. M. (2005). The impact of e-commerce on developed and developing countries case study: Egypt and United States. *In Ahmed, A. (Eds.), Bridging the Divide: The Role of Technology and Trade*, 1, 193-202. Proceeding of the World Association for Sustainable Development (WASD), Globalisation, Technology and

- Sustainable Development Series. Available at http://www.worldsustainable.org/proceedings/proceedings\_2005.pdf
- El Khoury, Z. (2013a). *Overview of the SME sector in Lebanon and the Role of the Enterprise*. Beirut. PowerPoint Presentation. Beirut: Ministry of Economy and Trade. Retrieved from <a href="https://www.economy.gov.lb/public/uploads/files/3342\_7478\_2485.pdf">www.economy.gov.lb/public/uploads/files/3342\_7478\_2485.pdf</a>
- El-Khoury, Z. (2013b). An Overview of the State of Competitiveness of SMEs in Lebanon and their Interface with the Intellectual Property System. PowerPoint Presentation.

  Beirut: Ministry of Economy and Trade. Retrieved July 30, 2014 from <a href="http://www.economy.gov.lb/public/uploads/files/9524\_6086\_6462.pdf">http://www.economy.gov.lb/public/uploads/files/9524\_6086\_6462.pdf</a>
- Erturk, A. (2008). A trust-based approach to promote employees' openness to organizational change in Turkey. *International Journal of Manpower*, 29(5), 462-483.
- ESCWA. (2009). *National profile of the information society in Lebanon*. United Nation.

  Retrieved October 20, 2013 from <a href="http://www.escwa.un.org/wsis/reports/docs/Lebanon-09-E.pdf">http://www.escwa.un.org/wsis/reports/docs/Lebanon-09-E.pdf</a>
- Esri. (2012). Transparency and accountability for state and local governments. New York:

  Esri. Retrived December 27, 2014 from <a href="http://www.esri.com/library/brochures/pdfs/transparency-and-accountability">http://www.esri.com/library/brochures/pdfs/transparency-and-accountability</a>
- Estevez, E., & Janowski, T. (2013). Electronic governance for sustainable development conceptual framework and state of research. *Government Information Quarterly*, 30, S94–S109. <a href="http://dx.doi.org/10.1016/j.giq.2012.11.001">http://dx.doi.org/10.1016/j.giq.2012.11.001</a>
- Eweni, S. (2012). A study of e-readiness assessment: the case of three universities in Nigeria. Published thesis at Southern University, Nigeria. Retrieved July 29, 2013 from
  - http://search.proquest.com.eserv.uum.edu.my/docview/1038942169/13F8F26401F3D DBE1B2/1?accountid=42599

- Fawaz, J. (2004). The Lebanese IT sector and professional computer association. WITSA

  General Assembly meeting in Athens. Retrieved October 17, 2013 from

  <a href="http://www.witsa.org/v2/resources/presentations/Archive/TheLebaneseITSector\_andP">http://www.witsa.org/v2/resources/presentations/Archive/TheLebaneseITSector\_andP</a>

  rofessionalComputerAssociation.pdf
- Ferguson, M., & Popesc, C. (2006). Social responsibility in 100 global corporations: public relations and regional influence. Proceeding of the 10<sup>th</sup> international public relations research conference, Roles and scopes of public relations: Marcia Watson Distaso. Retrived September 8, 2013 from <a href="http://www.instituteforpr.org/iprwp/wp-ontent/uploads/IPRRC10\_Proceedings.pdf">http://www.instituteforpr.org/iprwp/wp-ontent/uploads/IPRRC10\_Proceedings.pdf</a>
- Fornell, C. & Larcker, D. G. (1981). Evaluating structural equation models with unobservable variables. *Journal of Marketing Research*, 18, 39-50.
- Fox, N., et al. (2009). *Sampling and sample size calculation*. National Institute for Health Research, UK: the NIHR RDS for the East Midlands, Yorkshire & the Humber.
- Frazer, L. & Lawley, M. (2000). *Questionnaire design & administration*. Australia: John Wiley & Sons.
- Frechtling, J. (2002). An overview of quantitative and qualitative data collection methods.

  Ch.3. *The 2002 User Friendly Handbook for Project Evaluation*. The National Science Foundation.
- Furlong, S. (2005). *E-government in Canada: Building public trust through citizen-centric governance*. In The knowledge economy in development: Perspectives for effective partnerships, ed. Robert Vitro. Washington, DC: Inter-American Development Bank.
- Gajendra, S., et al. (2012). E-government: public participation and ethical issues. *Journal of E-Governance*, 35(4), 195–204.

- Gianluca, M., et al. (2011). A multi-level framework for ICT-enabled governance: assessing the non-technical dimensions of 'government openness, *Electronic Journal of e- Government*, 9(2), 152 165.
- Gilbert, D., et al. (2004). Barriers and benefits in the adoption of e-government. *The International Journal of Public Sector Management*, 17(4), 286-301.
- Gillespie, N., & Mann, L. (2004). Transformational leadership and shared values: the building blocks of trust. *Journal of Managerial Psychology*, 19(6), 588-607.
- GMCT. (2003). *E-readiness assessment final report*. Bhutan: the division of information technology, Ministry of Communication GMCT Information and Communication Technologies. Available at <a href="http://www.unapcict.org/ecohub/resources/bhutan-e-readiness-assessment-final-report">http://www.unapcict.org/ecohub/resources/bhutan-e-readiness-assessment-final-report</a>
- Grigorovici, M. (2004). Info Metrics: a structural equation modelling approach to information indicators and e-readiness measurement. *Proceeding of 15th Biennial Conference of the International Telecommunication Society, September 5-7, 2004*Berlin, Germany. Retrieved July 31, 2013 from citeseerx.ist.psu.edu/viewdoc/download?
- Grimmelikhuijsen, S. (2012). Transparency and trust: An experimental study of online disclosure and trust in government. Published thesis at Utrecht University: Mascot. Retrieved November 29, 2013 from <a href="http://dspace.library.uu.nl/handle/1874/218113">http://dspace.library.uu.nl/handle/1874/218113</a>
- Gwinner, C. (2011). 5- Points vs. 6-point Likert Scales. *Infosurv*. Available at <a href="http://www.infosurv.com/wp-content/uploads/2011/01/Likert Scale Debate.pdf">http://www.infosurv.com/wp-content/uploads/2011/01/Likert Scale Debate.pdf</a>
- Hair, J., et al. (2010). *Multivariate data analysis: a global analysis*. New Jersey: Pearson Hair, J. F., et al. (2006). *Multivariate Data Analysis:* New Jersey: Prentice-Hall, Upper Saddle River.

