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# THE INFLUENCE OF EMOTIONAL INTELLIGENCE AND PERSONAL RESILIENCE TOWARDS UNIVERSITY STUDENTS LEADERSHIP IN THAILAND



DOCTOR OF PHILOSOPHY UNIVERSITI UTARA MALAYSIA 2017



### Awang Had Salleh Graduate School of Arts And Sciences

Universiti Utara Malaysia

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### Abstrak

Remaja dan belia di Thailand secara umumnya mempunyai EQ lebih rendah daripada tahap sederhana, kurang kemahiran kepimpinan dan masalah kemahiran praktikal yang lain. Aktiviti-aktiviti yang menarik memainkan peranan utama untuk membangunkan pelbagai trait psikologi pelajar.banyak ciri psikologi. Rekabentuk kajian survey secara keratan rentas dilaksanakan untuk mengkaji pengaruh kecerdasan emosi dan daya ketahanan diri dalam kepimpinan para pelajar universiti di Thailand. Kajian kuantitatif ini menggunakan tiga instrumen, iaitu inventori Kecerdasan Emosi (EQ-i), Ketahanan Diri, dan Soal Selidik 6s Kepimpinan Pelbagai Faktor. Sejumlah 1922 orang pelajar Thai dari tiga universiti awam di Thailand dijadikan sampel kajian melalui teknik kadaran berstrata. Statistik deskriptif, ujian t, ANOVA dan regresi berganda digunakan untuk menganalisis data berdasarkan objektif kajian. Hasil kajian menunjukkan kesemua pelajar mempunyai jumlah skor Kecerdasan Emosi, lima komposit dan 15 subskala pada tahap yang sederhana. Semua pelajar juga didapati mempunyai daya ketahanan diri dan gaya kepimpinan yang berbeza pada peringkat sederhana. Variasi konstruk berdasarkan jenis penyertaan pelajar dalam aktiviti (peserta dan bukan peserta) mempunyai perbezaan yang signifikan dalam kecerdasan emosi, daya ketahanan diri dan gaya kepimpinan, manakala jantina mempunyai perbezaan yang signifikan dalam ketahanan diri dan kepimpinan transaksional. Terdapat perbezaan kepimpinan laissez-faire yang signifikan dalam kalangan pelajar dari pelbagai bidang pengajian. Tidak terdapat perbezaan yang signifikan dalam kecerdasan emosi, daya ketahanan diri dan gaya kepimpinan dalam kalangan pelajar yang belajar di universiti dan bidang pengajian yang berbeza.Kecerdasan emosi mempunyai hubungan yang signifikan dan sederhana dengan kepemimpinan transaksional, dan hubungan yang sangat lemah dengan kepimpinan laissez-faire. Ketahanan diri mempunyai hubungan signifikan dan lemah dengan kepemimpinan transaksional, dan tidak mempunyai hubungan yang signifikan dengan gaya kepimpinan laissez faire. Kepimpinan transformasional mempunyai hubungan signifikan dan lemah dengan kepimpinan transaksional, dan tidak mempunyai hubungan yang signifikan dengan gaya kepimpinan laissez faire. Kepimpinan transaksional pula mempunyai hubungan signifikan dan sederhana dengan kepimpinan laissez faire. Rumusannya kajian ini menunjukkan kepelbagaian aktiviti-aktiviti pelajar dapat mengembangkan daya ketahanan diri dan gaya kepimpinan pelajar melalui kecerdasan emosi. Hasil kajian ini dapat memberi panduan kepada usaha pembangunan kepimpinan pelajar di institusi pengajian tinggi di Thailand.

