

**KAJIAN TADBIR URUS TEKNOLOGI MAKLUMAT
ORGANISASI AWAM DI GORONTALO - INDONESIA**

LANTO NINGRAYATI AMALI

**IJAZAH DOKTOR FALSAFAH
UNIVERSITI UTARA MALAYSIA
2015**



Awang Had Salleh
Graduate School
of Arts And Sciences

Universiti Utara Malaysia

PERAKUAN KERJA TESIS / DISERTASI
(Certification of thesis / dissertation)

Kami, yang bertandatangan, memperakukan bahawa
(We, the undersigned, certify that)

LANTO NINGRAYATI AMALI

calon untuk Ijazah
(candidate for the degree of)

PhD

telah mengemukakan tesis / disertasi yang bertajuk:
(has presented his/her thesis / dissertation of the following title):

**"KAJIAN TADBIR URUS TEKNOLOGI MAKLUMAT ORGANISASI AWAM
DI GORONTALO-INDONESIA"**

seperti yang tercatat di muka surat tajuk dan kulit tesis / disertasi.
(as it appears on the title page and front cover of the thesis / dissertation).

Bahawa tesis/disertasi tersebut boleh diterima dari segi bentuk serta kandungan dan meliputi bidang ilmu dengan memuaskan, sebagaimana yang ditunjukkan oleh calon dalam ujian lisan yang diadakan pada : **11Jun 2015**.

That the said thesis/dissertation is acceptable in form and content and displays a satisfactory knowledge of the field of study as demonstrated by the candidate through an oral examination held on: June 11, 2015.

Pengerusi Viva:
(Chairman for VIVA)

Assoc. Prof. Dr. Huda Hj Ibrahim

Tandatangan
(Signature)

Pemeriksa Luar:
(External Examiner)

Assoc. Prof. Dr. Marini Othman

Tandatangan
(Signature)

Pemeriksa Dalam:
(Internal Examiner)

Prof. Dr. Zulkhairi Md Dahalin

Tandatangan
(Signature)

Nama Penyelia/Penyelia-penyelia:
(Name of Supervisor/Supervisors)

Dr. Massudi Mahmuddin

Tandatangan
(Signature)

Nama Penyelia/Penyelia-penyelia:
(Name of Supervisor/Supervisors)

Dr. Mazida Ahmad

Tandatangan
(Signature)

Tarikh:
(Date) **June 11, 2015**

Kebenaran Merujuk

Tesis ini dikemukakan sebagai memenuhi keperluan pengurniaan Ijazah Doktor Falsafah daripada Universiti Utara Malaysia (UUM). Saya dengan ini bersetuju membenarkan pihak Perpustakaan Universiti Utara Malaysia mempamerkannya sebagai bahan rujukan umum. Saya juga bersetuju bahawa sebarang bentuk salinan sama ada secara keseluruhan atau sebahagian daripada tesis ini untuk tujuan akademik perlulah mendapat kebenaran daripada Penyelia Tesis atau Dekan Awang Had Salleh Graduate School of Art and Sciences terlebih dahulu. Sebarang bentuk salinan dan cetakan bagi tujuan komersial adalah dilarang sama sekali tanpa kebenaran bertulis daripada penyelidik. Pernyataan rujukan kepada penyelidik dan Universiti Utara Malaysia perlulah dinyatakan jika rujukan terhadap tesis ini dilakukan.

Kebenaran untuk menyalin atau menggunakan tesis ini sama ada secara sebahagian atau sepenuhnya hendaklah dipohon melalui:

Dekan Awang Had Salleh Graduate School of Arts and Sciences
UUM College of Arts and Sciences
Universiti Utara Malaysia
06010 UUM Sintok

Abstrak

Konsep tadbir urus teknologi maklumat (IT) telah menjadi tren dalam sektor organisasi awam di kebanyakan negara. Namun, pelaksanaan tadbir urus IT di Indonesia masih berhadapan dengan masalah dan cabaran, termasuk pemahaman tadbir urus IT dan proses penilaian aktiviti berasaskan pelaksanaan IT yang masih lemah. Tambahan pula, kajian empirikal berkaitan tadbir urus IT dalam organisasi awam di Indonesia adalah terhad. Tujuan utama kajian ini adalah untuk membangunkan satu model tadbir urus IT yang sesuai dalam organisasi awam di Gorontalo, Indonesia. Kajian ini mengadaptasi model *Control Objective for Information and Related Technology* (COBIT) yang menepati prinsip pengurusan sumber IT dan menjadi asas tadbir urus IT di Indonesia dengan mengkaji faktor yang mempengaruhi pelaksanaan tadbir urus IT dalam organisasi awam. Kajian ini menggunakan kaedah kuantitatif dan kualitatif yang melibatkan soal selidik, temu bual, pemerhatian dan dokumen. Data kuantitatif dikutip menggunakan borang soal selidik yang diedarkan kepada 367 responden dan kadar pulangnya ialah 90.6 peratus. Data ini dianalisis menggunakan Model Persamaan Berstruktur (SEM) bagi mengesahkan model kajian dan menguji hipotesis yang telah dicadangkan. Temu bual separa berstruktur digunakan untuk mendapatkan pandangan pengurusan tentang aktiviti dan pelaksanaan tadbir urus IT. Pemerhatian dan analisis dokumen digunakan untuk memerhatikan bagaimana aktiviti serta mencari data, maklumat dan sumber pelaksanaan tadbir urus IT. Hasil kajian menunjukkan bahawa model yang dicadangkan mematuhi COBIT. Kajian ini juga membuktikan bahawa COBIT bersekali dengan matlamat serta prinsip pengurusan sumber IT dan menjadi asas tadbir urus IT di Indonesia berjaya memperkukuhkan model dalam menerangkan pemahaman dan pelaksanaan tadbir urus IT. Hasil kajian ini menyumbang kepada pengetahuan tentang amalan terbaik tadbir urus IT di Gorontalo. Kajian ini boleh digunakan sebagai panduan amalan terbaik tadbir urus IT di Indonesia pada masa hadapan.

Kata Kunci: Pengurusan sumber IT, COBIT, Model tadbir urus IT, Sektor organisasi awam.

Abstract

The concept of information technology (IT) governance has become a trend in public organizations sector in most countries. However, the implementation of IT governance in Indonesia continues to face problems and challenges, including weak understanding and assessment processes activities based on IT implementation. In addition, empirical studies related to IT governance within public organizations in Indonesia are limited. The main objective of this study is to develop an IT governance model in public organizations in Gorontalo, Indonesia. This study adapted the Control Objective for Information and Related Technology (COBIT) model which conformed to the principles of management of IT resources that form the basis of IT governance in Indonesia by studying the contribution factors of implementation IT governance in public organizations. This study used quantitative and qualitative methods which involved questionnaires, interviews, observations and documents. Quantitative data was collected via questionnaires that were distributed to 367 and the return rate was 90.6 percent. This data was analyzed using Structural Equation Modeling (SEM) to validate the research model and test the proposed research hypotheses. Semi-structured interviews were used to obtain the management's views about IT governance activities and their implementation. Observations and documents analysis were used to observe how the activities and find data, information and resources for implementation of IT governance. The results show that the proposed model conforms to COBIT. The study also proves that COBIT together with the goal of and the principles of IT resource management that form the basis of IT governance in Indonesia has managed to enrich the model in describing understanding and implementation of IT governance. The results of this study contribute to knowledge to best practice of IT governance. This study can be used as a guide the best practice IT governance in Indonesia in the future.

Keywords: IT resource management, COBIT, IT governance model, Public sector organization.

Penghargaan

Syukur Alhamdulillah kepada Allah SWT, di atas kekuatan dan kuasa yang telah diberikan kepada saya bagi menyelesaikan tesis Ph.D ini.

Setulus penghargaan dan jutaan terima kasih buat penyelia saya, Dr Massudi Bin Mahmuddin di atas curahan ilmu akademiknya dan kesabaran di atas bimbingan, semangat, nasihat, dan inspirasi yang diberikan kepada saya. Pengalaman ini sungguh mencabar dan tidak ternilai. Selain itu, saya berterima kasih kepada penyelia kedua saya Dr. Mazida Binti Ahmad untuk bimbingan, semangat dan pengalaman akademiknya.

Kepada ibu bapa saya (Alm. Hj. Sawiyah Abdullatif dan Drs. Hi Ibrahim Amali, S.E), terima kasih yang tidak terhingga di atas restu, sokongan, dan galakan di sepanjang perjalanan saya sehingga kajian ini selesai disempurnakan. Terima kasih juga kepada kakak, adik-adik, dan anak saudara saya di atas sokongan mereka.

Saya juga amat berterima kasih kepada Universitas Negeri Gorontalo yang telah memberi izin kepada saya untuk menyambung pelajaran di Universiti Utara Malaysia dan juga kepada pemerintah Provinsi Gorontalo di atas keizinan pengumpulan data di wilayah Provinsi Gorontalo.

Akhir sekali, penghargaan dan terima kasih saya rakamkan kepada kawan-kawan yang sentiasa membantu dan mendoakan kejayaan saya, semoga Allah SWT memberikan keberkatanNya kepada kita semua. Amin

Isi Kandungan

Kebenaran Merujuk	i
Abstrak.....	ii
Abstract.....	iii
Penghargaan.....	iv
Isi Kandungan	v
Senarai Jadual	ix
Senarai Rajah	xi
Senarai Lampiran.....	xii
Senarai Singkatan.....	xiii
BAB SATU PENGENALAN.....	1
1.1 Latar Belakang	1
1.2 Pernyataan Masalah	4
1.3 Persoalan Kajian.....	7
1.4 Objektif Kajian.....	8
1.5 Skop Kajian.....	8
1.6 Kepentingan Kajian.....	9
1.7 Struktur Tesis Kajian.....	9
BAB DUA SOROTAN KAJIAN.....	11
2.1 Konsep Tadbir Urus Teknologi Maklumat	11
2.1.1 Teknologi Maklumat	14
2.1.2 Tadbir Urus IT	16
2.2 Sumber Tadbir Urus IT	20
2.3 Model Tadbir Urus Teknologi Maklumat.....	23
2.3.1 Model COBIT 4.1	23
2.3.2 Model Peterson	34
2.3.3 Model TOGAF	37
2.3.4 Model ITIL	39
2.3.5 Model COSO	41
2.3.6 Model ISO/IEC 27000.....	43
2.3.7 Model Weill dan Ross	44

2.3.8 Model AS-8015	47
2.4 Tadbir Urus IT dalam Organisasi.....	52
2.4.1 Tadbir Urus IT dalam Organisasi Awam	52
2.4.2 Tadbir Urus IT dalam Organisasi Swasta.....	54
2.4.3 Hubungan antara Organisasi Awam dan Swasta dalam Tadbir Urus IT ...	55
2.4.4 Tadbir Urus IT dalam Organisasi Awam di Indonesia.....	58
2.5 Kerajaan Daerah Provinsi Gorontalo	60
2.5.1 Polisi dalam Tadbir Urus IT di Provinsi Gorontalo	62
2.5.2 Tujuan Pengurusan Sumber ICT di Provinsi Gorontalo.....	65
2.5.3 Struktur Tadbir Urus IT di Provinsi Gorontalo	68
2.6 Rumusan	73
BAB TIGA KERANGKA TEORI DAN HIPOTESIS.....	75
3.1 Kerangka Teori Kajian.....	75
3.2 Pembangunan Hipotesis	98
3.3 Ringkasan Hipotesis.....	106
3.4 Rumusan	107
BAB EMPAT METODOLOGI KAJIAN	108
4.1 Rancangan Kajian	108
4.2 Prosedur Kajian.....	109
4.3 Populasi dan Sampel Kajian	112
4.3.1 Populasi Kajian.....	113
4.3.2 Sampel Kajian	115
4.4 Klasifikasi dan Definisi Pembolehubah.....	116
4.4.1 Klasifikasi Pembolehubah	116
4.4.2 Definisi Pembolehubah	117
4.5 Pembangunan Instrumen Kajian	118
4.5.1 Prosedur Soal Selidik Kajian.....	120
4.5.2 Temubual, Pemerhatian dan Dokumentasi	123
4.6 Teknik Analisis Data.....	126
4.6.1 Analisis Data Kuantitatif	129
4.6.2 Analisis Data Kualitatif	137