- Hamliduzzaman, M. (2012). Does e-governance bring accountability in rural local administration in Bangladesh? *Journal of E-Governance*, 35, 133–142.
- Hanushek, E. (2013). Economic growth in developing countries: the role of human capital. Published thesis at Stanford University: California. Available at <a href="http://hanushek.stanford.edu/sites/default/files/publications/Education%20and%20">http://hanushek.stanford.edu/sites/default/files/publications/Education%20and%20</a>
  <a href="mailto:Economic%20Growth.pdf">Economic%20Growth.pdf</a>
- Haque, P., & Pathrannarakul, P. (2013). E-government towards good governance: A global appraisal. *Journal of E-Governance*, 36(1), 25–34.
- Harfouche, A. (2010). *Big brother is watching you: inhibitors and enablers of public e-services in Lebanon*. T Gov Workshop "10 (tGOV10), March 18 19. West London: Brunel University, UB8 3PH.
- Harrison, R. (2013). Using mixed methods designs in the journal of business research, 1990–2010. *Journal of Business Research*, 66(11), 2153–2162.
- Hau, K.T., & Marsh H.W. (2004). The use of item parcels in structural equation modeling:

  Non-normal data and small sample sizes. *British Journal of Mathematical Statistical Psychology*. 57(2), 327–351.
- Heeks, R. (2006). Understanding and measuring e-government. *International Benchmarking Studies, UNDESA workshop, E-Participation and E-Government: Understanding the Present and Creating the Future*, Budapest, Hungary, 27-28 July 2006. Retrieved AUGUST 24, 2013 from <a href="http://unpan1.un.org/intradoc/groups/public/documents/UN/UNPAN023686.pdf">http://unpan1.un.org/intradoc/groups/public/documents/UN/UNPAN023686.pdf</a>
- Heintzman, R., & Marson, B. (2005). People, service and trust: is there a public sector service value chain? *International Review of Administrative Sciences*, 71(4), 549–575.
- Hidayanto, A., et al. (2012). Study of e-procurement implementation impacts: a case study in PT. PLN. Proceeding of Management of Innovation and Technology (ICMIT), 152

- 157, IEEE International Conference: Sanur Bali. Doi: 10.1109/ICMIT.2012.6225796.
- Ho, L., et al. (2012). How social identification and trust influence organizational online knowledge sharing. *Internet Research*, 22(1), 4-28.
- Holden, S. H., & Millett, L. I. (2005). Authentication, privacy and the federal government. *Information Society*, 21(5), 367-377.
- Holliday, I., & Yep, R. (2005). E-government in China. *Public Administration and Development*, 25(3), 239-249.
- Holmes-Smith, P. (2001). *Introduction to structural equation modeling using LISREAL*.

  Perth: ACSPRI-Winter Training Program.
- Hong, Z., & Yan, Y. (1997). *Trust and investment corporations in China*. Working paper, 9706. Federal Reserve Bank of Cleveland. Retrieved from <a href="https://www.clevelandfed.org/research/workpaper/1997/wp9706.pdf">https://www.clevelandfed.org/research/workpaper/1997/wp9706.pdf</a>
- Hox, J., & Bechger, T. (2007). An introduction to structural equation modeling. *Family Science Review*, 11, 354-373.
- Hu, C. & Wang, Y. (2010). *Bootstrapping in Amos. PPT presentation*. Retrieved June 13,

  2014 from

  <a href="http://www3.nccu.edu.tw/~changya/SEMworkshop/Amos\_bootstrapping\_20100630.p">http://www3.nccu.edu.tw/~changya/SEMworkshop/Amos\_bootstrapping\_20100630.p</a>

  df
- Hulland, J. (1999). Use of partial least squares (PLS) in strategic management research: A review of four recent studies. *Strategic Management Journal*, 20(2), 195-204.
- Hunaiti, Z., et al. (2009). Electronic commerce adoption barriers in small and medium-sized enterprises in developing countries: the case of Libya. *IBIMA Business Review*, 2, 37-45. Retrieved November 9, 2013 from <a href="http://www.ibimapublishing.com/journals/IBIMABR/volume2/v2n5.pdf">http://www.ibimapublishing.com/journals/IBIMABR/volume2/v2n5.pdf</a>

- IFGCC. (2013). Lebanon tax payments get digital lift as ministry rolls out online service.

  The Potsdam E-government Competence Centre. Retrieved November 20, 2013 from <a href="http://www.ifg.cc/index.php?option=com\_content&task=view&id=44594&Itemid=93">http://www.ifg.cc/index.php?option=com\_content&task=view&id=44594&Itemid=93</a>
- Ifinedo, P. (2005). Measuring Africa's e-readiness in the global networked economy: A nine-country data analysis. *International Journal of Education and Development using Information and Communication Technology*, 1(1), 53-71.
- IIF. (2005). *Corporate governance in Lebanon: an investor perspective*. IIF Equity Advisory Group, the Institute of International Finance, Inc. Available at <a href="http://www.iif.com/download.php?id=2H3vbkSCDvU">http://www.iif.com/download.php?id=2H3vbkSCDvU</a>=
- Indjikian, R., & Siegel, E. (2005). The impact of investment in IT on economic performance: implications for developing countries. *World Development*, 33(5), 681–700.
- IOS Press. (2005). The role of e-government in Europe's future. *The Journal of E-Government Policy and Regulation*, 28(1), 59-68.
- Islam, R. (2003). *Do more transparent governments govern better?* World Bank Policy Research Working Paper 3077. Available at elibrary.worldbank.org/doi/pdf/10.1596/1813-9450-3077
- ITU. (2012a). Briefing about Lebanon's ICT indicators. The 10<sup>th</sup> World

  Telecommunication/ICT Indicators Meeting (WTIM-12), Bangkok, Thailand, 25-27

  September, Retrieved from <a href="http://www.itu.int/en/ITU-D/Statistics/Documents/events/wtim2012/004\_E\_doc.pdf">http://www.itu.int/en/ITU-D/Statistics/Documents/events/wtim2012/004\_E\_doc.pdf</a>
- ITU. (2012b). *Measuring the information society*. International Telecommunication Union.