Kata kunci: Aktiviti pelajar, Kecerdasan emosi, Ketahanan diri, Gaya kepimpinan

### Abstract

Thailand youths and adolescents having EQ lower than the moderate level, a lack of leadership skills and other practical problems. Interesting student activities have a role to develop many psychological traits. Research survey design cross-sectional study were examined the influence of emotional intelligence and personal resilience on university students' leadership in Thailand. This quantitative study used 3 instruments, namely Emotional Intelligence inventories (EQ-i), Personal Resilience, and Multifactors Leadership Questionnaire 6s. 1922 Thai students of 3 public universities in Thailand were sampled through the stratified proportionate technique. Descriptive statistics, t-test, ANOVA and multiple regression were employed to analyze the data, based on the objectives of the study. The result shows that all students mainly had total scores of Emotional Intelligence, five composites and 15 subscales at the average level. All students had personal resilience, and different leadership styles at the moderate level. Variation in the constructs based on the type of students' participation in activities (participant and non-participant) had a significant difference in emotional intelligence, personal resilience and each leadership style, while gender had a significant difference in personal resilience and transactional leadership. There was a significant difference of laissez-faire leadership among students in different fields of study. There was no significant difference in emotional intelligence, personal resilience and leadership style among the students who studied in different universities and fields of study. The emotional intelligence had a moderate significant relationship with transactional leadership, and a very weak relationship with laissez-faire leadership. Personal resilience had a weak relationship with transactional leadership, and had no significant relationship with laissez faire leadership style. Transformational leadership had a weak significant relationship with transactional leadership, and had no significant relationship with laissez faire leadership. Transactional leadership had a moderate relationship with laissez faire leadership. The conclusion of this research shows that multiples student activities can develop students' personal resilience and leadership styles through emotional intelligence. The finding contributes the framework to develop students in institutions of higher education.

**Keyword:** Student activities, Emotional intelligence, Personal resilience, Leadership style

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# CHAPTER ONE INTRODUCTION

# 1.1 Background

Thailand National Education Scheme 2012-2017 bases on King Bhumibol's philosophy of sufficiency economy by highlighting the balanced way of living that results to have the sustainable development. Moreover, the aim of the scheme remains aims of the scheme in 1960, the 1960 scheme aims to develop moral, physical, intellectual, and practical education (Office of the Permanent Secretary Ministry of Education, 2012), because all task of the human development must be holistic in the same time (Phradhammapitaka, 2000). Therefore, students must be developed according to all domains of Thailand education to become a completed graduate who understands a value of each area in the scheme.

Thailand National Education Development Plan (2011- 2016), This plan is committed to develop the complete human in physical, mental, moral and ethical knowledge to live with others happily, develop citizen who has an intelligence, goodness and happiness, so that they grow up completely with the intellectual, emotional and moral quotient. Thus, Thailand higher education has two important purposes in developing students as follows: i) developing a human resource to respond to professional and academic needs including the needs of Thai society. ii) developing the human resource to be a completed human and they are quality graduates who have physical, mental, intellectual and social completion (Ministry of University, 1988). Therefore, Thailand National Higher Education Development Plan has the standard framework of the higher education that must be consistent with Thailand National Education Development Plan (2012- 2016), in order to develop students to have moral, ethics,

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#### Appendix A

#### Multifactor Leadership Questionnaire 6 s

INSTRUCTIONS: This questionnaire provides a description of your leadership style. Twenty-one descriptive statements are listed below. Judge how frequently each statement fits you. The word others may mean your followers, clients, or group members.

KEY 0 - Not at all 1 - Once in a while 2 = Sometimes 3 = Fairly often 4 = Frequently, if not always

1. I make others feel good to be around me
2.express with a few simple words what we could and should do 0 1 2 3 4
3 I enable others to think about old problems in new ways 0 1 2 3 4
4.I help others develop themselves
5.I tell others what to do if they want to be rewarded for their work 0 1 2 3 4
6. I am satisfied when others meet agreed-upon standards
7. I am content to let others continue working in the same ways always 0 1 2 3 4
8. Others have complete faith in me0 1 2 3 4
9. I provide appealing images about what we can do0 1 2 3 4
10. I provide others with new ways of looking at puzzling things 0 1 2 3 4
11. I let others know how I think they are doing
12. I provide recognition/rewards when others reach their goals
13. As long as things are working, I do not try to change anything 0 1 2 3 4
14. Whatever others want to do is OK with me 0 1 2 3 4
15. Others are proud to be associated with me 0 1 2 3 4
16. I help others find meaning in their work
17. I get others to rethink ideas that they had never questioned before 0 1 2 3 4.
18. I give personal attention to others who seem rejected
19. I call attention to what others can get for what they accomplish 0 1 2 3 4
20. I tell others the standards they have to know to carry out their work 0 1 2 3 4
21. I ask no more of others than what is absolutely essential 0 1 2 3 4