4.7	Pengujian Model Terhipotesis dalam SEM	138
4.7.1	Model Berstruktur	141
4.7.2	Model Terhipotesis	141
4.8	Rumusan	143
BAB LIMA DAPATAN KAJIAN.....		145
5.1	Kadar Respon Keseluruhan.....	145
5.2	Deskripsi Maklumat Demografi Responden.....	145
5.3	Pengujian Nilai Tersisih (<i>Outlier</i>).....	146
5.4	Hasil Penilaian Taburan Data Normal	147
5.5	Penilaian Kebolehpercayaan	148
5.6	Pengujian Multikolinearan.....	150
5.7	Deskripsi Statistik Bagi Pembolehubah Kajian	151
5.7.1	Deskripsi Statistik Bagi Pembolehubah Polisi	151
5.7.2	Deskripsi Statistik Bagi Pembolehubah Perancangan Strategi Sistem....	152
5.7.3	Deskripsi Statistik Bagi Pembolehubah Pengurusan Pelaburan IT	153
5.7.4	Deskripsi Statistik Bagi Pembolehubah Realisasi Sistem	154
5.7.5	Deskripsi Statistik Bagi Pembolehubah Operasi dan Pemeliharaan	155
5.7.6	Deskripsi Statistik Bagi Pembolehubah Budaya organisasi	156
5.7.7	Deskripsi Statistik Bagi Pembolehubah Pemantauan dan Penilaian	157
5.8	Ujian Model Pengukuran Kesesuaian (<i>Measurement For Model Specification</i>)	158
5.8.1	Ujian Model Pengukuran Kesesuaian Polisi dan Perancangan Strategi Sistem	158
5.8.2	Ujian Model Pengukuran Kesesuaian Pengurusan Pelaburan IT	162
5.8.3	Ujian Model Pengukuran Kesesuaian Operasi dan Pemeliharaan Sistem....	165
5.8.4	Ujian Model Pengukuran Kesesuaian Budaya Organisasi	168
5.8.5	Ujian Model Pengukuran Kesesuaian Realisasi Sistem serta Pemantauan dan Penilaian	173
5.9	Pengujian Kesahan dan kebolehpercayaan dari Model Pengukuran	176
5.10	Analisis SEM bagi Model Persamaan Berstruktur	178

5.10.1	Penilaian Terhadap Model Terhipotesis.....	182
5.10.2	Kesan Secara Langsung	184
5.11	Temubual, Pemerhatian dan Dokumentasi	185
5.11.1	Temubual Pengurusan Kanan Organisasi terhadap Model Tadbir Urus IT Organisasi Awam	185
5.11.2	Pemerhatian Model Tadbir Urus IT Organisasi Awam	188
5.11.3	Dokumentasi Model Tadbir Urus IT Organisasi Awam.....	189
5.12	Rumusan.....	189
BAB ENAM PERBINCANGAN DAN RUMUSAN.....		191
6.1	Perbincangan.....	191
6.1.1	Ringkasan Dapatan Persoalan Kajian.....	191
6.1.2	Persoalan kajian 1: Apakah faktor-faktor yang mempengaruhi pelaksanaan tadbir urus IT pada organisasi awam?	192
6.1.3	Persoalan kajian 2: Sejauhmana hubungan antara faktor-faktor tersebut?....	192
6.1.4	Persoalan kajian 3: Apakah model tadbir urus IT yang sesuai untuk organisasi awam di Gorontalo?	207
6.2	Rumusan dan Impilikasi	212
6.2.1	Implikasi Teori	212
6.2.2	Implikasi Praktikal.....	213
6.3	Batasan Kajian	214
6.4	Cadangan Kajian Lanjutan.....	215
6.5	Kesimpulan dan Saranan.....	215
6.5.1	Kesimpulan.....	215
6.5.2	Saranan	216
RUJUKAN.....		219

Senarai Jadual

Jadual 2.1 Beberapa Kajian yang Mengguna Pakai Model COBIT 4.1.....	29
Jadual 2.2 Matriks Pengaturan Tadbir Urus IT	46
Jadual 2.3 Perbandingan Model Tadbir Urus IT	50
Jadual 3.1 Ringkasan Hipotesis Kajian.....	107
Jadual 4.1 Bilangan Organisasi Awam di Provinsi Gorontalo.....	114
Jadual 4.2 Komponen-Komponen Instrumen Kajian.....	120
Jadual 4.3 Kebolehpercayaan Instrumen Kajian Mengikut Pembolehubah.....	123
Jadual 4.4 Ringkasan daripada Nilai-Nilai Indeks (Goodness of Fit Index).....	134
Jadual 4.5 Ringkasan Penjelasan Model Terhipotesis	142
Jadual 5.1 Maklumat Demografi daripada Sampel Kajian	146
Jadual 5.2 Ringkasan Nilai Alfa Cronbach, Skewness dan Kurtosis bagi Setiap Petunjuk .	148
Jadual 5.3 Hasil Pengujian Multikolinearan	150
Jadual 5.4 Deskripsi Statistik Bagi Pembolehubah Polisi.....	152
Jadual 5.5 Deskripsi Statistik Bagi Pembolehubah Perancangan strategi Sistem.....	153
Jadual 5.6 Deskripsi Statistik Bagi Pembolehubah Pengurusan Pelaburan IT	154
Jadual 5.7 Deskripsi Statistik Bagi Pembolehubah Realisasi Sistem	155
Jadual 5.8 Deskripsi Statistik Bagi Pembolehubah Operasi dan Pemeliharaan.....	156
Jadual 5.9 Deskripsi Statistik Bagi Pembolehubah Budaya organisasi	157
Jadual 5.10 Deskripsi Statistik Bagi Pembolehubah Pemantauan dan Penilaian.....	157
Jadual 5.11 Nilai-Nilai Indeks (GOF) bagi CFA untuk Pembolehubah Polisi dan Perancangan Strategi Sistem	160
Jadual 5.12 Nilai Signifikan daripada Anggaran Parameter Standard Loading bagi Pembolehubah Polisi dan Perancangan Strategi Sistem.....	160
Jadual 5.13 Nilai Kesahan Konvergen bagi Pembolehubah Polisi dan Perancangan Strategi Sistem	161
Jadual 5.14 Nilai-Nilai Indeks (GOF) bagi CFA untuk Pengurusan Pelaburan IT.....	163
Jadual 5.15 Nilai Signifikan bagi Anggaran Parameter Muatan Standard Pembolehubah Pengurusan Pelaburan IT.....	163
Jadual 5.16 Nilai Kesahan Konvergen Pembolehubah Pengurusan Pelaburan IT	164
Jadual 5.17 Nilai-Nilai Indeks (GOF) bagi CFA untuk Operasi dan Pemeliharaan Sistem	166
Jadual 5.18 Nilai Signifikan daripada Anggaran Parameter Standard Loading Bagi Pembolehubah Operasi dan Pemeliharaan sistem	166

Jadual 5.19	Nilai Konvergen Kesahan bagi Pembolehubah Operasi dan Pemeliharaan Sistem	167
Jadual 5.20	Hasil Nilai Indeks (GOF) bagi CFA untuk Pembolehubah Budaya Organisasi	169
Jadual 5.21	Nilai Signifikan daripada Anggaran Parameter Standard Loading untuk Pembolehubah Budaya Organisasi	170
Jadual 5.22	Nilai Kesahan Konvergen bagi Pembolehubah Budaya Organisasi	171
Jadual 5.23	Nilai-Nilai Indeks (GOF) bagi CFA untuk Pembolehubah Realisasi Sistem dan Pemantauan dan Penilaian	174
Jadual 5.24	Nilai Signifikan daripada Anggaran Parameter Standard Loading Bagi Pembolehubah Realisasi Sistem dan Pemantauan dan Penilaian	175
Jadual 5.25	Nilai Kesahan Konvergen bagi Pembolehubah Realisasi Sistem dan Pemantauan dan Penilaian	176
Jadual 5.26	Hasil Pengujian Kesahan Konvergen, Kebolehpercayaan Konstruk dan Kesahan Diskriminan bagi setiap Pembolehubah.	178
Jadual 5.27	Hasil Pengujian Anggaran Regresi Weight bagi Masing-Masing Pembolehubah	181
Jadual 5.28	Hasil Pengujian Anggaran Standard Regresi Weight Bagi Masing Masing Pembolehubah	182
Jadual 5.29	Ringkasan Kajian bagi Faktor yang Berpengaruh kepada Pembolehubah Bersandar	183
Jadual 5.30	Kesan Secara Langsung Pembolehubah Bebas (Polisi) terhadap Pembolehubah bersandar	184
Jadual 5.31	Kesan Secara Langsung Pembolehubah Bebas (Pemantauan dan Penilaian) terhadap Pembolehubah Bersandar	184

Senarai Rajah

Rajah 2.1. Kerangka Model COBIT 4.1	25
Rajah 2.2. Tadbir Urus IT Model Peterson.....	34
Rajah 2.3. Kerangka AS-8015	47
Rajah 2.4. Peta Wilayah Provinsi/Negeri Gorontalo	61
Rajah 2.5. Hubungan antara Tujuan Kerajaan Provinsi Gorontalo dengan Tujuan Aktiviti ICT.....	66
Rajah 2.6. Struktur Tadbir Urus IT Provinsi Gorontalo.....	72
Rajah 3.1. Kerangka Kajian	76
Rajah 3.2. Model Terhipotesis	99
Rajah 4.1. Prosedur Kajian	110
Rajah 4.2. Spesifikasi Model Terhipotesis dalam SEM.....	143
Rajah 5.1. Asumsi Kenormalan	148
Rajah 5.2. CFA bagi Pembolehubah Polisi dan Perancangan Strategi Sistem	159
Rajah 5.3. CFA bagi Pembolehubah Pengurusan Pelaburan IT.....	162
Rajah 5.4. CFA bagi Pembolehubah Operasi dan Pemeliharaan Sistem	165
Rajah 5.5. CFA bagi Pembolehubah Budaya Organisasi.....	169
Rajah 5.6. CFA bagi Pembolehubah Budaya Organisasi Selepas Pengubahsuaian.....	172
Rajah 5.7. CFA bagi Pembolehubah Realisasi Sistem serta Pemantauan dan Penilaian	174
Rajah 5.8. Model Terhipotesis Tadbir Urus IT Organisasi Awam	179
Rajah 6.1. Model Tadbir Urus IT Organisasi Awam di Gorontalo.....	207

Senarai Lampiran

Lampiran A Kaji Selidik (Versi Bahasa Melayu).....	247
Lampiran B Kaji Selidik (Bahasa Indonesia).....	257
Lampiran C Analisis Model Terhipotesis	267
Lampiran D Surat dimana Kajian dijalankan.....	280

Senarai Singkatan

AI	Acquire and Implement
ADM	Architecture Development Method
AVE	Average Variance Extracted
AMOS	Analysis of Moment Structure
COBIT	Control Objective for Information and Related Technology
COSO	Committee of the Sponsoring Organizations
CMM	Capability Maturity Model
CFA	Confirmatory Factor Analysis
CFI	Comparative Fit Index
CMIN/DF	The Minimum Sample Discrepancy Function
CV	Convergent Validity
CR	Composite Reliability/Construct Reliability
CIO	Chief Information Officer
DS	Deliver and Support
DV	Discriminant Validity
EDM	Evaluating, Direction and Monitoring
GFI	Good of Fit Index
GOF	Goodness of Fit Index
GCIO	Government Chief Information Officer
IT	Information Technology
IS/IT	Information System/ Information Technology
ITGI	IT Governance Institute
ICT	Information and Communications Technology
ITG	Information Technology Governance
ITIL	Information Technology Infrastructure Library
ISO	International Organisation for Standardization
ISACA	Information System Audit and Control Association
KTIN	National Information Technology Framework
ME	Monitor and Evaluate
NFI	Normed Fit Indices
NFI	Normed Fit Indices
PBRM	Plans, Builds, Runs and Monitors
PO	Plan and Organise
RACI	Responsible Accountable Consulted and Informed
RMSEA	Root Mean Square Error of Approximation
SEM	Structural Equation Modeling
TOGAF	The Open Group Architecture Framework
VIF	Variance Inflation Factor

BAB SATU

Pengenalan

1.1 Latar Belakang

Tadbir urus Teknologi Maklumat (IT) adalah hubungan struktur, proses, dan mekanisma yang digunakan dalam membangun, mentadbir dan mengawal strategi dan sumber IT menjadi lebih tersusun/teratur bagi mencapai matlamat dan objektif organisasi (Campbell *et al.*, 2009; van Grembergen & de Haes, 2005a). Tadbir urus IT dilakukan untuk memastikan langkah-langkah yang cekap dan berkesan bagi meningkatkan proses operasi organisasi melalui struktur yang menghubungkan proses, sumber, dan maklumat IT kepada hala tuju dan strategi organisasi (Sarno, 2009). Seterusnya, pemboleh tadbir urus yang baik boleh memastikan ketelusan bekalan IT serta memudahkan membuat keputusan mengenai permintaan dan keutamaan bagi mencapai penyampaian nilai kepada organisasi (ITGI, 2011).