  Retrieved October 17, 2013 from <a href="http://www.itu.int/en/ITU-D/Statistics/Documents/publications/mis2012/MIS2012">http://www.itu.int/en/ITU-D/Statistics/Documents/publications/mis2012/MIS2012</a> without Annex 4.pdf

- Jaeger, P., & Thompson, K. (2003). E-government around the world: Lessons, challenges, and future directions. *Government Information Quarterly*, 20, 389-394.
- Jalali, F., & Khorasani, F. (2012). The relationship between e-government and the public trust among the citizens in district 5, Tehran. *Research Journal of Applied Sciences*, *Engineering and Technology*, 4(23), 5261-5267.
- Jeong, C. (2007). Fundamental of Development Administration. Selangor: Scholar Press. ISBN 978-967-5-04508-0
- John, G., & Reve, T. (1982). The reliability and validity of key informant data from dyadic relationships in marketing channels. *Journal of Marketing Research*, 19(4), 517-524.
- Jusoh, H., et al. (2009). The role of efficient urban governance in managing Kuala Lumpur city-region development. *Asian Social Science*, *5*(8), 1-19.
- Kalsi, N., et al. (2009). Effective e-governance for good governance in India. *International Review of Business Research Papers*, 5(1), 212-229.
- Kampen, J., et al. (2006). Assessing the relation between satisfaction with public service delivery and trust in government: the impact of the predisposition of citizens toward government on evaluations of its performance. *Public Performance & Management Review*, 29(4), 387–404.
- Kaufmann, D., & Kraay, A. (2003). Governance and growth: Causality which way?

  Evidence for the World, in brief. World Bank Policy Research Working Paper,

  Washington, D.C
- Kaufmann, D., et al. (2008). Governance matters VII: Aggregate and individual governance indicators, 1996-2007. World Bank Policy Research, Working Paper No. 4654. Available at SSRN: http://ssrn.com/abstract=1148386 or <a href="http://dx.doi.org/10.2139/ssrn.1148386">http://dx.doi.org/10.2139/ssrn.1148386</a>

- Kearns, I. (2004), *Public value and e-government*. Institute for Public Policy Research: London.
- Kefela, G. (2011). Good governance enhance the efficiency and effectiveness public spending-Sub Saharan countries. *African Journal of Business Management*, 5(11), 3995-3999.
- Kenny, D. (2012). *Measuring model fit*. Retrieved October 20, 2013 from <a href="http://davidakenny.net/cm/fit.htm">http://davidakenny.net/cm/fit.htm</a>
- Kettani, D., et al. (2008). Proposition of a method for the development and deployment of e-government systems that emphasize good governance. *Proceeding of International MCETECH Conference on e-Technologies*, IEEE. DOI 10.1109.
- Keynes, J. M. (1937). The general theory of employment. *The Quarterly Journal of Economics*, 51(2), 209.
- Khan, F., et al. (2010). E-government challenges in developing countries: a case study of Pakistan. *International Conference on Management of e-Commerce and e-Government*, IEEE, DOI 10.1109/ICMeCG.2010.49.39
- Khan, M. (2013). E-government, GIS and good governance. *Public management*, 95(1), 18-23.
- Khan, M., et al. (2010). Opportunities and challenges for e-commerce in Malaysia: a theoretical approach. *Proceeding of 2<sup>nd</sup> International Conference on Electronic Computer Technology (ICECT 2010)*, Doi: 978-1-4244-7406-6/10/ IEEE.
- Kim, B., & Kim, J. (2007). Increasing trust in government through more participatory and transparent government. *Proceeding of Capacity-development Workshop on Restoring Trust in Government through Public Sector Innovations*. Vienna: UNDESA/DPADM, available

http://www.unpan.org/innovmed/documents/Vienna07/28June07/BSKIM.pdf

- Kiong, L. (2004). Analysis of the state of e-commerce adoption by the SMEs in northern Malaysia and factors that might hinder its adoption: an empirical study. Published thesis at University of Malaya. Retrieved from <a href="http://www.vbtutor.net/research/dissertation.pdf">http://www.vbtutor.net/research/dissertation.pdf</a>
- Kluvers, R. (2010). Mechanisms of accountability in local government: an exploratory study. *International Journal of Business and Management*, 5(7), 1-8.
- Kline, R. B. (2011). *Principles and practices of structural equation modelling*. (3<sup>rd</sup> ed).

  The Guilford Press: USA. Retrieved from <a href="http://www.psych.umass.edu/uploads/people/79/Principles">http://www.psych.umass.edu/uploads/people/79/Principles</a> and Practice of Structura

  1 Equation Modeling 3e.pdf
- Krosnick, J., & Presser, S. (2010). Ch.9: Question and questionnaire design. Handbook of Survey Research (2<sup>nd</sup> Ed.). Emerald Group Publishing Limited.
- Lane, J. (1987). Implementation, accountability and trust. *European Journal of Political Research*, 15(5), 527-546. Article first published online on May 29 2006. DOI: 10.1111/j.1475-6765.1987.tb00891.x
- Lathrop, D., & Ruma, L. (2010). *Open Government*. (1<sup>st</sup> Ed), Sebastopol: O'Reilly Media, Inc. ISBN: 978-0-596-80435-0
- Lau, E. (2005). E-government and the drive for growth and equity. *Proceedings*Conference From E-Gov to I-Gov, organization for economic cooperation and development e-government project. Retrieved August 26, 2013 from belfercenter.ksg.harvard.edu/files/lau-wp.pdf
- Lean, O., et al. (2009). Factors influencing intention to use e-government services among citizens in Malaysia. *International Journal of Information Management*. 29(6), 458-475.

- Leary, M. R. (2004). *Introduction to behavioral research methods*. 4<sup>th</sup> ed. Pearson Education: USA.
- Lei, P., & Wu, Q. (2007). Introduction to structural equation modelling: Issues and practical considerations. *Educational Measurement: Issues and Practice*. Published at the Pennsylvania State University. Retrieved from <a href="http://ncme.org/linkservid/47EFEB5A-1320-5CAE-6EC90BFDF09AA39E/showMeta/0/">http://ncme.org/linkservid/47EFEB5A-1320-5CAE-6EC90BFDF09AA39E/showMeta/0/</a>
- Lou, E. (2010). E-readiness: how ready are UK construction organizations to adopt IT? Egbu, C. (Ed) *Proceeding of 26th Annual ARCOM Conference*, 6-8 September, 947-956. UK: Association of Researchers in Construction Management.
- Loughnane, B., et al. (2013). The coalition's policy for e-government and the digital economy.

  Retrieved from <a href="http://www.malcolmturnbull.com.au/assets/Coalitions\_Policy\_for\_E-">http://www.malcolmturnbull.com.au/assets/Coalitions\_Policy\_for\_E-</a>
  Government and the Digital Economy (2).pdf.
- Lowcock, M. (2013). Economic growth: How to get some in a changing world.

  Department for International Development. Retrieved July 12, 2013 from <a href="https://www.gov.uk/government/">https://www.gov.uk/government/</a>
- Luyt, B. (2006). Defining the digital divide: the role of e-readiness indicators. *Aslib Proceedings*, 58(4), 276–291.
- Ma, L., et al. (2005). E-government in China: Bringing economic development through administrative reform. *Government Information Quarterly*, 22, 20-37.
- Mahsud, R., et al. (2011). Human capital, efficiency, and innovative adaptation as strategic determinants of firm performance. *Journal of Leadership & Organizational Studies*, XX(X) 1–18.