## Appendix B

### Multifactor Leadership Questionnaire 6 s and Validation

INSTRUCTIONS: This questionnaire provides a description of personal resilience.

Twenty-nine descriptive statements are listed below. Judge how frequently each statement fits you

 $\mathbf{KEY}$  0 = No Answer 1 = Very Seldom true or not true of me 2 = Seldom true of me 3 = Sometimes true of me 4 = Often true of me 5 = Very Often true of me or true of me

1	[ like myself	0	1	2	3	4	5
2	If everyone want to be good people, they could be	0	1	2	3	4	5
3	Although I face the obstacle for doing something I never give up to do that	0	1	2	3	4	5
4	Although I face the obstacle for doing something never give up to do until I can finish it.	0	1	2	3	4	5
5	- THE THE TIME - 그렇추는 그를 50 THE THE LEVEL IN 1970 - 1970 - 1970 - 1970 - 1970 - 1970 - 1970 - 1970 - 1970 - 1970	0	1	2	3	4	5
	have to do first or second respectively	0	1	2	3	4	5
6		0	1	2	3	4	5
7	I am easy to start doing a new thing	0	1	2	3	4	5
8	It's hard for me to accept what I am	0	1	2	3	4	5
9	This world is so cruel for my life	0	1	2	3	4	5
10	I have the clear goal of my life what I have to do next	0	1	2	3	4	5
	Five years	0	1	2	3	4	5
11	Mistake in the paste make me stronger	0	V1s	2	3	4	5
12	Everyone think that I am helpful and friendly	0	1	2	3	4	5
13	I can manage my time properly to do something	0	1	2	3	4	5
	And I can finish it on time	0	1	2	3	4	5
12	Everyone think that I am helpful and friendly	0	1	2 2	3	4	5
13	I can manage my time properly to do something	0	1	2	3	4	5
	And I can finish it on time	0	1	2	3	4	5
14	It is not easy for me to change my opinion about thing	0	1	2	3	4	5
15	I have self-confidence in every situation.	0	1	2	3	4	5
16	Normally there is the good and bad thing in the world.	0	1	2	3	4	5
17	I won't waste my time to do whatever is useless	0	1	2	3	4	5
18	I am willing to take risk for grabbing what I want	0	1	2	3	4	5
19	I am easy to make a friend	0	1	2	3	4	5
20	Although there my room is messy, I can handle to	0	1	2	3	4	5
	Organize it soon	0	1	2	3	4	5
21	It is hard for me to change my life style	0	1	2	3	4	5

## แบบวัดความเข้มแข็งทางจิดใจส่วนบุคคล(Personal Resilience)

คำขึ้นจง : กรุณ เพิ่งารณาแค่ละคำฉามของแบบวัดความเข้มแข็งทางจิดใจส่วนบุคคลครงกับสิ่งที่ต้องการจะวัด หรือวัดถุประสงค์ มากน้อยเพื่องใด โดยการทำเครื่องทบาอ 🖊 ในช่อง

- เ ถ้าท่าน แน่ใจว่า คำถามนั้นสามารถวัดได้ครงกับวัดถุประสงค์และเนื้อหานั้น
- o ถ้าท่าน ไม่แน่ใจว่า คำถามนั้นสามารถวัดได้ครงกับวัดถุประสงค์และเนื้อหานั้น
- เ ถ้าท่าน แน่ใจว่า คำถามนั้น ไม่สามารถวัดได้ครงกับวัตถุประสงค์และเนื้อหานั้น