Pada masa ini, banyak organisasi mula menerima pakai dan mengguna prinsip-prinsip dan tata kerja tadbir urus IT dalam mengurus organisasi (ITGI, 2003). Konsep tadbir urus IT telah berkembang dalam sektor organisasi awam di pelbagai negara. Sebagai contoh, tadbir urus IT telah menjadi komponen utama tadbir urus dalam kerajaan di Australia (Chatfield & Coleman, 2011; Jones, 2005; Rozemeijer, 2007), dan pada masa yang sama tadbir urus IT ini digunakan sebagai kerangka kerajaan dalam menilai, mentadbir dan memantau IT dalam organisasi awam. Manakala di Amerika Syarikat, tadbir urus IT digunakan bagi menetapkan polisi dalam organisasi awam dalam bentuk tindakan yang dijalankan oleh kerajaannya,

The contents of
the thesis is for
internal user
only

RUJUKAN

- Aaker, A., Kumar V., & Day, G. S. (2001). *Marketing Research* (7th ed.). New York: John Wiley & Sons, Inc.
- Abumusa, A. (2009). Exploring COBIT Process For ITG in Saudi Organization: An Empirical Study. *The International Journal of Digital Accounting Research*, 9, 99 - 126.
- Al' Amin. (2009). Integrasi Sistem Informasi & Strategi Bisnis Dalam Mendukung Kinerja Industri Farmasi. *Seminar Nasional Teknologi Informasi 2009*. 1-6.
- Alberti, Helena. G. (2013). IT Governance and Human Resources Management: a Framework for SMEs. *International Journal of Human Capital and Information Technology Professionals (IJHCITP)*, 4(3), 1-18.
- Ali, S., Green, P., & Parent, M. (2009). The Role of a Culture of Compliance in Information Technology Governance. *Proceedings of GRCIS*, 1-14.
- Ali, S., & Green, P. (2012). Effective information technology (IT) governance mechanisms: An IT outsourcing perspective. *Information Systems Frontiers*, 14(2), 179-193.
- Anderson, J. E. (1984). *Public Policy Making* (3rd ed.). New York: Holt, Rinehart and Winston.
- Andrew, K. S. (2004). Strategies for ensuring trustworthiness in qualitative research projects. *Education for Information*, 22, 63 - 75.
- Anzola, L. (2005). IT Governance Regulation: A Latin American Perspective. *Journal Information Systems Audit and Control Association*, 2, 1 - 3.
- Arifin, A. (2011). Pengaruh Reinventing Local Government dan e-Government terhadap Good Governance. *Program Studi Ilmu Administrasi, Konsentrasi Administrasi Program Publik, Universitas Padjajaran*, 1-16.
- Arikunto, S. (2006). *Prosedur Penelitian: Suatu Pendekatan Praktek* (Edisi Revisi). Jakarta: PT. Rineka Cipta.
- Asparouhov, T., & Muthén, B. (2009). Exploratory structural equation modeling. *Structural Equation Modeling: A Multidisciplinary Journal*, 16(3), 397 – 438.
- Awang, Z. (2012). *SEM using AMOS graphic* (8th ed.). Malaysia: UiTM Press
- Bae, B. B., & Ashcrof, P. (2004). Implementation of ERP Systems: Accounting and Auditing Implications. *Information Systems Control Journal*, 5, 1 - 6 .
- Bagozzi, R. P. (1980). *Causal Models in Marketing*. New York: Wiley.

- Bailey, E., & Becker, J. D. (2014). A Comparison of IT Governance and Control Frameworks in Cloud Computing. *Twentieth Americas Conference on Information Systems, Savannah*, 1-16.
- Bakry, S. H., & Alfantookh, A. (2010). *IT-governance Practices: COBIT*. Retrieved February 17, 2011, from <http://faculty.ksu.edu.sa/fantookh/MyPublications/ItgovernancepracticesCOBIT.pdf>.
- Bappenas. (2009). *Inpres No. 3 Tahun 2003 tentang Kebijakan dan Strategi Nasional Pengembangan e-Government*. Retrieved March 03, 2013, from <http://www.bappenas.go.id>.
- Basahel, A., & Irani, Z. (2009). Evaluation of Strategic Information Systems Planning (SISP) Techniques: Driver Perspective. *European and Mediterranean Conference on Information Systems*, 1-15.
- Basu, V., Hartono, E., Lederer, A. L., & Sethi, V. (2002). The Impact of Organizational Commitment, Senior Management Involvement, and Team Involvement on Strategic Information Systems Planning. *Information and Management*, 39(6), 513-524.
- Battaglia, Greg. (1991). Strategic Information Planning: A Corporate Necessity. *Journal of System Management, February 1991*, 23 - 26.
- Baumgartner, H., & Homburg, C. (1996). Applications of structural equation modeling in marketing and consumer research - A review. *International Journal of Research in Marketing*, 13(2), 139 -161.
- Beachboard, J., Aytes, K., & Probst, J. (2010). IT Governance and IT Management: Is There a Difference That Makes a Difference?. *Proceedings of Informing Science & IT Education Conference (InSITE)*, 77 - 86.
- Beckers, K., Schmidt, H., Kuster, J. C., & Faßbender, S. (2011). Pattern-Based Support for Context Establishment and Asset Identification of the ISO 27000 in the Field of Cloud Computing. *Sixth International Conference on Availability, Reliability and Security*, 327-333.
- Behl, R. (2009). *Information Technology for Management*. New Delhi: Tata McGraw-Hill Education Private Limited.
- Bentler, P. M., & Chou, C. P. (1987). Practical Issues in Structural Modeling. *Sociological Methods & Research*, 16(1), 78 - 117.
- Bermejo, P. H., Tonelli, A. O., & Zambalde, A. L. (2014). Developing IT Governance in Brazilian Public Organizations. *International Business Research*, 7(3), 101 – 114.

- Bharadwaj, A. S., Sambamurthy, V., & Zmud, R. W. (1999). IT Capabilities: Theoretical Perspectives and Empirical Operationalization. *International conferences on Information Systems*, Charlotte, NC, 378 - 385.
- Bharadwaj, A. S. (2000). A resource-based Perspective on Information Technology Capability and Firm Performance: An Empirical Investigation. *MIS Quarterly*, 24(1), 169–196.
- Bhattacharjya, J., & Chang, V. (2006). Evolving IT Governance Practices for IT and Business Alignment – A Case Study in an Australian Institution. *Proceedings of Conference on Information Science, Technology and Management (CISTM)*, 1 – 10.
- Block, L. (2003). The Leadership Culture Connection: An Exploratory Investigation. *Leadership & Organization Development Journal*, 24(6), 318 - 334.
- Bodnar, G. (2006). What's New in COBIT 4.0. *Internal Auditing*, 21(4), 37 - 44.
- Bogdan, R. C., & Biklen, S. K. (2011). *Qualitative Research for Education: An Introduction to Theory and Methods* (5th ed.). NY: Prentice Hall.
- Bowen, P. L., Cheung, D., & Rohde, F. H. (2007). Enhancing IT Governance Practices: A Model and Case Study of an Organization's efforts. *International Journal of Accounting Information Systems*, 8(2007), 191 - 221.
- Bozeman, B., & Bretschneider, S. (1986). Public Management Information Systems: Theory and Prescription. *Public Administration Review*, 6, 475 - 487.
- Brown, T. A. (2006). *Confirmatory Factor Analysis for Applied Research*. New York, NY: The Guilford Press.
- Brown, N., & Brown, I. (2011). Contextual Factors Influencing Strategic Information Systems Plan Implementation. *Proceedings of the South African Institute of Computer Scientists and Information Technologists*, 21 - 30.
- Buckl, S., Ernst, A. M., Matthes, F., Ramacher, R., & Schweda, C. M. (2009). Using Enterprise Architecture Management Patterns to Complement TOGAF. *IEEE International Enterprise Distributed Object Computing Conference*, 34 - 41.
- Budiati, A. (2006). IT Governance Sektor Publik di Indonesia: Konsep dan Kebijakan. *Prosiding Konferensi Nasional e- Indonesia Initiatives*, 3, 57 - 61.
- Burch, J. G. (1992). *System Analysis. Design, and Implementation*. Boston: Boyd & Fraser.
- Byrd, T. A., & Turner, E. D. (2000). An Exploratory Analysis of the Information Technology Infrastructure Flexibility Construct. *Journal of Management Information Systems*, 17(1), 167 - 208.

- Byrne, B. M. (2010). *Structural Equation Modeling with AMOS: Basic Concepts, Applications, and Programming*. New York: Taylor & Francis Group.
- Cambridge Univ Press. (2012). *Cambridge Dictionaries Online*. Retrieved May 19, 2012, from <http://dictionary.cambridge.org.eserv.uum.edu.my/dictionary/british/the-private-sector?q=private+sector>.
- Camp, W. G. (2000). Formulating and Evaluating Theoretical Frameworks for Career and Technical Education Research. *Journal of Vocational Education Research*, 26(1), 4 - 25.
- Campbell, J., McDonald, C., & Sethibe, T. (2009). Public And Private Sector IT Governance: Identifying Contextual Differences. *Australasian Journal of Information Systems*, 16, 5 - 18.
- Carr, N. G. (2003). IT doesn't Matter. *Harvard Business Review*, 81(5), 41 - 58.
- Cater-Steel, A. P., & Pollard, C. E. (2008). Conflicting views on ITIL Implementation: Managed as a Project - or Business as Usual. *International Conference on Information Resources Management (Conf-IRM)*, 1-6.
- Chalaris, I., Lemos, P. P., & Chalaris, M. (2005). IT Governance: The safe Way to Effective and Efficient Governance. *e-Journal of Science and Technology*, 1(1), 59 – 63.
- Chatfield, A. T., & Coleman, T. (2011). Promises and Successful Practice in IT Governance: a survey of Australian senior IT managers. *15th Pacific Asia Conference on Information Systems: Quality Research in Pacific, PACIS*, 1-15.
- Chatman, J. A., & Jehn, K. A. (1994). Assessing the Relationship Between Industry Characteristics and Organizational Culture: How Different Can You Be?. *Academy of Management Journal*, 37(3), 522 - 554.
- Chan, Y. E., Huff, S. L., Barclay, D. W., & Copeland, D. G. (1997). Business Strategic Orientation, Information Systems Strategic Orientation, and Strategic Alignment. *Information Systems Research*, 8(2), 125 - 150.
- Chau, P. Y. K., & Hu, P. J. H. (2001). Information Technology Acceptance by Individual Professionals: A Model Comparison Approach. *Decision Sciences*, 32(4), 699 - 719.
- Chi, J. H. (2005). IT Governance Regulation: An Asian Perspective. *Journal Information Systems Audit and Control Association*, 2, 1 - 3.
- Coffey, A., & Atkinson, P. (1996). *Making Sense of Qualitative Data*. California: Sage Publishing.
- Coffin, B. (2003). Ethics and Compliance at Honda of America. *Risk Management Magazine*. 50(12), 12.