- Malhotra, N. K., & Stanton, S. C. (2004). Validating inter-object interaction in object-oriented designs. *In proceedings of the 4<sup>th</sup> IASTED International Conference on Modeling, Simulation and Optimization*, Kauai, Hawaii: USA.
- Manika, J., & Roxburgh, C. (2011). The great transformer: the impact of the internet on economic growth and prosperity. McKinsey Global Institute. Retrieved from <a href="http://www.mckinsey.com/insights/high-tech-telecoms-internet/the-great-transforme-th-telecoms-internet/the-great-transforme-th-telecoms-th-telecoms-internet/the-great-transforme-th-telecoms-internet/the-great-transforme-th-telecoms-internet/th-telecoms-internet/th-telecoms-transforme-th-telecoms-internet/th-telecoms-internet/th-telecoms-transforme-th-telecoms-internet/th-telecoms-transforme-th-telecoms-internet/th-telecoms-internet/th-telecoms-transforme-th-telecoms-t
- Mansour, I. (2012). Administrative simplification in Lebanon, Office of the Ministry of State for Administrative Reform (OMSAR). Available at: <a href="http://www.oecd.org/mena/governance/50298535.pdf">http://www.oecd.org/mena/governance/50298535.pdf</a>
- Manyika, J., & Roxburgh, C (2011). The great transformer: the impact of the internet on economic growth and prosperity. Mckinsey Global Institute. Available at: <a href="http://www.mckinsey.com/insights/high-tech-telecoms-internet/the-great-transforme-th-telecoms-internet/the-great-transforme-th-telecoms-internet/the-great-transforme-th-telecoms-internet/the-great-transforme-th-telecoms-internet/the-great-transforme-th-telecoms-internet/th-telecoms-internet-th-teleco
- Marcel, V. (2013). Lebanon: What are the governance prospects for the petroleum sector?
  Middle East Strategic Perspectives, a Strategic Outlook on Middle Eastern Affairs.
  Retrieved November 20, 2013 from <a href="http://www.mestrategicperspectives.com/2013/05/03/what-are-the-governance-prospects-for-lebanons-petroleum-sector/">http://www.mestrategicperspectives.com/2013/05/03/what-are-the-governance-prospects-for-lebanons-petroleum-sector/</a>
- McKnight, D., et al. (2002). Developing and validating trust measures for e-commerce: an integrative typology. *Information Systems Research*, 13(3), 334–359.
- Meijer, A., et al. (2012). Government 2.0: Key Challenges to Its Realization. *Electronic Journal of e-Government*, 10(1), 59-69.

- Merchant, S. (2007). Exploring the influence of cultural values on the acceptance of information technology: An application of the technology acceptance model. *Issues in informing science and information technology*, 4(1), 431-443.
- Mercuri, R. (2005). Trusting in transparency. Communications of the ACM, 48(5), 15-19.
- MET. (2013). *Lebanese Economic Highlights*. Economic Research Unit at the Ministry of Economy and Trade: Lebanon. Retrieved from <a href="http://www.economy.gov.lb/public/uploads/files/9937\_9155\_5907.pdf">http://www.economy.gov.lb/public/uploads/files/9937\_9155\_5907.pdf</a>
- Meyers, L., et al. (2006). *Applied multivariate research: design and interpretation*. London: Sage Publication.
- Moon, M. (2003). Can it help government to restore public trust? Declining public trust and potential prospects of it in the public sector. *In Proceedings of the 36<sup>th</sup> Hawaii International Conference on System Sciences (HICSS'03)*, IEEE. Retrieved from http://ieeexplore.ieee.org/xpls/abs\_all.jsp?arnumber=1174303&tag=1
- Morgeson, F., et al. (2010). Misplaced Trust? Exploring the structure of the e-government-citizen trust relationship. *The Journal of Public Administration Research*. 21, 257–283.
- Morrow, P., & McElroy, J. (2007). Efficiency as a mediator in turnover organizational performance relations. *Human Relations*, 60(6), 827–849.
- Mucavele, F. (2003). Improving the investment climate through e-government and e-land registry in Mozambique. *In Proceeding of global forum on international investment;*OECD: Johannesburg. Available at:

  <a href="http://www.oecd.org/daf/inv/investmentstatisticsandanalysis/21002025.pdf">http://www.oecd.org/daf/inv/investmentstatisticsandanalysis/21002025.pdf</a>
- Mundy, D., & Musa, B. (2010). Towards a framework for e-government development in Nigeria. *Electronic Journal of e-Government*, 8(2), 148-161.

- Musa, M. (2010). An e-readiness assessment tool for local authorities: a pilot application to Iraq. Published thesis at the American University in Cairo. Retrieved from <a href="http://dar.aucegypt.edu/bitstream/handle/10526/713/2010ppadmohammedmusa.pdf?sequence=1">http://dar.aucegypt.edu/bitstream/handle/10526/713/2010ppadmohammedmusa.pdf?sequence=1</a>
- Myers, M., & Avison, D. (2002). *Qualitative research in information systems: A reader*. London: Sage Publication. ISBN: 9780761966326.
- Narcisse, L. (2010). The causes of corruption: explaining the high levels of corruption in developing countries. Published PhD thesis at the University of Texas. ProQuest, UMI: 3414939.
- Navarrete, C. (2009). Understanding trust and its consequences for e-government transactional services: a cross-cultural perspective. California: Faculty of Claremont Graduate University, Claremont. ProQuest, dissertation & theses, UMI:3351396
- Navarro, J., et al. (2012). E-government and citizen's engagement with local affairs through e-websites: The case of Spanish municipalities. *International Journal of Information Management*, 32, 469–478.
- Ndou, V. (2004). E-government for developing countries: opportunities and challenges.

  The Electronic Journal on Information Systems in Developing Countries, 18(1), 1-24.
- Newbold, P., et al. (2012). *Chapter: 14.2: analysis of categorical data*. Statistics for Business and Economics (8<sup>th</sup> Ed.) PH Professional Business. ISBN-13: 978-0-13-274565-9
- Nkwe, N. (2012). E-government: Challenges and opportunities in Botswana, *International Journal of Humanities and Social Science*, 2(17).
- Norman, G., & Streiner, D. (2003). *PDQ Statistics* (3<sup>rd</sup> Ed.). London: BC Decker Inc.