₹o	ค้าถาม .	+1	0	-1
1	ฉับขอบด้วฉันเอง	1		
2	ทุกคนสามารถเป็นคนคืออ่างที่พวกเขาค้องการจะเป็น	1		
3	อึงแม้ว่าฉับจะเผชิญอุปธรรคในการทำสิ่งต่างๆ ฉัน ไม่เคยเลิกตั้นความ ตั้งใจ	1		
4.	นันเป็นทวกอนุรักษ์นิยม	1		
5	รับใม่ตองสบายใจที่จะปฏิสัมพันธ์กับคนแปลกหน้า	1		
6	เมื่อฉันค้องเคริญกับการทำงานที่อาก ฉันสามารถมองเห็นภาพสิ่งที่จะค้อง ทำเพื่อให้การทำงานนั้นสำเร็จออ่างสมบูรณ์	1		
7/	ลับไทย์เริ่มดับทำสิ่งใหม่ๆ ) ได้ อาน)	1	1	
8	ใม่ง่าอเลยที่จะขอมรับสิ่งที่ฉันเป็น	1		
9	โลกนี้ช่างโทคร้างเหลือเกินค่อชีวิตฉัน	/		
10	ฉันมีเป็าหมายชีวิตชัดเจนว่าฉันจะต้องท่ำอะไรบ้างอีก 5 ปีจ้างหน้า	1		
11	ความผิดพลาดในอดีดทำให้จันเข้นเข็งขึ้น	1	avs	a
12	ทุกคนคิดว่าฉันเป็นมิครและขอบช่วยเหตือกน่อื่น	1		
13	ฉันสามารถบริหารเวลาในการทำสิ่งค่างอย่างเหมาะสมและสามารถเฮร็จ ทีนเวลาเสมอ	1		
14	ไม่ง่ายเลยที่จะเปลี่ยนความสิดค่อสิ่งด้างๆ	/		
15	ฉันมีความนั้นใจในคัวเองในทุกๆสถานการณ์	1		
16	ในโลกนี้ดีและชั่วเป็นสิ่งที่กู่กัน	/		
17	ฉันในเสียวถาไปกับการทำซึ่งที่ไม่มีประโยชน์	1		
18	นับยินทีที่จะเลี่ยงเพียงเล็กน้อยเพื่อฉกฉวยซึ่งที่ฉันต้องการ	1		
19	ฉันคบกับคนอื่นใต้ง่าย	1		
20	แม้ว่าห้องฉันจะรกรุงรัง แต่ฉันธามารถจัดการให้เป็นระเบือบได้ในไม่จ้า	1		
21	บันยากสำหรับฉันที่จะเปลี่ยนแปลงวิถีชีวิตของตัวเอง	1		

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## แบบวัดภวามเข้มแข็งทางจิตใจส่วนบุคคล(Personal Resilience)

คำรั้นเจา กรุงเทพิจารณาแต่อะคำนามของแบบวัตศาวนเข็มแข็งทางจิตไจส่วนบุคคลตางกับสิ่งที่ด้องการจะวัต หรือวัตถุประสงค์ มากน้อยเพียงใด โดยการทำเครื่องหมาย ในชัดง

- 🕠 น้ำท่วน อนใจว่า คำถามนั้นสามารถวัดใต้คระกับวัตถุประสาท์และเนื้อหามั่น
- ย อ้าท่านไม่หน่ใจว่า ค่าหนน้นสามารถวัดได้คราศันว์ตอุประสาค์และหนื่อทานั้น
- เด้าท่าน แน่ใจว่า คำถามนั้นไม่สามารถวัดได้ครากับวัตถุประสาท์และเนื้อหานั้น