- Coleman, T., & Chatfield, A. T. (2011). Promises and Successful Practice in IT Governance: a survey of Australian senior IT managers. *15th Pacific Asia Conference on Information Systems: Quality Research in Pacific, PACIS*, 1 - 15.
- Conley, S., Muncey, D. E., & You, S. (2005). Standards-Based Evaluation and Teacher career Satisfaction: a Structural Equation Modeling Analysis. *J Pers Eval Educ*, 18, 39 - 65.
- Cooper, D. R., & Schindler, P. S. (2006). *Business Research Method* (9th ed.). New York: McGraw-Hill/Irwin.
- Cooper, R. B. (1994). The Inertial Impact of Culture on IT Implementation. *Information & Management*, 27(1), 17 - 31.
- COSO. (2004). *Enterprise Risk Management-Integrated Framework*. Retrieved March 05, 2013, from http://www.coso.org/documents/coso_erm_executive_summary.pdf.
- Crask, F. (2000). *A Sampler on Sampling*. New York: John Wiley.
- Creswell, J. W. (2009). *Research Design: Qualitative, Quantitative, and Mixed Methods Approaches* (3rd ed.). California USA: Sage publications.
- Creswell, J. W. (2008). *Educational Research: Planning, Conducting, and Evaluating Quantitative and Qualitative Research* (3rd ed.). New Jersey: Pearson Education Inc.
- Curley, M. (2004). *Managing Information Technology for Business Value*. USA: Intel Press.
- Curry, J., & Ferguson, J. (2000). Increasing the Success of the Global Information Technology Strategic Planning Process. *Proceedings of the 33rd Hawaii International Conference on System Sciences*, 33, 1 - 10.
- Cushway, B., & Lodge, D. (1999). *Organization Behaviour and Design*. London, UK: Kogan Page Ltd.
- Dahlberg, T., & Kivijärvi, H. (2006). An Integrated Framework for IT Governance and the Development and Validation of an Assessment Instrument. *Proceedings of the 39th Hawaii International Conference on System Sciences*, 1 - 10.
- David, F. R. (1991). *Strategic Management*. New York: Macmillan Publishing Co.
- De Haes, S., & Van Grembergen, W. (2004). IT Governance and Its Mechanisms. *Information Systems Control Journal*, 1, 1 - 7.

- De Haes, S., & Van Grembergen, W. (2006). Information Technology Governance Best Practices in Belgian Organisations. *Proceedings of the 39th Hawaii International Conference on System Sciences*, 1 - 9.
- DeLooff, L. A. (1996). IS Outsourcing by Public Sector Organization. *International Federation for Information Processing, World Conference on Advanced IT Tools, Australia*, 89 - 94.
- Denison, D. R. (1990). *Corporate Culture and Organizational Effectiveness*. New York: John Wiley and Sons.
- Depkominfo & Detiknas. (2007). *Panduan Umum Tata Kelola Teknologi Informasi dan Komunikasi Nasional*. Jakarta: Departemen Komunikasi dan Informatika RI.
- Detiknas. (2009). *Kuesioner Evaluasi Pengendalian Intern TIK*. Jakarta: Dewan Teknologi Informasi dan Komunikasi Nasional.
- Detiknas. (2011). *Kebijakan Dewan Teknologi Informasi dan Komunikasi Nasional terhadap Pengembangan TIK di Kementerian Agama Pusat dan Daerah*. Bandung: DETIKNAS.
- De Vaus, D. A. (2002). *Surveys in Social Research* (5 ed.). Crows Nest, Australia: Routledge London.
- Dinas Kominfo Riau. (2010). *Berita Detiknas, Sosialisasi Strategi TIK Nasional di Provinsi Riau*. Jakarta: Dewan Teknologi Informasi dan Komunikasi Nasional.
- Dinas Kominfo Sumut. (2010). *Berita Detiknas, Sosialisasi Strategi TIK Nasional di Provinsi Sumatera Utara*. Jakarta: Dewan Teknologi Informasi dan Komunikasi Nasional.
- Dinas Kominfo Kalsel. (2010). *Berita Detiknas, Sosialisasi Strategi TIK Nasional di Provinsi Kalimantan Selatan*. Jakarta: Dewan Teknologi Informasi dan Komunikasi Nasional.
- Djaelani, A. R. (2013). Teknik Pengumpulan Data dalam Penelitian Kualitatif. *Majalah Ilmiah Pawiyatan*, 1, 82 - 92.
- Dooley, David. (2001). *Social Research Methods* (4th ed.). Upper Saddle River, NJ: Prentice Hall.
- Dowlatsahi, S., & Cao, Q. (2006). The Relationships Among Virtual Enterprise, Information Technology, and Business Performance in Agile Manufacturing: An Industry Perspective. *European Journal of Operational Research*, 174 (2006), 835 – 860.
- Eliason, A. L. (1990). *System Development: Analysis, Design and Implementation* (2nd ed.). USA: Scot Foresman.

- Ferdinand, A. (2000). *Structural Equation Modeling dan Penelitian Manajemen*. Semarang: Universitas Diponegoro.
- Field, A. P. (2009). *Discovering Statistics using SPSS* (3 ed.). Thousand Oaks, CA: SAGE Publications Inc.
- Fink, K., & Ploder, C. (2008). Decision Support Framework for the Implementation of IT- Governance. *Proceedings of the 41st Hawaii International Conference on System Sciences*, 4, 1 - 10.
- Florin, I., & Minodora, U. (2009). The Shift to IT Governance-a Global Approach. *Annals of Faculty of Economics*, 4(1), 954 - 958.
- Fox, J. (2002). *Structural Equation Models, An R and S-PLUS companion to applied regression*. Thousand Oaks, CA: Sage.
- Frankel, N., & Gage, A. (2007). *M & E Fundamentals: A self-guided minicourse*. Chapel Hill, NC: MEASURE Evaluation project.
- Friendly, Michael. (2010). *Planning a Factor Analytic Study*. Retrieved June 10, 2013, from <http://www.psych.yorku.ca/lab/psy6140/fa/facplan.htm>.
- Fukuyama, F. (2013). What Is Governance?. *Center for Global Development*, 314, 1 - 18.
- Gates, B. (1999). *Business @ the Speed of Thought: Using A Digital Nervous System*. New York: Warner Books.
- Gay, L. R., Mills, G. E., & Airasian, P. W. (2009). *Educational Research: Competencies for Analysis and Applications*. New Jersey: Pearson Education Inc.
- Gehrmann, M. (2012). Combining ITIL, COBIT and ISO/IEC 27002 for Structuring Comprehensive Information Technology for Management in Organizations. *Navus - Revista de Gestão e Tecnologia. Florianópolis*, 2(2), 66 – 77.
- Gheorghe, M. (2010). Audit Methodology for IT Governance. *Informatica Economică*, 1, 32 – 42.
- Gheorghe, M. (2011). Risk Management in IT Governance Framework. *Economia Seria Management*, 14(2), 545 - 552.
- Ghobakhloo, M., Hong, T. S., Sabouri, M. S., & Zulkifli, N. (2012). Strategies for Successful Information Technology Adoption in Small and Medium-sized Enterprises. *Information Journal*, 3, 36 – 67.
- Ghozali, I. (2011). *Model Persamaan Struktural, Konsep dan Aplikasi dengan Program Amos, 19.0*. Semarang: Badan Penerbit Universitas Diponegoro.

- Gibson, J. L, Ivancevich, J. M., & Donnely, J. H. (2000). *Organizations: Behavior, Structure, Processes*. NJ : Irwin/McGraw Hill.
- Gomes, R., & Ribeiro, J. (2009). The Main Benefits of COBIT In A High Public Educational Institution-A Case Study. *In Proceedings Pacific Asia Conference on Information Systems (PACIS)*, 1 - 11.
- Gosling, L. (2010). *Monitoring and Evaluation, How to Guide*. UK: Bond To International Development.
- Gossels, J., & Mackey, R. (2007). ISO 2700X: A Cornerstone of True Security. *ISSA Journal*, 33 - 35.
- Grace, J. B. (2006). *Structural Equation Modeling and Natural Systems*. USA: Cambridge University Press.
- Grant, G., Brown, A., Uruthirapathy, A., & McKnight, S. (2007). An Extended Model of IT Governance. *Americas Conference on Information Systems (AMCIS)*, 1 - 11.
- Grewal, P., & Knutsson, F. (2005). *IT Governance In a Global Logistics Company*. Goteborg, Sweden: Goteborg University and Chalmers University of Technology.
- Grindle, Merilee. S. (1980). *Politic and Apolicy Implementation in Third World*. NewJersey : Princetown University Press.
- Gu, J. C., Lee, S. C., & Suh, Y. H. (2009). Determinants of behavioral intention to mobile banking. *Expert Systems with Applications*, 36(9), 11605 - 11616.
- Gujarati, Damodar. (2003). *Basic Economics*. Tokyo: Mc. Graw Hill International Book Company.
- Guldentops, E., & De Haes, S. (2002). COBIT 3rd Edition Usage Survey: Growing Acceptance of COBIT. *Information Systems Control Journal*, 6, 25 – 31.
- HaiJia, Guo. (2010). The Study of The Applications of Information Technology in Public Affairs Management. *International Conference on e-Business and e-Government*, 141, 526 - 529.
- Haider, A. (2008). Information Systems Implementation In Production Environments. *Journal of Achievements in Materials and Manufacturing Engineering*, 31(2), 853 - 861.
- Hair, J. F., Black, W. C., Babin, B. J., & Anderson, R. E. (2010). *Multivariate Data Analysis* (7th ed.). London: Pearson Prentice Hall.
- Hair, J. F., Money, A. H., Samouel, P., & Page, M. (2007). *Research Methods for Business*. USA: John Wiley & Sons.

- Hall, J. A., & Singleton, T. (2007). *Information Technology Auditing and Assurance* (2nd ed). Singapore: South Western.
- Hardy, G. (2003). Coordinating IT Governance-A New Role for IT Strategy Committees. *Information Systems Control Journal* , 4, 1 - 5.
- Harris, S. (2010). Regulatory Requirements and Risk: Frameworks: COBIT, COSO, and ISO 17799. *Pearson IT Certification*, 1 - 3.
- Haron, H., Sabri, S., & Zolkarnain, Z. (2013). A Situational Analysis of Strategic Information System Planning in the Context of a Malaysian SME. *3rd International Conference on Research and Innovation in Information Systems – 2013 (ICRIIS'13)*, 539 - 543.
- Hawkins, D. M. (1980). *Identification of Outliers*. London: Chapman and Hall.
- Helbig, N., Hrdinová, J., & Canestraro, D. (2009). Enterprise IT Governance at the State Level: An Emerging Picture. *Proceedings of the 10th Annual International Conference on Digital Government*, 10, 172 - 179.
- Hendrawati, Reny. (2013). Analisis Dampak Implementasi Kebijakan dan Budaya Organisasi Terhadap Efektivitas Organisasi Pelayanan Perizinan Terpadu Di Kota Bekasi: Studi Peraturan Daerah No. 9 Tahun 2008 Tentang Badan Pelayanan Perizinan Terpadu Kota Bekasi. *Jurnal Pasca Unpas*, 1, 1 - 53.
- Henderson, J. C., & Lentz, C. M. A. (1996). Learning, working and innovation: A case study in the insurance industry. *Journal of Management Information Systems*, 12, 43 – 64.
- Hewitt, E., & Michael B. (1986). *Monitoring and Evaluating Urban Development Programs*. Washington: World Bank.
- Hirst, P. (2000). *Democracy and Governance*, in J. Pierre (ed), *Debating Governance: Authority, Steering, and Democracy*. Oxford: Oxford University Press.
- Hochstein, A., Tamm, G., & Brenner, W. (2005). Service-Oriented IT Management: Benefit, Cost and Success Factors. *15th European Conference on Information Systems, Regensburg, Germany*, 1 - 11.
- Hoe, Siu. L, (2008). Issues and Procedures in Adopting Structural Equation Modeling Technique. *Journal of Applied Quantitative Methods*, 3(1), 76 - 83.
- Hofstede, G., Hofstede, G. J., & Minkov, M. (2010). *Cultures and Organizations: Software of the Mind* (3rd ed.). USA: McGraw-Hill.
- Hong, Edward. K. (2009). Information Technology Strategic Planning. *Journal IT Professional*, 11(6), 8 - 15.