  Available at: <a href="http://fhs.mcmaster.ca/surgery/documents/pdq\_stats.pdf">http://fhs.mcmaster.ca/surgery/documents/pdq\_stats.pdf</a>

- NSW. (2001). E-government readiness assessment guide for government agencies: Guide to better practice in e-ready, e-steady, e-government. New South Wales: State Library of New South Wales Cataloguing-in Publication Data. Retrieved from <a href="http://www.audit.nsw.gov.au/ArticleDocuments/133/88">http://www.audit.nsw.gov.au/ArticleDocuments/133/88</a> E Government.pdf.aspx?Em bed=Y
- Nunnally, J. C., & Bernstein, I. H. (1994). *Psychometric theory*. (3<sup>rd</sup> Ed.). NewYork: McGraw-Hill.
- Obi, M. (2009). Development and validation of a scale for measuring e-government user satisfaction. Nova South Eastern University. Retrieved December 7, 2013 from <a href="http://dl.acm.org/citation.cfm?id=1834722">http://dl.acm.org/citation.cfm?id=1834722</a>
- Ochara, N. (2010). Assessing irreversibility of an e-government project in Kenya: Implication for governance. *Government Information Quarterly*, 27, 89–97.
- OECD. (2003). *The e-government imperative*. OECD e-government studies. Retrieved October 11, 2013 from <a href="http://www.oecd-ilibrary.org/governance/the-e-government-imperative">http://www.oecd-ilibrary.org/governance/the-e-government-imperative</a> 9789264101197-en
- OECD. (2009). Overcoming barriers to administrative simplification strategies guidance for policy makers. Regulatory Policy Division: Directorate for Public Governance and Territorial Development. Retrieved November 16, 2013 from <a href="http://www.oecd.org/regreform/42112628.pdf">http://www.oecd.org/regreform/42112628.pdf</a>
- Ojo, A., et al. (2005). Global survey of electronic government. E-Macao-Survey Project at

  United Nations University. Retrieved August 18, 2013 from

  <a href="http://egov.iist.unu.edu/cegov/projects/e-Macao-Survey">http://egov.iist.unu.edu/cegov/projects/e-Macao-Survey</a>
- Ojo, A., et al. (2007). *Determining progress towards e-government-what are the core indicators?* International Institute of Software Technology, Government of Macau, &

- United Nations University. Retrieved from http://www.iist.unu.edu/newrh/III/1/docs/techreports/report360.pdf
- Ooi, K., et al. (2012). Does TQM support innovation performance in Malaysia's manufacturing industry? Journal of Business Economics and Management, 13(2), 366–393.
- Orgeron, C. (2011). Evaluating citizen adoption and satisfaction of e-government in Mississippi. *International Journal of Electronic Government Research*, 7(3), 57-78.
- Osifo, O. (2012). The effects of ethical governance on public trust: a comparative analysis of anti-corruption policies and procedures in Nigeria, Ghana, and Cameroon. Finland: University of Vaasa. ISSN 0355–2667, 1799–0173.
- Ostlund, U., et al. (2011). Combining qualitative and quantitative research within mixed method research designs: A methodological review. *International Journal of Nursing Studies*. 48, 369–383.
- Panzardi, R., et al. (2002). New-economy sector study electronic government and governance: lessons for Argentina. The World Bank. Retrieved August 14, 2013 from www-wds.worldbank.org
- Parent, M., et al. (2005). Building citizen trust through e-government. *Government Information Quarterly*, 22, 720-736.
- Park, H., & Blenkinsopp, J. (2011). The roles of transparency and trust in the relationship between corruption and citizen satisfaction. *International Review of Administrative Sciences*, 77(2), 254-274.
- Park, R. (2008). Measuring factors that influence the success of e-government initiatives, *Proceedings of the 41<sup>st</sup> Hawaii International Conference on System Sciences*, 1530-1605/08, IEEE.

- Parker, W., et al. (2012). Development of a community e-portal constellation: Queensland Smart Region Initiative. *Electronic Journal of e-Government*, 10(1), 1-15.
- Pathak, R., & Prasad, R. (2005). Role of e-governance in tackling corruption and achieving societal harmony: Indian experience. *Proceeding of the annual conference* 200; Network of Asia-pacific schools and institutes of public administration and governance (NAPSIPAG), Beijing, PRC, 5-7 December. Retrieved from <a href="http://www.napsipag.org/pdf/tackling\_corruption.pdf">http://www.napsipag.org/pdf/tackling\_corruption.pdf</a>
- Pillay, S. (2004). Corruption: the challenge to good governance; a South African perspective. *The International Journal of Public Sector Management*, 17(7), 586-605.
- Pina, V., et al. (2007). Are ICTs promoting government accountability? A comparative analysis of e-governance developments in 19 OECD countries. *Critical Perspectives on Accounting*, 18, 583–602.
- Polit, D., & Beck, C. (2013). Essentials of nursing research: Appraising evidence for nursing practice. (8<sup>th</sup> Ed.). Wolters Kluwer Health: Lippincott.
- Politis, J. (2003). The connection between trust and knowledge management what are its implications for team performance. *Journal of Knowledge Management*, 7(5), 55-66.
- Porrúa, M. (2013). *E-government in Latin America: a review of the success in Colombia, Uruguay, and panama*. The Global Information Technology Report: World Economic

  Forum. Retrieved from

  <a href="http://www3.weforum.org/docs/GITR/2013/GITR\_Chapter2.3\_2013.pdf">http://www3.weforum.org/docs/GITR/2013/GITR\_Chapter2.3\_2013.pdf</a>
- Potnis, D., & Pardo, T. (2011). Mapping the evolution of e-Readiness assessments.

  \*Transforming Government: People, Process and Policy, 5(4), 345–363.

- Rachagan, S. (2010). Enhancing corporate governance in listed companies with concentrated shareholdings, a Malaysian perspective. *Journal of Financial Crime*, 17(4), 430-440.
- Raghupathi, W., & Wu, S. (2011). The relationship between information and communication technologies and country governance: an exploratory study. 

  Communication of the association for information systems, 28(12), 181-198.
- Ramsey, F. (1928). A mathematical theory of saving. *The Economic Journal*, 38(152), 543-559.
- Rana, N., et al. (2011). Reflecting on e-government research: Toward taxonomy of theories and theoretical constructs. *International Journal of Electronic Government Research*, 7(4), 64-88.
- Rao, M. (2003). Checklist for national e-readiness. *International Trade Forum Magazine*.

  Retrieved July 26, 2013 from <a href="http://www.tradeforum.org/Checklist-for-National-E-readiness/">http://www.tradeforum.org/Checklist-for-National-E-readiness/</a>
- Rawlins, B. (2008). Measuring the relationship between organizational transparency and trust. In Proceeding of the 10<sup>th</sup> international public relations research conference, Roles and scopes of public relations: Marcia Watson Distaso. Retrieved from September 9, 2013 from <a href="http://www.instituteforpr.org/iprwp/wp-content/uploads/IPRRC10">http://www.instituteforpr.org/iprwp/wp-content/uploads/IPRRC10</a> Proceedings.pdf
- Reinard, J. (2006). Chapter 17: Modeling Communication Behavior. *In Communication Research Statistics*, 451-487. California State University: USA. Retrieved October 20, 2013 from http://www.sagepub.com/upm-data/10928\_Chapter17.pdf

- REO. (2012). Regional economic outlook Update: Middle East and North Africa.