ψo	d ro ru	+1	0.	-1
1	นันขอนคัวฉันเอง	1		
2	ทุกทนสามารถเป็นคนต้อย่างที่พวกเพาต้องการจะเป็น	1		
š	ถึงแม้ว่าฉับจะเคชิญภูปกรรคในการจำเริงต่างๆ ฉับใน่เพยสักษ์มความ ตั้งใจ	1		
4	จันเป็นทากอนุรักษ์นิยม	V		
5	<ul> <li>ฉันในทองสบาดใจที่จะปฏิสัมพันธ์ตับคนแปะสหน้า</li> </ul>	1		
*	เมื่อสันค้องเคริญกับการทำงานที่ยากฉันสามารถมอมที่นภาพถึงที่จะต้อง นะที่อไห้การทำงานนั้นสมรีจอย่างสมบูรณ์	1		
7	มีหลับเพื่อสเรียดันทำสังใหญ่ y	1		
н	ไม้ว่าเหลยที่จะขอมรับสิ่งที่นั้นเป็น	1		
V.	โภกนี้ช่างโทครัพเหลือเลินค่อชีวิคนั้น	4"		
10	นับมีเป็นทมายชีวิศชัณชนว่านั้นจะค้องทำอะไรบ้างอีก 5 ปีข้างหน้า	V		
Han	หวามผิดพลาดในอดีตทำให้ฉันเข้ามเข็าขึ้น	dy	51d	
12	ทุกคนที่หว่านั้นเป็นมีครและขอบข่ามเหลือคนอื่น	1		
\$3	ฉันสามารถบริพารเวอาในการทำสั่งค่างอย่างกามจะสมมหะสามารณสรีข พันธาสามสมอ	1		
14	ไม่จับและหรือระบได้ยนตรามติดต่อสิ่งต่างๆ	1		
15	สันมีความนั้นใจในตัวเองในทุกๆสอ <i>เ</i> นกเวณ์	1		
16	ในโลกนี้คุ้นละข้าเป็นสิ่งที่กู้กับ	1		
17	ข้น ไม่เ <del>รื่</del> อเวลาไปกับการทำสิ่งที่ไม่มีประ โดชน์	1		
18	นับอินดีที่จะเชียงเพียงเก็กน้อยเพื่อฉกฉวอธิ เพิ่ฉันค้องการ	1		
19	ู้ จันคบกับคนอื่นให้จ่าย	1		
20	แม้ว่าห้องนั้นจะรกรุงรึง แต่จันสามารถจัดการให้เป็นระเบียนได้ในไม่ข้า	1		
21	มันยทศ์ หรับจันที่จะเปลี่ยมแบ่ดงวีดีชีวิคของคั <i>า</i> ดจง	1		1

Perandeon

(Assistant Professor Dr. RatanakornYimprasert)

Associate Dean in Academic and Research Affair

NO.	Aroru	+1	0	-1
	จันขอมตัวฉันเอง -	/		
	ทุกทนสามารถเป็นคนคืออ่างที่พาพยชาต้องการจะเป็น	17	DE	
,	อื่อแม้ว่าตันจะเพชิญอุปสวรคในการทำสิ่งต่างๆ ฉันไม่เคยเล็กอื่มความ ตั้งใจ	/		
	จันเป็นพวกอนุรักษ์น้อม	/	BELLEVILLE IN	
5	ขับไม่คอยขบายใจที่จะปฏิสัมพันธ์กับคนแปลกหน้า	17	50	
6	เมื่อฉันค้อยหรือกับการทำงานที่อาก ฉันสามารถและเห็นภาพซึ่งที่ระค้อง พัพพื่อให้การทำงานนั้นสำเร็จอย่างฮมบูรณ์	/		
7	พันจำหรือเริ่มต้นทำสิจใหม่ๆ , ,	1		
8	ไม่จำแบบที่จะของเราะดิเที่จำเกิน มักการกับจากรณ์ก็เรื่องให้	0	1	
9	โอกนี้ช่างไทลว้าอเหลือเกินต่อชีวิตฉัน	/	E	
10	ข้าเมียใกหมายชีวิตชัดเขมว่าต้นจะต้องทำอะไรบ้างอีก 5 ปีข้ามหน้า	1		
11	ความผิดพอาดในอดีตทำให้ขึ้นเริ่มแร้งขึ้น	1		
12	รถูกสนเลิดรังกันเป็นมีควบกระขอบช่วยหลือคนอื่น	1		
13	ขึ้นสามารถเสียารถของในคารทำสำคัญสล้างเหมาะสามารถสร้า ทันเรอาเกษอ			
14	ในราชายกันแสได้อนความคิดต่อสิ่งต่างๆ	1	100	
15	ขึ้นมีความนั้นใช่ในด้วยองในทุกๆของแก่งจะ	ayy.		
16	ในโดกนี้ดีและข้นปืนสิ่งที่คู่กัน	/		
17	จันไม่เสียเวลาไปกับการทำสิ่งที่ไม่มีประโยชน์	1		
18	<ul> <li>ขันอินดีที่จะเสียงเทียงเล็กน้องเพื่อจกจายซึ่งที่ฉันต้องการ</li> </ul>	1		
19	นั้นคนกับคนอื่นได้จ่าย	/		
20	แม้ว่าที่ลงจันจะรกรุงรึง แล่รับสามารถจัดการให้เป็นระเบียบใต้ในไม่ข้า	1		
21	มันยากสำหรับขันที่จะเปลี่ยนแปลงวิธีรักของตัวลง		1	