- Hong, L., & Yan. J. (2011). Analysis of Economic Influences of Information Technology Investment on Tourism Destination Based on Hotelling Space Difference Model. *International Conference on Business Management and Electronic Information*, 5, 339 - 342.
- Ho, R. (2006). *Handbook of Univariate and Multivariate Data Analysis and Interpretation with SPSS*. Boca Raton: Chapman and Hall/CRC.
- Huang, Hidayat. (2013). *Olah Data SEM dengan LISREL, AMOS atau SMART PLS?*. Retrived January 23, 2015, from <http://www.globalstatistik.com/jasa-olah-data-sem-dengan-amos-lisrel-atau-pls/>
- Hussain, S. J., & Siddiqui, M. S. (2005). Quantified Model of COBIT for Corporate IT Governance. In *Proceedings of the First International Conference on Information and Communication Technologies*, 158 – 163.
- Idris, N. A. (2008). Enhancing Service Delivery Via Adoption of Standards & Guidelines. *Public Sector ICT Management Review*, 2(2), 10 - 14.
- Iliescu, F. M. (2010). Auditing IT Governance. *Informatica Economică*, 1, 93 - 102.
- Indeje, W. G., & Zheng, Q. (2010). Organizational Culture and Information Systems Implementation: A Structuration Theory Perspective. *Sprouts: Working Papers on Information Systems*, 10(27), 1 - 14.
- Indrayani, E. (2011). Pengelolaan Sistem Informasi Akademik Perguruan Tinggi Berbasis Teknologi Informasi dan Komunikasi (TIK). *Jurnal Penelitian Pendidikan*, 12(1), 45 - 60.
- Indrajit, R. E. (2005). *Manajemen Organisasi Teknologi Informasi: Strategi Merancang dan Mengukur Kinerja Divisi Teknologi Informasi di Perusahaan*. Jakarta: STMIK Perbanas Renaissance Center.
- Investopedia. (2010). *Private Sector Adjustment Factor*. Retrieved December 15, 2011, from <http://www.investopedia.com/terms/p/private-sector-adjustment-factor.asp#axzz1gc7eeq1b>.
- ISACA. (2012). *COBIT 5 Executive Summary*. Retrieved February 10, 2013, from <http://www.isaca.org>.
- ISACA. (2012a). Comparing COBIT 4.1 and COBIT 5. Retrieved April 22, 2014, from <http://www.isaca.org/COBIT/Documents/Compare-with-4.1.pdf>.
- ISACA. (2005). *Optimising Value Creation from IT Investment*. USA: The ITGI.
- Iskan, Dahlan. (2013). *Panduan Penyusunan Pengelolaan Teknologi Informasi Badan Usaha Milik Negara*. Jakarta: BUMN.

- Ismail, S., Alias, R. A., & Rahman, A. A. (2013). *IT Governance Implementation in the Malaysian Ministry of Education*. Retrieved May 19, 2014, from <http://comp.utm.my/pars/files/2013/04/IT-Governance-Implementation-in-the-Malaysian-Ministry-of-Education.pdf>.
- ISO2700. (2008). *An Introduction to ISO 27001, ISO 27002, ISO 27008*. Retrieved March 13, 2013, from <http://www.27000.org>.
- ITGI. (2002). *IT Strategy Committee*. Rolling Meadows USA: IT Governance Institute.
- ITGI. (2003). *Board Briefing On IT Governance* (2nd ed.). Rolling Meadows USA: IT Governance Institute.
- ITGI. (2006). *Enterprise value: Governance of IT Investments, The Business Case*. Rolling Meadows USA: IT Governance Institute.
- ITGI. (2007). *Executive Overview COBIT 4.1*. Rolling Meadows USA: IT Governance Institute.
- ITGI. (2008). *IT Governance Global Status Report*. Rolling Meadows USA: IT Governance Institute.
- ITGI. (2011). *Global Status Report on the Governance of Enterprise IT (GEIT)*. Rolling Meadows USA: IT Governance Institute.
- ITGI & OGC. (2005). *Aligning Cobit, ITIL and ISO 17799 For Business Benefit: Mangement Summary*. Retrieved May 4, 2012, from [http://www. Itgovernance .co.uk/files/ITIL-COBiT-ISO17799 JointFramework.pdf](http://www.Itgovernance.co.uk/files/ITIL-COBiT-ISO17799 JointFramework.pdf).
- itSMF-NL. (2006). *Frameworks for IT Management*. Zaltbommel: Van Haren Publishing.
- Iyer, P. (1999). *The Effect of Maintenance Policy on System Maintenance and System Life-Cycle Cost*. (Thesis. Virginia: Polytechnic Institute and State University;1999).
- Jacobson, D. D. (2009). Revisiting IT Governance in the Light of Institutional Theory. *Proceedings of the 42nd Hawaii International Conference on System Sciences (HICSS)*, 1 - 9.
- Jamba, F., Chipfumbu, C. T., Tsokota, T., & Mamboko, P. (2013). IT Governance Practices and Enterprise Effectiveness in Zimbabwe: a Case of a Zimbabwean Bank. *European Journal of Business and Management*, 5(20), 130 - 135.
- Jenner, S. (2010). *Transforming Government and Public Services: Realising Benefits Through Project Portfolio Management* (1st ed). Burlington: Ashgate.

- Jianmu, Y. (2007). A Research on Enterprise IT Governance and Its Framework. *International Conference on Wireless Communications, Networking and Mobile Computing, WiCom 2007, 1*, 4284 – 4287.
- Jogiyanto, H M. (2006). *Analisis & Disain Sistem Informasi: Pendekatan Terstruktur Teori dan Praktek Aplikasi Bisnis*. Yogyakarta: Andi.
- Jones, G. R. (1995). *Organizational Theory: Text and Cases*. Reading MA: Addison-Wesley.
- Jones, W. (2005). IT Governance Regulation-An Australian Perspective. *Journal Information Systems Audit and Control Association, 2*, 1 - 3.
- Jordan, E., & Musson, D. (2004). Corporate Governance and IT Governance: exploring the board's perspective. *Australasian Conference Information Systems (ACIS)*, 32 - 43.
- Joreskog, K. G., & Sörbom, D. (1993). *LISREL 8: Structural Equation Modeling with the SIMPLIS Command Language*. Chicago, IL: Scientific Software International Inc.
- Joreskog, K. G., & Sorbom, D. (1989). *Lisrel 7. A Guide to the Program and Applications*. (2nd Ed.). Chicago, Illinois: SPSS Inc.
- Jorfi, S., Nor, M. N., & Najjar, L. (2011). Assessing the Impact of IT Connectivity and IT Capability on IT Business Strategic Alignment: An Empirical Study. *Computer and Information Science, 4(3)*, 76 - 87.
- Juiz, C., Guerrero, C., & Lera, I. (2014). Implementing Good Governance Principles for the Public Sector in Information Technology Governance Frameworks. *Open Journal of Accounting, 3*, 9 – 27.
- Joubert, B. M. (2012). *Pentingnya Sistem Pemantauan (monitoring) dan Evaluasi (evaluation) Berbasis Hasil (outcomes)*. Manado: Capacity building keuangan daerah, Program PEACH, World Bank, UGM.
- Kakabadse, N. K., & Kakabadse, A. (2001). IS/IT Governance: Need For An Integrated Model. *Journal Corporate Governance, 1(4)*, 9 - 11.
- Kamsin, A. (2004). Management of Information Technology: The Study on Strategy, Planning and Policies. *Proceedings of the 2004 international symposium on Information and communication technologies*, 152 – 157.
- Kan, A. R. (2003). Managing a Multi-Billion Dollar IT Budget. *Proceedings of the International Conference on Software Maintenance*, 1 – 5.
- Kaplan, J. (2005). *Strategic IT Portfolio Management: Governing Enterprise Transformation*. USA: Pittiglio Rabin Todd and McGrath Inc.

- Kasim, R. S. R. (2010). The Relationship of Leadership Challenges, Corporate Strategies, Knowledge Management and Information Technology Investment among Institutions of Higher Learning in Malaysia. *2nd International Conference on Computer Engineering and Technology*, 7, 746 - 754.
- Kefela, G. T. (2010). Understanding Organizational Culture and Leadership Enhance Efficiency and Productivity. *PM World Today*, 12(1), 1 – 14.
- Kerlinger, F. N., & Lee, H. B. (2000). *Foundations of Behavioral Research* (4th ed.). New York: Harcourt College Publishers.
- Keramati, A., Azadeh, M. A., & Gohar, M. M. (2009). The Impact of Information Technology Investment on Bank Performance Considering The Role of Moderator Variables: Strategy and Environmental Dynamism. *International Conference on Information Management and Engineering*, 347 - 351.
- Ke, Weiling., & Wei, K. K. (2008). Organizational Culture and Leadership in ERP Implementation. *Decision Support Systems*, Available online at www.sciencedirect.com, 45(2), 208 - 218.
- Khadra, H. A., Zuriekat, M., & Alramhi, N. (2009). An Empirical Examination of Maturity Model as Measurement of Information Technology Governance Implementation. *The International Arab Journal of Information Technology*, 3, 310 - 319.
- Khan, K. (2003). Strengthening of Monitoring and Evaluation System. *Pakistan Poverty Alleviation Fund*, 1 - 42.
- Khatri, V., & Brown, C. V. (2010). Designing Data Governance. *Communications of the ACM*, 53(1), 148 - 152.
- Khther, R. A., & Othman, M. (2013). COBIT Framework as A Guideline Of Effective IT Governance in Higher Education: A Review. *International Journal of Information Technology Convergence and Services (IJITCS)*, 3(1), 21 - 29.
- King, R. (1997). Magic Formula: For Years, Companies Tried to Measure The Return on Technology Investments. Then They Stopped caring. *The Wall Street Journal*, 1997, 14 - 36.
- Kline, R. B. (2011). *Principles and Practice of Structural Equation Modeling*. New York: The Guilford Press.
- Kling, R. (1980). Social Analyses of Computing: Theoretical Perspectives in Recent Empirical Research. *ACM Computing Surveys*, 12, 61 - 110.
- Ko, D., & Fink, D. (2010). Information Technology Governance:an Evaluation of the Theory-Practice Gap. *Journal Corporate Governance*, 10(5), 662 - 674.