  Washington: Middle East and central Asia department. Retrieved July 18, 2013 from www.imf.org/external/pubs/ft/reo/2012/mcd/eng/pdf/mreo1112.pdf
- Reyes, L., et al. (2011). Citizen-centric approaches to e-government and the back-office transformation. *In Proceedings of the 12<sup>th</sup> Annual International Conference on Digital Government Research*. ISBN: 978-1-4503-0762-8
- Rokhman, A. (2010). E-government adoption in developing countries: the case of Indonesia. *Journal of Emerging Trends in Computing and Information Sciences*, 2(5), 228-236.
- Roscoe, J. T. (1975). Fundamental research statistics for the behavioural science. US: Holt, Rinehart & Winston, Inc.
- Rotchanakitumnuai, S. (2013). The governance evidence of e-government procurement.

  \*Transforming Government: People, Process and Policy, 7(3), 309-321.
- Rowley, J. (2006). An analysis of the e-service literature: towards a research agenda. *Internet Research*, 16 (3), 339-359.
- Ruhanen, et al. (2010). Governance: a review and synthesis of the literature. *Tourism* review, 65(4), 4-16.
- Saibene, G., & Sicouri, S. (2012). Effects of currency devaluations on the economic growth in developing countries: the role of foreign currency-denominated debt. *Atlantic Economic Journal*, 40(2), 191-209.
- Saidi, N. (2003). Mobilizing the Arab private sector for corporate governance. Centre for International Private Enterprise. Retrieved July 11, 2013 from <a href="http://www.cipe.org/publications/detail/mobilizing-arab-private-sector-corporate-governance">http://www.cipe.org/publications/detail/mobilizing-arab-private-sector-corporate-governance</a>

- Saidi, N. (2004). *Corporate governance and business ethics in Lebanon*. Launch of RDCL, code of business ethics: Beirut. Available at: <a href="http://216.55.97.163/wp-content/themes/bcb/bdf/articles/ETHICS.pdf">http://216.55.97.163/wp-content/themes/bcb/bdf/articles/ETHICS.pdf</a>
- Saidi, N. (2012). Good governance: Core principles for family businesses in Lebanon & MENA. Retrieved November 16, 2013 from <a href="http://nassersaidi.com/wp-content/uploads/2012/07/Good-Governance-Core-Principles-for-Family-Businesses-in-LEBANON-MENA-JULY-20121.pdf">http://nassersaidi.com/wp-content/uploads/2012/07/Good-Governance-Core-Principles-for-Family-Businesses-in-LEBANON-MENA-JULY-20121.pdf</a>
- Saidi, N., & Yared, H. (2002). E-government: technology for good governance, development and democracy in the MENA countries. Amman: Mediterranean Development Forum IV. Available at www.passia.org/goodgov/resources/eGovernment.pdf
- Salam, M., & Islam M. (2013). E-government service delivery: an assessment of district eservice centres in bangladesh. *JU Journal of Information* Technology (JIT), 2.
- Salin, A., & Abidin, Z. (2011). Being transparent: an evidence of a local authority in Malaysia. *In Proceeding of International Conference on Sociality and Economics Development, 10, Singapore: Press.* Retrieved from <a href="http://www.ipedr.com/vol10/68-S10002.pdf">http://www.ipedr.com/vol10/68-S10002.pdf</a>
- Samson, C. (2009). LABEH Leading the fight against corruption. Retrieved December 27,

  2013 from <a href="http://www.labeh.org/departamentu/transparensia-akuntabilidade-no-kombate-korupsaun/88-questionnaire-on-perception-of-corruption-in-timor-leste.html">http://www.labeh.org/departamentu/transparensia-akuntabilidade-no-kombate-korupsaun/88-questionnaire-on-perception-of-corruption-in-timor-leste.html</a>
- Saxena, K. (2005). Towards excellence in e-governance. *International Journal of Public Sector Management*, 18(6), 498-513.
- Schneider, D. (2005). *Quantitative data analysis: analysis-quant*. Research Design for Educational Technologists at University of Geneva. Available at <a href="http://tecfa.unige.ch/guides/methodo/edu-tech/slides/analysis-quant.pdf">http://tecfa.unige.ch/guides/methodo/edu-tech/slides/analysis-quant.pdf</a>

- Schneider, G. (2009). *E-business*. (8<sup>th</sup> Ed.) China: Course Technology, Cengage Learning. ISBN: 978032478807
- Sekaran, U., & Bougie, R. (2011). Research *Methods for business: A skill building approach*. (5<sup>th</sup> Ed.). London: Wiley.
- Sekaran, U. (2003). *Research methods for business: A skill building approach*. (4<sup>th</sup>Ed.). New York: John Wiley and Sons
- Sentosa, I. (2009). The Mediating effect of good governance on the relationship between managerial roles and personal development in West Sumatera Provincial government-Indonesia. Published PhD thesis at Universiti Utara Malaysia.
- Shaver, M. (2005). Testing for mediating variables in management research: concerns, implications, and alternative strategies. *Journal of management*, 31(3), 330-353.
- Shean, R. (2010). Company secretary: good governance, a tool for better management and outcomes. *Keeping Good Companies*, 62(4), 196-204.
- Shook, C. L., et al. (2004). An assessment of the use of structural equation modeling in strategic management research. *Strategic Management Journal*, 25 (4), 397-404.
- Siddiqi, S., et al. (2009). Framework for assessing governance of the health system in developing countries: Gateway to good governance. *Health Policy*, 90(1),13-25.
- Siddiquee, N. (2008). Service delivery innovations and governance: the Malaysian experience. *Transforming Government People, Process and Policy*, 2(3), 194-213.
- Simon, G. (2003). *Multiple regression basics*. New York University. Retrieved from <a href="http://people.stern.nyu.edu/wgreene/Statistics/MultipleRegressionBasicsCollection.pd">http://people.stern.nyu.edu/wgreene/Statistics/MultipleRegressionBasicsCollection.pd</a>
- Smith, M. (2010). Building institutional trust through e-government trustworthiness cues. *Information Technology & People*. 23(3), 222-246.