- Kominfo. (2010). *Rencana Strategis Kementerian Komunikasi dan Informatika 2010-2014*. Jakarta: Kementerian Komunikasi dan Informatika.
- Kominfo. (2011). *Panduan Penerapan Tata Kelola Keamanan Informasi bagi Penyelenggara Pelayanan Publik*. Jakarta: Direktorat Keamanan Informasi Kementerian Komunikasi dan Informatika RI.
- Kotler, P., & Armstrong. (1994). *Principles of Marketing*. New Jersey: Prentice Hall.
- Kounovsky, A. R., Hrdinová, J., Canestraro, D. S., & Pardo, T. A. (2009). Public Sector IT Governance: From Frameworks to Action. *Proceedings of the 3rd international conference on Theory and practice of electronic governance*, 3, 369 - 371.
- Kounovsky, A. R., Canestraro, D. S., Pardo, T. A., & Hrdinová, J. (2010). IT Governance to Fit Your Context: Two U.S. Case Studies. *Proceedings of the 4th International Conference on Theory and Practice of Electronic Governance*, 4, 211 - 215.
- Kundra, V. (2010). Information Technology Investment Baseline Management Policy. *Executive Office of The President Office of Management and Budget*, 1 - 8.
- Kutsikos, K., & Bekiaris, M. G. (2007). IT Governance Auditing in Virtual Organizations. *Management of International Business & Economic Systems*, 1, 35 - 45.
- Kvanli, A. H., Pavur, R. J., & Keeling, K. (2002). *Introduction to Business Statistics* (6th ed). South-Western: Cengage Learning, Inc.
- Lackovic, I. D. (2013). Model For IT Governance Assessment in Banks Based on Integration of Control Functions. *Management, Knowledge and Learning International Conference*, 439 – 444.
- Lallana, E. C. (2009). *Akademi Esensi Teknologi Informasi dan Komunikasi untuk Pimpinan Pemerintahan*. Republic of Korea: UN-APCICT.
- Lane, J. E. (2000). *The Public Sector: Concepts, Models and Approaches* (3rd. Ed). London: Sage Publications.
- Lapao, L. V. (2011). Organizational Challenges and Barriers to Implementing IT Governance in a Hospital. *The Electronic Journal Information Systems Evaluation*, 14(1), 37- 45.
- Latan, H ., & Ghozali, I. (2012). *Partial Least Squares (Konsep, Teknik dan Aplikasi SMART PLS 2.0 M3)*. Semarang: Badan Penerbit Universitas Diponegoro.
- Laudon, K. C., & Jane, P. L. (2012). *Managemen Information Systems, Managing The Digital Firm* (12th ed.). New Jersey: Pearson Education.

- Lebas, M. J. (1995). Performance Measurement and Performance Management. *Int. Journal Production Economics*, 41(1 – 3) , 23 - 35.
- Lee, C. H., Lee, J. H., Park, J. S., & Jeong, K.Y. (2008). A Study of the Causal Relationship between IT Governance Inhibitors and Its Success in Korea Enterprises. *Proceedings of the 41st Hawaii International Conference on System Sciences*, 41, 1- 11.
- Lee, G. S., & Yom, Y. H. (2013). Structural Equation Modeling on Life-world Integration in People with Severe Burns. *journal homepage: www.asian-nursingresearch.com*, 7 (2013) 112 - 119.
- Lemus, S. M., Pino, F. J., & Velthius, M. P. (2010). Towards a Model for Information Technology Governance applicable to the Banking Sector. *5th Iberian Conference on Information Systems and Technologies (CISTI)*, 1 - 6.
- Lin, M.Y., Arshad, N. H., Haron, H., Yusoff, M., & Mohamed, A. (2010). IT Governance Awareness and Practices : An Insight from Malaysian Senior Management Perspective. *Journal of Business System, Governance and Ethics*, 5(1), 43 – 57.
- Liputo, W. (2012). *Workshop Penguatan Reformasi Birokrasi Dalam Rangka Meningkatkan Daya Saing Daerah*. Gorontalo: UNDP dan Bappenas.
- Loehlin, J. C. (1998). *Latent Variable Models:an Introduction to Factor, Path and Structural Analysis* (3rd ed.). Mahwah, New Jersey: Lawrence Erlbaum Associates, Publishers.
- Long, J. S. (1983). *Confirmatory Factor Analysis*. Beverly Hills CA: Sage Publications.
- Lorences, P. P., & Ávila, L. F. G. (2013). The Evaluation and Improvement of IT Governance. *JISTEM - Journal of Information Systems and Technology Management*, 10(2), 219 - 234.
- Loukis, E. N., & Tsouma, N. (2002). Critical Issues of Information Systems Management in the Greek Public Sector. *Information Polity*, 7, 65 - 83.
- Lounsbury, D., & Vescuso, P. (2013). Adapting IT Governance Frameworks to Ensure Control and Visibility of Open Source. *The Open Group and EVP of Marketing & Business Development, Black Duck*. 1 - 27.
- Lubis, M. A. (2012). *Pengaruh Mekanisma Tadbir Urus Korporat Terhadap Kualiti Data Industri Perkilangan Di Sumatera Utara, Indonesia*. (Thesis. Malaysia: Universiti Utara Malaysia; 2012).
- Luftman, J., Kempaiah, R., & Nash, E. (2005). Key Issues for IT Executives. *MIS Quarterly Executive*, 5, 81 – 101.

- Luftman, J., Lewis, P., & Oldach, S. (1993). Transforming the Enterprise: the Alignment of Business and Information Technology Strategies. *IBM Systems Journal*, 32, 198 - 221.
- Luftman, J., & Brier, T. (1999). Achieving and Sustaining Business-IT Alignment. *California Management Review*, 42, 109 – 122.
- Lunardi, G. L., Becker, J. L., & Macada, A. C. (2009). The Financial Impact of IT Governance Mechanisms' Adoption: an Empirical Analysis with Brazilian Firms. *Proceedings of the 42nd Hawaii International Conference on System Sciences*, 42, 1 - 10.
- Lusiani, Cecilia. (2009). Audit IT Governance Kabupaten Sleman. *Informatika Mulawarman*, 4 (2), 38 - 48.
- Mahsun, M. (2006). *Pengukuran Kinerja Sektor Publik*. Yogyakarta: BP FE UGM.
- Maidin, S. S., & Arshad, N. H. (2010). IT Governance Practices Model in IT Project Approval and Implementation in Malaysian Public Sector. *International Conference on Electronics and Information Engineering (ICEIE)*, 1, 532 – 536.
- Maniah., & Lestari, S. (2008). Model Audit Sistem Informasi Akademik Proses Penyampaian dan Dukungan Pelayanan (Studi Kasus: Universitas Widyatama). *e-Indonesia Initiative 2008 (eII2008) Konferensi dan Temu Nasional Teknologi Informasi dan Komunikasi untuk Indonesia*, 1 - 5.
- Mardiasmo. (2002). *Akuntansi Sektor Publik*. Yogyakarta: ANDI.
- Marsh, H., Hau, K. T., & Wen, Z. (2004). In Search of Golden Rules: Comment on Hypothesis-Testing Approaches to Setting Cutoff Values for Fit Indexes and Dangers in Overgeneralizing Hu and Bentler's (1999) Findings. *Structural Equation Modeling*, 11(3), 320 - 341.
- Marshall, P. (2013). TOGAF, COBIT and the Governance and Management of Open-Source Software. *Software Development Times*. 1 - 2.
- McCredie, J. (2006). Improving IT Governance In Higher Education. *Educause Center For Applied Research*, 18, 1 - 12.
- McKay, J., Marshall, P., & Smith, L. (2003). Steps Towards Effective IT Governance: Strategic IT Planning, Evaluation and Benefits Management. *7th Pacific Asia Conference on Information Systems, Adelaide, South Australia*, 7, 956 – 970.
- Meta Group, SearchCIO.com. (2005). *Executive Guide: IT Governance*. Retrieved July 11, 2008, from <http://www.kpmg.ca/en/services/advisory/err/inforiskgmt.html>.

- Meijer, P. C., Verloop, N., & Beijgaard, D. (2002). Multi-Method Triangulation in a Qualitative Study on Teachers' Practical Knowledge: An Attempt to Increase Internal Validity. *Quality & Quantity*, 36, 145 – 167.
- Meziani, R., & Saleh, I. (2010). e-government: ITIL-Based Service Management Case Study. *12th International Conference on Information Integration and Web-Based Applications and Services, iiWAS2010, Paris, France, 1*, 509 – 516.
- Miles, M. B., Huberman, A. M. & Saldana, J. (2013). *Qualitative Data Analysis: A Methods Sourcebook* (3rd ed.). Thousand Oaks, CA: Sage Publications, Inc.
- Ministry of International Trade and Industry. (1999). *Corporate Approaches to IT Governance*. Retrieved February 16, 2011, from <http://www.jipdec.or.jp/chosa/MITIBE/sld001.htm>.
- Min, Y. W. (2009). *Understanding and Auditing IT Systems*. Peking: Lulu.
- Mirbaha, M. (2008). *IT Governance in Financial Services and Manufacturing*. (Thesis. Stockholm, Sweden: Royal Institute of Technology; 2008).
- Mirella, G. (2006). IT Governance Principles. *Journal of Accounting and Management Information Systems*, 18, 86 - 102.
- Mockler, R. J. (1970). *Readings In Management Control*. New York: Appleton-Century-Crofts.
- Moeller, R. R. (2008). *Sarbanes-Oxley Internal Controls: Effective Auditing with AS5, CobiT, and ITIL*. New Jersey: John Wiley & Sons.
- Molina, E. S. (2003). *Evaluating IT Investments A Business Process Simulation Approach*. (Thesis. Stockholm, Sweden: KTH, Royal Institute of Technology; 2003).
- Mueller, C. (2013). Linkage Mechanisms for component-based Services and IT Governance. *Journal of Systems Integration*, 1, 3 - 12.
- Mull, R. F., Beggs, B. A., & Renneisen, M. (2009). *Recreation Facility Management With Web Resource Design, Development, Operations and Utilization*. United States: Human Kinetics.
- Mustafa, Z., & Wijaya, T. (2012). *SEM dan PLS dengan SPSS Amos*. Yogyakarta: Cahaya Atma Pustaka.
- Mutyarini, K., & Sembering, J. (2006). Arsitektur Sistem Informasi untuk Institusi PerguruanTinggi di Indonesia, *Konferensi Nasional Teknologi Informasi dan Komunikasi untuk Indonesia*, 102 - 107.

- Nabiollahi, A., & Sahibuddin, S. (2008). Considering Service Strategy in ITIL V3 as a Framework for IT Governance. *International Symposium on Information Technology (ITSim)*, 1 - 6.
- Nastase, P., & Unchiasu, S. F. (2012). Assessment of the IT Governance Perception within the Romanian Business Environment. *Accounting and Management Information Systems*, 11(1), 44 – 55.
- Nawawi, H., & Martini. (1991). *Instrumen Penelitian Bidang Sosial*. Yogyakarta: Gadjah Mada University Press.
- NCC. (2005). *IT Governance Developing a Successful Governance Strategy, A Best Practice guide for decision makers in IT*. Manchester: The National Computing Centre.
- Neubauer, T., & Stummer, C. (2007). Extending Business Process Management to Determine Efficient IT Investments. *Proceedings of the 2007 ACM symposium on Applied computing*, 1250 - 1256.
- Nfuka, E. N., Rusu. L, Johannesson. P., & Mutagahywa, B. (2009). The State of IT Governance in Organizations from the Public Sector in a Developing Country. *42nd Hawaii International Conference on System Sciences, HICSS '09*, 1 - 12.
- Ningsih, K. R., Sembiring, J., Arman, A. A., & Wuryandari, A. I. (2013). Developing IT Investment Management Framework of Government Institution. *ICACISIS*, 13, 237 – 242.
- Nordstrom, M., Axelsson, K., & Melin, U. (2011). Exploring the Characteristics of Information Systems Maintenance: Defining Focus and Content through Objects. *Second Scandinavian Conference, on Information Systems, SCIS*. 112 - 123.
- Nugraha, K., Surahyo & Yuwono, B. (2007). Mewujudkan ICT Governance Nasional. *Majalah e-Indonesia*, 15, 1 - 3.
- Nugroho, H. (2013). Analisis Budaya Organisasi Sebagai Faktor Kontigensi Dalam Penerapan Tatakelola TI di Politeknik Telkom. *Seminar Nasional Sistem Informasi Indonesia*, 58-63.
- Nunnally, J. C., & Bernstein, I. H. (1994). *Psychometric Theory*. NY: McGraw-Hill.
- OGC. (2006). *Introduction to ITIL*. London: Stationery Office.
- Ojha, Durga P. (1998). *Impact Monitoring - Approaches and Indicators. Experiences of GTZ-Supported Multi-Sectoral Rural Development Projects in Asia*. Eschborn: GTZ.
- Oltsik, Jon. (2003). IT Governance: Is IT Governance The Answer. *Tech Republic*.

- Open Group. (2009). *The Open Group Architecture Framework: Architecture Development Method*. Retrieved March 03, 2013, From <http://www.opengroup.org/architecture/togaf9-doc/arch/>.
- Pallant, J. (2011). *SPSS Survival Manual A Step by Step Guide to Data Analysis using SPSS* (4 ed.). Crows Nest, Australia: Allen & Unwin.
- Palvia, P. C., Palvia, S. C., & Roche, E. M. (1996). *Global Information Technology and Systems Management: Key Issues and Trends*. Nashua, NH: Ivy League Publishing Limited.
- Patton, M. Q. (1987). *Qualitative evaluation Methods*. Beverly Hills: Sage Publications.
- Parker, M., Benson, R., & Trainor, H. E. (1988). *Information Economics: Linking Business Performance to Information Technology*. New Jersey: Prentice Hall.
- Parsons, Wayne. (1997). *Public Policy: An Introduction to the Theory and Practice of Policy Analysis*. Cheltenham UK, Lyme Us: Edward Edgar Publishing LTD and Lansdown Place.
- Patel, N. V. (2004). *An emerging Strategy for e-business IT Governance, in Strategies for Information Technology Governance* (book ed. by Van Grembergen). Hersley: Idea Group Inc.
- Pemprov Gorontalo. (2008). *Menjadi Provinsi Inovasi Melalui Teknologi Informasi dan Komunikasi*. Pemerintah Provinsi Gorontalo: Badan Lingkungan Hidup, Riset dan Teknologi Informasi.
- Pemprov Gorontalo. (2014). *Penyusunan Masterplan e-Government Provinsi Gorontalo Tahun 2014-2019*. Makasar: PT Geomatik Consultant.
- Peterson, R., Parker, M. M., & Ribbers, P. M. A. (2002). Information Technology Governance Processes Under Conditions of Environmental Dynamism. Investigating competing theories of decision-making and knowledge-sharing. *Proceedings of the International Conference on Information Systems (ICIS), Barcelona, Spain*.
- Peterson, R. (2006). Crafting Information Technology Governance. *Information Systems Management*, 21(4), 7 - 22.
- Peterson, R. (2003). *Information Strategies and Tactics for Information Technology Governance* (book ed. by Van Grembergen). Hershey, PA: Idea Group Publishing.
- Pereira, R., & Silva, M. M. (2012). A Literature Review: Guidelines and Contingency Factors For IT Governance. *European Mediterranean & Middle Eastern Conference on Information Systems*. 1 - 16.

- Pokja. (2012). *Panduan Umum Tata Kelola TIK Nasional*. Jakarta: Dewan TIK Nasional.
- Pollack, T. A. (2010). Strategic Information Systems Planning. *ASCUE Proceedings*, 47 - 58.
- Polit, D. F., & Beck, C. T. (2004). *Nursing Research: Principles and Methods* (7th ed.). Philadelphia: Lippincott Williams & Wilkins.
- Porter, M. E. (2008). The Five Competitive Forces That Shape Strategy. *Harvard Business Review*, 1 - 18.
- Prasad, A., Green, P., & Heales, J. (2012). On IT Governance Structures and Their Effectiveness In Collaborative Organizational Structures. *International Journal of Accounting Information Systems*, 13(3), 199 – 220.
- Prasad, A, Heales, J., & Green, P. (2010). A Capabilities-Based Approach to Obtaining a Deeper Understanding of Information Technology Governance Effectiveness: Evidence from IT Steering Committees. *International Journal of Accounting Information Systems*, 11(3), 214 - 232.
- Prasetyo, H. N. (2013). Analisis Budaya Organisasi Pada Rancangan Tata Kelola Data di Perguruan Tinggi X. *Seminar Nasional Sistem Informasi Indonesia*, 64 - 71.
- Primack, S. (2012). *The Financial Impact of the Sarbanes-Oxley Act on Small vs. Large US Public Companies*. (Thesis. Berkeley: University of California; 2012).
- Radovanovic, D., Radojevic, T., Lucic, D., & Sarac, M. (2010). Analysis of Methodology for IT Governance and Information Systems Audit. *International Scientific Conference*, 1, 943 - 949.
- Raghupathi, W. (2007). Corporate Governance of IT: A framework for Development. *Communications of the ACM*, 50(8), 94 - 99.
- Raykov, T., & Marcoulides, G. A. (2006). *A First Course in Structural Equation Modeling*. New Jersey: Lawrence Erlbaum Associates, Inc.
- Ridley, G., Young, J., & Carroll, P. (2004). COBIT and its Utilization: A framework from the literature. *Proceedings of the 37th Hawai'i International Conference on System Science (HICSS)*, 8, 1 - 8.
- Robbins, S. P. (2005). *Organisational Behaviour: Concepts, Controversies and Applications* (11th ed.). New Jersey: Prentice Hall.
- Robbins, S. P., & Judge, T. A. (2008). *Organizational Behavior* (13th Edition). Pearson NJ: Education, Inc.

- Robinson, N. (2005). IT Excellence Starts with Governance. *The Journal of Investment Compliance*, 6(3), 45 - 49.
- Robles, R. J., Choi, M. K., Cho, S. E., Lee, Y. S., & Kim, T. H. (2009). SOX and its effects on IT Security Governance. *International Journal of Smart Home*, 3(1), 81 - 88.
- Robles, R. J., Park, J. Y., & Kim, T. H. (2008). Information Security Control Centralization and IT Governance for Enterprises. *International Journal of Multimedia and Ubiquitous Engineering*, 3(3), 67 - 76.
- Rocheleau, B., & Wu, L. (2002). Public versus Private Information Systems: Do They Differ in Important Ways? A Review and Empirical Test. *American Review of Public Administration*, 32, 379 - 397.
- Rosjidi. (2001). *Akuntansi Sektor Publik Pemerintah: Kerangka, Standard dan Metode*. Surabaya: Aksara Satu.
- Rouyet, J. I., Aguilar, L. J., & Marcos, A. F. (2012). *Applying Cobit 4.1 to Knowledge Governance, Matrix ProGOB to Control Governance Objectives*. Retrieved October 30, 2014, from <http://ieeexplore.ieee.org/stamp/stamp.jsp?tp=&arnumber=6263079>.
- Rozas, I. S., & Effendy, D. A. R. (2012). Mengukur Efektifitas Hasil Audit Teknologi Informasi Cobit 4.1 Berdasarkan Perspektif end User. *Jurnal Link*, 17, 2, 1 - 5.
- Rozemeijer, E. (2007). *Frameworks For IT Management-A Pocket Guide* (1st ed.). Zaltbomme: Van Haren Publishing.
- Sabegh, M. A. J., & Motlagh. M. S. (2012). The Role and Relevance of IT Governance and IT Capability in Business - IT Alignment in Medium and Large Companies. *Business and Management Review*, 2(6), 16 – 23.
- Salmela, H., & Spil, T. (2002). Dynamic and Emergent Information Systems Strategy Formulation and Implementation. *International Journal of Information Management*, 22(6), 441 - 460.
- Sambamurthy, V., & Zmud, R. W. (1999). Arrangements for Information Technology Governance: A Theory of Multiple Contingencies. *MIS Quarterly*, 23(2), 261 - 290.
- Santoso, S. (2007). *Structural Equation Modeling Konsep dan Aplikasi dengan AMOS*. Jakarta: PT. Elex Media Komputindo.
- Sarantakos, S. (1993). *Social Research*. Melbourne: Macmillan Education.
- Sarno, R. (2009). *Audit Sistem & Teknologi Informasi*. Surabaya: ITS Press.

- Saunders, M., Lewis, P., & Thornhill, A. (2009). *Research Methods for Business Students* (5th ed.). Essex, England: Prentice Hall.
- Savalei, V., & Bentler, P. M. (2011). *Structural Equation Modeling*. Retrieved October 28, 2011, from http://www.terry.uga.edu/~rgrover/chapter_17.pdf.
- Sebedi, K. (2014). The Influence of Organisational Culture on Mainstreaming Monitoring and Evaluation in Public Entities Revenue Services. *Africa's Public Service Delivery and Performance Review*, 66 - 83.
- Sekaran, U., & Bougie, R. (2013). *Research Methode for Business: a skill building approach* (6th ed.). West Sussex, England: John Wiley & Sons.
- Setiawan, I. A., & Ritonga, F. (2011). *Analisis Jalur dengan Menggunakan Program Amos*. Tangerang: Suluh Media.
- Setneg. (1999). *Undang-Undang No. 22 tahun 1999 Tentang Pemerintahan Daerah*. Retrived December 5, 2010, from <http://www.setneg.go.id>.
- Setneg. (2003). *Instruksi Presiden Republik Indonesia nomor 3 Tahun 2003 Tentang Kebijakan dan Strategi Nasional Pengembangan e-Government*. Retrived December 5, 2010, from <http://www.setneg.go.id>.
- Schein, E. H. (1985). *Organizational Culture and Leadership*. San Francisco: Jossey-Bass.
- Schumacker, R. E., & Lomax, R. G. (2004). *A Beginner's Guide to Structural Equation Modeling* (2nd ed.). United States of America: Lawrence Erlbaum Associates.
- Shah, H., & Kourdi, M. E. (2007). Framework for Enterprise Architecture. *IT Professional*, 9(5), 36 - 41.
- Shaw, Michael. (2007). *IT Auditing Framework and Issues Dealing with Regulatory and Compliance Issues*. Retrieved May 05, 2012, http://citebm.business.illinois.edu/TWCCClass/Project_reports_Spring2007/InformationTrustandCompliance/gtsai2/gtsai2.doc.pdf.
- Shaukat, M., & Zafarullah, M. (2009). Impact of Information Technology on Organizational Performance: An analysis of Quantitative Performance Indicators of Pakistan's Banking and Manufacturing Companies. *European Journal of Economics, Finance and Administrative Sciences*, 16, 36 - 49.
- Sheikhpour, R., & Modiri, N. (2012). An Approach to Map COBIT Processes to ISO/IEC 27001 Information Security Management Controls. *International Journal of Security and Its Applications*, 6(2), 13 - 28.
- Sherer, S. A., Ray, M. R., & Chowdhury, N. M. (2002). Assessing Information Technology Investments with An Integrative Process Framework. *Proceedings*

- of the 35th Hawaii International Conference on System Sciences. 35, 2987-2996.
- Silvius, A. J. G., & Stoop, J. (2013). The Relationship Between the Process of Strategic Information Systems Planning and Its Success; An Explorative Study. *46th Hawaii International Conference on System Sciences*, 46, 4495 - 4501.
- Simon, S. J. (2000). The Relationship of Learning Style and Training Method to End-User Computer Satisfaction and Computer Use: A Structural Equation Model. *Information Technology, Learning and Performance Journal*, 18(1), 41-59.
- Simonsson, M., Johnson, P., & Wijkström, H. (2007). Model Based IT Governance Maturity Assessments With COBIT. *The 15th European Conference on Information Systems*. Switzerland, 1276 - 1287.
- Simonsson, M., Johnson, P., & Ekstedt, M. (2010). The Effect of IT Governance Maturity on IT Governance Performance. *Information Systems Management*, 27(1), 10 – 24.
- Skillsoft. (2007). *Information Technology Infrastructure Library (ITIL)*. Retrieved April 30, 2012, from <http://www.skillsoft.com/products/documents/ITIL>. PDF
- Sohal, A. S., & Fitzpatrick, P (2002). IT Governance and Management in Large Australian Organisations. *International Journal of Production Economics*, 75(1-2), 97 - 112.
- Solihudin, D. (2009). Manajemen Belanja Investasi Teknologi Informasi Pada Pemerintahan Daerah. *e-Indonesia Initiative 2009 (eII2009), Konferensi dan Temu Nasional Teknologi Informasi dan Komunikasi untuk Indonesia*, 1 - 4.
- Spradley, J. P. (1980). *Participant observation*, New York, London and Sydney: Holt, Rinehart and Wiston.
- Stevens, J. P. (2009). *Applied Multivariate Statistics for the Social Sciences* (5th ed.). New York, NY: Routledge.
- Stoneburner, G., Goguen, A., & Feringa, A. (2002). Risk Management Guide for Information Technology Systems. *NIST Special Publication 800-30*, 1 - 41.
- Suliyanto. (2011). Perbedaan Pandangan Skala Likert sebagai Skala Ordinal atau Skala Interval. *Prosiding Seminar Nasional Statistika Universitas Diponegoro*, 51 - 60.
- Sumantri, I. (2013). *Kebijakan Keamanan Informasi*. Jakarta, Id-SIRTI: Depkominfo.