- Smith, R., & Teicher, J. (2004). Improving governance and services: can e-government help? In Proceeding of the Network of Asia-Pacific Schools and Institutes of Public Administration conference, Department of management working paper series, Kuala Lumpur 6-8 December. ISSN 1327-5216.
- Spremić, M., et al. (2009). *E-government in transition economies*. World Academy of Science, Engineering and Technology. Retrieved September 3, 2013 from <a href="http://waset.org/publications/7690/e-government-in-transition-economies">http://waset.org/publications/7690/e-government-in-transition-economies</a>
- Srivastava, S. C., & Teo, T. S. H. (2004). A Framework for electronic government: evolution, enablers and resource drainers. *In Proceedings of the Eighth Pacific Asia conference on Information Systems*. Retrieved August 22, 2013 from <a href="http://www.pacis-net.org/file/2004/P04-003.pdf">http://www.pacis-net.org/file/2004/P04-003.pdf</a>
- Srivastava, S. C. & Teo, T. S. H. (2005). Citizen trust development for e-government adoption: case of Singapore. *In Proceedings of Pacific Asia conference on Information Systems, Paper 59.* Retrieved August 22, 2013 from <a href="http://aisel.aisnet.org/pacis2005/59/">http://aisel.aisnet.org/pacis2005/59/</a>
- Suh, B., & Han, I. (2003). The impact of customer trust and perception of security control on the acceptance of electronic commerce. *International Journal of Electronic Commerce*, 7(3), 135–161.
- Swaid, S., & Wigand, R. (2009). Measuring the quality of e-service: scale development and initial validation, *Journal of Electronic Commerce Research*, 10(1), 13-28.
- Tan, K., & Eze, U. (2008). An empirical study of internet-based ICT adoption among Malaysian SMEs. *IBIMA Publishing*, 1(1), 1-12.
- Tassabehji, R. (2005). Inclusion in e-government: A security perspective. *In Proceeding of e-government Workshop, September 13, UB8 3PH*. UK: Brunel University.

- Tehrani, M. (2007). Some Steps towards implementing e-government. *SIGCAS Computers* and Society, 37(1).
- Tembe, P., & Kangning. (2012). Attracting foreign direct investment in developing countries: determinants and policies-a comparative study between Mozambique and China. *International Journal of Financial Research*, 3(4). ISSN: 1923-4023.
- Teo, T., et al. (2009). Trust and electronic government success: an empirical study. *Journal of Management Information Systems*, 25(3), 99–131.
- The Daily Star. (2010). *Lebanon ranks* 93<sup>rd</sup> place in e-government readiness. Retrieved November 20, 2013 from <a href="http://www.dailystar.com.lb/Business/Lebanon/2010/Jan-20/56021-lebanon-ranks-93rd-place-in-e-government-readiness.ashx#ixzz2kosnNUwP">http://www.dailystar.com.lb/Business/Lebanon/2010/Jan-20/56021-lebanon-ranks-93rd-place-in-e-government-readiness.ashx#ixzz2kosnNUwP</a>
- The Daily Star. (2011). Lebanon ranks 13<sup>th</sup> in MENA on Corruption Perception Index.

  Retrieved November 20, 2013 from <a href="http://www.dailystar.com.lb/Business/Lebanon/2011/Dec-02/155793-lebanon-ranks-13th-in-mena-on-corruption-perception-index.ashx#axzz2lC7MW8Cy">http://www.dailystar.com.lb/Business/Lebanon/2011/Dec-02/155793-lebanon-ranks-13th-in-mena-on-corruption-perception-index.ashx#axzz2lC7MW8Cy</a>
- The Daily Star. (2012). *Lebanon improves in e-government index*. Retrieved November 20, 2013 from <a href="http://www.dailystar.com.lb/Business/Lebanon/2012/Mar-10/166157-lebanon-improves-in-e-government-index.ashx#axzz2korCTuNA">http://www.dailystar.com.lb/Business/Lebanon/2012/Mar-10/166157-lebanon-improves-in-e-government-index.ashx#axzz2korCTuNA</a>
- The Heritage Foundation. (2013). *The 2013 Index of Economic Freedom of Lebanon*, 285-286. Retrieved October 7, 2013 from <a href="http://www.heritage.org/index/country/lebanon">http://www.heritage.org/index/country/lebanon</a>
- Thoms, P., & Scott, K. S. (2002). Relationships between accountability, job satisfaction, and trust. *Human Resource Development Quarterly*, *13*(3), 307–323.
- TI. (2010). The good governance challenge: Egypt, Lebanon, Morocco and Palestine.

  Transparency International: USAID. ISBN: 978-3-935711-50-0

- Tolbert, C., & Mossberg, K. (2006). The effects of e-government on trust and confidence in government. *Public Administration Review*, 66(3), 302–478.
- Tong, C. (2013). The mediating effects of service charge transparency on the relationship between corporate social responsibility and customer behavior in Hong Kong's Retail banking sector. *Business and Economic Research*, 3 (1). ISSN 2162-4860.
- TRA (2010). Republic of Lebanon, Annual Report 2010. Lebanon: The Telecommunications Regulatory Authority Retrieved from: https://www.google.com.my/url?sa=t&rct=j&q=&esrc=s&source=web&cd=1&ved=0 CCoQFjAA&url=http%3A%2F%2Fwww.tra.gov.lb%2FLibrary%2FFiles%2FUpload ed%2520files%2FTRA\_Annual\_Report\_2010\_EN.pdf&ei=SyBiUu\_-LI3\_rAf7noBA&usg=AFQjCNE5j3OQvljQ6xWYS4BedbLqT91x-w.Accessed on: 19-10-2013.
- Tuli, F. (2010). The basis of distinction between qualitative and quantitative research in social science: reflection on ontological, epistemological and methodological perspectives. *Ethiop. J. Educ. & sc.*, 6(1), 97-108.
- UN. (2003). World Public Sector Report: E-government at the crossroads. United Nations.

  Retrieved November 5, 2013 from <a href="http://www.unpan1.un.org/intradoc/groups/public/documents/un/unpan012733.pdf">http://www.unpan1.un.org/intradoc/groups/public/documents/un/unpan012733.pdf</a>
- UN. (2012). United Nations e-government survey 2012: e-government for the people. New York: United Nations. ISBN: 978-92-1-123190-8
- UNDP. (2008). A guide to UNDP democratic governance practice. United Nations

  Development Program. Retrieved October 3, 2013 from

  <a href="http://www.undp.org/content/dam/aplaws/publication/en/publications/democratic-governance-dg-publications-for-website/a-guide-to-undp-democratic-governance-practice-/DG\_FinalMaster2-small.pdf">http://www.undp.org/content/dam/aplaws/publication/en/publications/democratic-governance-practice-/DG\_FinalMaster2-small.pdf</a>

- UNESCAP. (2012). What is good governance? United Nations Economic and Social Commission for Asia and the Pacific. Retrieved October 3, 2013 from <a href="https://www.uniscap.org/huest/gg/governance.htm">www.uniscap.org/huest/gg/governance.htm</a>
- UNESCO. (2011). *Global open access portal*. Retrieved July 16, from <a href="http://www.unesco.org/new/en/communication-and-information/portals-and-platforms/goap/access-by-region/arab-states/lebanon/">http://www.unesco.org/new/en/communication-and-information/portals-and-platforms/goap/access-by-region/arab-states/lebanon/</a>
- Unger, P., & Dougherty, R. (2013). *Accreditation: Facilitating world trade*. International Accreditation Forum. Retrieved July 18, 2013 from <a href="http://www.iaf.nu/articles/World\_Accreditation\_Day\_2013/272">http://www.iaf.nu/articles/World\_Accreditation\_Day\_2013/272</a>
- US Commercial Services. (2012). *Doing business in Lebanon* in 2012. Country commercial guide for U.S companies. Retrieved October 20, 2013 from <a href="http://photos.state.gov/libraries/lebanaon/231771/PDFs/Country%20Commercial%20">http://photos.state.gov/libraries/lebanaon/231771/PDFs/Country%20Commercial%20</a>
  Guide%20Lebanon%202012.pdf
- Volken, T. (2002). Elements of trust: the cultural dimension of internet diffusion revisited. *Electronic Journal of Sociology*. ISSN: 1198–3655. Retrieved from <a href="http://sociology.org/content/vol006.004/volken.html">http://sociology.org/content/vol006.004/volken.html</a>.
- Vu, K. (2011). ICT as a source of economic growth in the information age: empirical evidence from the 1996–2005 periods. *Telecommunications Policy*, 35, 357–372.
- Walker M., et al. (2008). Trust in government and its changing dimensions: an exploration of environmental policy in Hong Kong. Asian Forum on Public Management, National Chi-Nan University: Taiwan. Retrieved December 8, 2013 from <a href="http://hub.hku.hk/handle/10722/63655">http://hub.hku.hk/handle/10722/63655</a>
- Wang, H., & Hou, J. (2010). Main contributions of e-governance. *In Proceedings of the International Conference on Computer Design and Applications*: Qinhuangdao, (1), 173-176. DOI: 10.1109/ICCDA.2010.5541196

- Warkentin, M., et al. (2002). Encouraging citizen adoption of e-government by building trust, *Electronic Markets*, 12(3), 157–162.
- WASEDA. (2006). *The 2006 e-government ranking. WASEDA* University: Tokyo. Retrieved July 23, 2013 from <a href="http://zunia.org/post/ranking-2006-world-e-government-ranking-by-waseda-university-japan">http://zunia.org/post/ranking-2006-world-e-government-ranking-by-waseda-university-japan</a>
- Weaver, M. (2006). *Formula for calculating sample size*. A statistic consulting at research support centre, School of Nursing, University of North Carolina: Chapel Hill.
- Weforum. (2013). *Global risks*. (8<sup>th</sup> Ed.). Switzerland: World Economic Forum. Retrieved from www3.weforum.org/docs/WEF\_GlobalRisks\_Report\_2013.pdf
- Welch, E. (2012). The relationship between transparent and participative government: A study of local governments in the United States. *International Review of Administrative Sciences*, 78 (93).
- Welch, E., & Hinnant, C. (2003). Internet use, transparency, and interactivity effects on trust in government. *In Proceedings of the 36<sup>th</sup> Hawaii International Conference on System Sciences*, IEEE. Retrieved from www.hicss.hawaii.edu/HICSS36/HICSSpapers/ETEDE05.pdf
- Welch, E., et al. (2005). Linking citizen satisfaction with e-government and trust in government. *Journal of Public Administration Research and Theory*, 15(3), 371-391.
- West, D. (2004). E-government and the transformation of service delivery and citizen attitudes. *Public administration review*, 64(1), 15-27.
- West, D.M. (2005), Digital government: Technology and public sector performance, Princeton University Press, Princeton, NJ.
- WITSA. (2000). *International survey on e-commerce*. The World Information Technology and Services Alliance. Retrieved from www.witsa.org/papers/EComSurv.pdf

- Wong, W., & Welch, E. (2004). Does e-government promote accountability? A comparative analysis of website openness, government accountability, and Governance. *International Journal of Policy, Administration, and Institutions*, 17(2), 275–297.
- World Bank. (2013a). *Middle East and North Africa annex*. Global economic prospects.

  Retrieved from <a href="http://go.worldbank.org/G1G7RXHJC0">http://go.worldbank.org/G1G7RXHJC0</a>
- World Bank. (2013b). Global outlook: World economic situation and prospects 2013, New York: United Nations. Retrieved July 18, 2013 from <a href="http://www.un.org/ru/publications/pdfs/2013%20world%20economic%20situation%2">http://www.un.org/ru/publications/pdfs/2013%20world%20economic%20situation%2</a>
  Oand%20prospects.pdf
- World Bank (1989), Sub-Saharan Africa: From Crisis to Sustainable Growth, World Bank, Washington
- Wothke, W. (2010). Introduction to structural equation modeling course notes. The American Institute of Research: US. Retrieved from <a href="http://www.smallwaters.com/Courses%20and%20Presentations/Structural%20Equation%20Modeling/Introduction%20to%20SEM%20with%20Proc%20Calis/Introduction%20to%20SEM%20(Webinar%20Slides).pdf">http://www.smallwaters.com/Courses%20and%20Presentations/Structural%20Equation%20Modeling/Introduction%20to%20SEM%20with%20Proc%20Calis/Introduction%20to%20SEM%20(Webinar%20Slides).pdf</a>
- Wu, A. D., & Zumbo, B. D. (2007). Understanding and using mediators and moderators. Social Indicators Research, 87(3), 367–392.
- Zaied, A., et al. (2007). Assessing e-readiness in the Arab Countries: Perceptions towards ICT environment in public organizations in the State of Kuwait. *The Electronic Journal of e-Government*, 5(1), 77 86.
- Zarimpas, V., et al. (2009). Assessing e-readiness in SEE countries: Perceptions towards e-Government public services. *In Proceeding of Fourth Balkan Conference in Informatics, Thessaloniki*: Greece. 141-147. ISBN: 978-0-7695-3783-2

- Zhai, C. (2011). Study on environment factors affecting B2B e-marketplace adoption in China: from e-readiness perspective. *In Proceeding of Computer Science and Service System International Conference*. IEEE. ISBN: 978-1-4244-9763-8/11/.
- Zhuang, Y., & Lederer, A. (2003). An instrument for measuring the business benefits of e-commerce retailing. *International Journal of Electronic Commerce*, 7(3), 65-99.
- Zikmund, W. (2003). Essential of marketing research (2<sup>nd</sup> Ed.) Sydney: Thomson learning.
- Zucker, L.G. (1986). Production of trust: institutional sources of economic structure, 1820-1920. In B.M. Staw and L.L. Cummings (Eds.), *Research in Organizational Behavior*, 8, 53-111, Greenwich, CT: JAI Press.