- Supriyati & Iqbal. (2012). *Faktor Adopsi Internet Marketing Untuk Usaha Mikro dan Usaha Kecil Menengah (UMKM) di Kabupaten Kudus dengan SEM (Structural Equation Model)*. (Thesis: Indonesia: Universitas Muria Kudus; 2012).
- Suryana, A. (2013). *Strategi Monitoring dan Evaluasi (Monev) Sistem Penjaminan Mutu Internal Sekolah*. Retrieved March 29, 2014 from http://file.upi.edu/Direktori/Fip/Jur._Administrasi_Pendidikan/197203211999031-Asep_Suryana/Strategi_Monitoring_Dan_Evaluasi.Pdf.
- Susanto, H., Almunawar, M. N., & Tuan, Y. C. (2011). Information Security Management System Standards: A Comparative Study of the Big Five. *International Journal of Electrical & Computer Sciences IJECS-IJENS*, 11, 23 - 29.
- Symons, C. (2005). *IT Governance Framework*. Forrester Research. Retrieved March 19, 2011, from <http://www.cba.co.nz/download/Forr051103656300.pdf>.
- Tableman, B. (2005). How Governmental Policy is Made. *Best Practice Briefs*, 34, 1 - 7.
- Tabachnick, B. G., & Fidell, L. S. (2007). *Using multivariate statistics* (5th ed.). Boston, MA: Pearson Education.
- Tan, K. S., Eze, U. C., & Teo, W. L. (2008). Information Technology Governance in the Malaysian Electronics Manufacturing Industry. *Communications of the IBIMA*, 3, 138 - 144.
- Tanuwijaya & Sarno. (2010). Comparison of CobiT Maturity Model and Structural Equation Model for Measuring the Alignment between University Academic Regulations and Information Technology Goals. *IJCSNS International Journal of Computer Science and Network Security*. 10(6), 80 - 92.
- Taylor, P. W. (2009). Slipping Away? State CIOs are Still on Firm Ground, but for how long. *Public CIO*, 2009, 44.
- Teo, T. (2009). Evaluating the Intention to Use Technology among Student Teachers: A Structural Equation Modeling Approach. *International Journal of Technology in Teaching and Learning*, 5(2), 106 - 118.
- Teo T., Lee, C. B., Chai, C. S., & Wong, S. L. (2009). Assessing the Intention to Use Technology Among Pre-Service Teachers in Singapore and Malaysia: A multigroup Invariance Analysis of the Technology Acceptance Model (TAM). *Journal homepage: www.elsevier.com/locate/compedu*, 53(2009), 1000 – 1009.
- Tewksbury, R. (2009). Qualitative versus Quantitative Methods: Understanding Why Qualitative Methods are Superior for Criminology and Criminal Justice. *Journal of Theoretical and Philosophical Criminology*, 1(1), 38 - 58.

- Thomas, R. (1999). *Doing Quantitative Research in the Social Sciences. An Integrated Approach to Research Design, Measurement and Statistics*. London: Sage.
- Toomey, M. (2006). *Managing the Risks of ICT Governance. How AS8015 can Help You Keep Out of Trouble*. Retrieved July 26, 2010, from <http://hdrstats.undp.org/en/countries/profiles/IDN.html>.
- Tuladhar, A. M., BC, K. R., & Budhathok, N. R. (2012). *Towards Strategic Planning For Building Land Information System (Lis) In Nepal*. Retrieved November 26, 2014, from http://www.itc.nl/library/papers/tuladhar_acrs.pdf.
- Turban, E., Jay E. A., & Ting-Peng, L. (2005). *Decision Support Systems and Intelligent Systems*. Pearson/NJ: Prentice Hall.
- UNDP. (1997). *Governance for Sustainable Human Development, UNDP Policy Document, New York*. Retrieved April 13, 2011, from <http://unpan1.un.org/intradoc/groups/public/documents/un/unpan022332.pdf>.
- UNECE. (2005). *Public Organizations*. Retrieved July 28, 2005, from <http://www.unece.org/stats/gender/web/glossary/p.htm>.
- UNIX/NT. (2013). *Perencanaan Sistem Teknologi Informasi*. Retrieved March 08, 2013, from <http://mti.ugm.ac.id/~adji/courses/resources/lectures/inixindo/PerencanaanSistemTiver2.0.pdf>.
- Urbach, N., Buchwald, A., & Ahlemann, F. (2013). Understanding IT Governance Success and Its Impact: Result From an Interview Study. *Proceedings of the 21st European Conference on Information Systems (ECIS 2013) Utrecht, Nederlande*, 1 – 14.
- Vanderstoep, S. W., & Johnson, D. D. (2009). *Research Methods for Everyday Life*. San Francisco, CA: Jossey-Bass.
- Van Grembergen, W. (2013). Introduction to the Minitrack IT Governance and Its Mechanisms. *46 th Hawaii International Conference on System Sciences*, 4394.
- Van Grembergen, W., Saull, R., & De Haes, S. (2003). *Linking the IT Balanced Scorecard to the Business Objectives at a Major Canadian Financial group*. Retrieved March 22, 2011, from <http://www.antwerpmanagementschool.be/uploads/documentenbank/0c0478e51db9e58c72c032d9910c5cc2.pdf>.
- Van Grembergen, W., De Haes, S., & Guldentops, E. (2004). *Structures, Processes and Relational Mechanisms for IT Governance, in: Strategies for IT Governance* (ed by W.V. Grembergen). HersheyPA: IDEA Group Publishing.
- Van Grembergen, W., & De Haes, S. (2005a). IT Governance Structures, Processes and Relational Mechanisms: Achieving IT/Business Alignment in a Major

- Belgian Financial Group. *Proceedings of the 38th Hawaii International Conference on System Sciences*, 38, 1 - 10.
- Van Grembergen, W., & De Haes, S. (2005b). Measuring and Improving IT Governance Through the Balanced Scorecard. *Information Systems Audit and Control Association*, 2, 1 - 8.
- Van Grembergen, W. & De Haes S. (2007). *Implementing Information Technology Governance: Models, Practices and Cases*. USA: IGI Publishing Hershey, PA.
- Van Grembergen, W., & De Haes, S. (2009). *Enterprise Governance of Information Technology Achieving Strategic Alignment and Value*. New York: Springer Science.
- Vinten, G. (2002). Public Sector Corporate Governance. *The Turnbull Report, Credit Control*, 23, 27 - 30.
- Wahab, S. A. (2002). *Analisis Kebijakan dari Formulasi ke Implemetasi Kebijakan Negara*. Jakarta : Bumi Aksara.
- Ward, J., & Peppard, J. (2003). *Strategic planning for information systems* (3rd ed.). Chichester, England: Wiley.
- Warren, D. J., Edelson, L.W., & Parker, X. L. (1994). *Handbook of IT Auditing*. NY: Warren, Gorham & Lamont.
- Webb, P., Pollard, C., & Ridley, G. (2006). Attempting to Define IT Governance: Wisdom or Folly. *Proceedings of the 39th Hawaii International Conference on System Sciences*, 39, 1 - 10.
- Weber, R. (1999). *Information System Control and Audit*. New Jersey: Prentice Hall.
- Weill, P., & Ross, J.W. (2004). *IT Governance, How Top Performers Manage IT Decision Rights for Superior Results*. Boston: Harvard Business School Press.
- Weill, P., & Woodham, R. (2002). Don't just lead, Govern: Implementing effective IT Governance. *MIT Sloan Working Paper*, 4237, 2.
- Weill, P., & Broadbent, M. (1998). *Leveraging the New Infrastructure: How Market Leaders Capitalize on Information Technology*. Boston, Massachusetts: Harvard Business School Press.
- Wen, L. X., Chun, L. X., & Jin, H. K. (2009). Design and Implementation of IT Governance Planning Decision Supporting System. '09. *Chinese Control and Decision Conference (CCDC)*, 5629 – 5632.
- Wheaton, B., Muthén, B., Alwin, D., & Summers, G. (1977). *Assessing Reliability and Stability in Panel Models*. In D. R. Heise (ed.), *Sociological Methodology*. San Francisco: Jossey-Bass, Inc.

- Wheelen, T. L., & Hunger, D. J. (2012). *Strategic Management and Business Policy* (10th ed.). New Jersey: Pearson Education, Inc.
- Wibowo, A. M., & Yuwono, B. (2009). Driving Factors, Enablers & Inhibitors of IT Value Delivery & Risk Management in IT Governance. *IT Governance Lab. Faculty of Computer Science, UI*, 1 - 14.
- Wibowo, A. M. (2010). *Weill – Ross IT Governance Model*. Retrieved March 22, 2011, from <http://itgov.cs.ui.ac.id/itgov/weill-ross%20model.pdf>.
- Willson, P., & Pollard, C. (2009). Exploring IT Governance in Theory and Practice in a Large Multi-National Organisation in Australia. *Information Systems Management*, 26(2), 98 – 109.
- Winkler, T. J. (2013). IT Governance Mechanisms and Administration/IT Alignment in the Public Sector: A Conceptual Model and Case Validation. *International Conference on Wirtschaftsinformatik*, 831 – 845.
- Wiyono, Gendro. (2011). *Merancang Penelitian Bisnis: dengan Alat Analisis SPSS 17.0 & SmartPLS*. Yogyakarta: UPP STIM YKPN.
- Wood, J., Wallace, J., Zeffane, R., Kennedy, D., Schermerhorn., J. R., Hunt, J. G., & Osborn, R. (1998). *Organisational Behaviour An Asia-Pacific Perspective*. United Kingdom: John Wiley.
- Wuensch, K. (2009). *An Introduction to Structural Equation Modeling (SEM)*. Greenville, NC USA: Dept. of Psychology, East Carolina University.
- Wu, Y., & Saunders, C. (2005). Decision Making, IT Governance, and Information Systems Security. *Proceedings of the Americas Conference on Information Systems*, 3239-3247.
- Yin, Robert. K. (2008). *Case Study Research: Design and Methods* (4th ed.). USA: Sage publications.
- Yu-Te, Tu. (2013). The Relationships between Trust and Unethical Negotiation. *International Journal of Business, Humanities and Technology*, 3(3), 45-52.
- Zarvic, N., & Wieringa, R. J. (2006). An Integrated Enterprise Architecture Framework for Business-IT Alignment. *18th International Conference on Advanced Information Systems Engineering (CAiSE'06)*, Luxembourg, 262 - 270.
- Zeng, Jihong. (2007). Improving IT Service Delivery Quality: A Case Investigation. *Journal of American Academy of Business Cambridge Hollywood*, 12, 24 - 31.
- Zhang, S., & Fever, H. L. (2013). An Examination of the Practicability of COBIT Framework and the Proposal of a COBIT-BSC Model. *Journal of Economics, Business and Management*, 1(4), 391 - 395.

- Zhang, Shengnan. (2013). *An Exploratory Examination of the Practicability of COBIT framework*. (Thesis. The Netherlands: Leiden University; 2013).
- Zikmund, W. G. (2003). *Business Research Method* (7th ed.). Ohio: Thompson South-Western.
- Zuchdi. (1990). *Penyusunan proposal penelitian kualitatif*. Makalah Pelatihan Yogyakarta: IKIP Yogyakarta.
- Zwikael, O., & Smyrk, J. (2011). *Project Management for the Creation of Organisational Value* (1st ed.). London: Springer-Verlag London Limited.