(Dr. Sun Thongyot)

OCCOPATION DELLANGE

Appendix C

Item Objective Congruence of Personal resilience

	Consider	ΣR	IOC		
1.1 No	Experts 1	Expert 2	Expert 3		
1.	1	1	1	3	1.00
2	1	1	1	3	1.00
3	11	1	1	3	1.00
4	1	1	1	3	1.00
5	1	1	1	3	1.00
6	1	1	1	3	1.00
7	-1	1	1	3	1.00
8	1	1	0	2	0,67
9	1	1	1	3	1.00
10	UTTRA	1	-1	3	1.00
11 /	1	1	1	3	1.00
12	1	1	1	3	1.00
13		1	1	3	1.00
14	(G) //:	1	1	3	1.00
15	1	Universiti	Utara Ma	3	1.00
16	BUILT W	1	1-	3	1.00
17	1	- 1	1	3	1.00
18	1	1	1	3	1.00
19	1.	1	1	3	1.00
20	1	1	1	3	1.00
21	1	1	0	2	0.67

#### Appendix D

#### **Emotional Quotient Inventory**

INSTRUCTIONS: This questionnaire provides a description of your emotional itelligence. One hundred twenty nine descriptive statements are listed below. Judge how frequently each statement fits you.

**KEY** 0 = No Answer 1 = Very Seldom true or not true of me 2 = Seldom true of me 3 = Sometimes true of me 4 = Often true of me 5 = Very Often true of me or true of me

- 301	fredities true of the 4 - Often true of the 5 - very Often true of th	e o	HU	= 01	me		
1	I feel sure of myself in most situations.	0	1	2	3	4	5
2	I lack of self-confidence	0	1	2	3	4	5
3	I am good self-respect	0	1	2 2 2 2	3	4	5
4	I don't fee good about myself	0	1	2	3	4	5
5	It's hard for me to accept myself	0	1	2	3	4	5
6	I'm happy with the type of person	0	1	2	3	4	5
7	I feel comfortable with my body	0	1	2	3	4	5
8	I am happy with the way I look	0	1	2	3	4	5
	Looking at both my good point and bad point I feel good						
	about myself	0	1	2	3	4	5
9	It's fairly easy for me to express feeling	0	1	2	3	4	5
10	I am in touch with my emotion	0	1	2	3	4	5
11	It's hard for me to share my deep feeling with others	0	1	2 2 2	3	4	5
12	It's hard for me to understand I feel	0	1	2	3	4	5 5 5 5
13	It's hard to express my intimate feeling	0	1	2 2 2 2	3	4	5
14	I aware of the way I feel	0	1	2	3	4	5
15	Even when I upset, I am aware what's happening to me	0	1	2	3	4	5
16	It's hard for me to describe my feeling	0	1	2	3	4	5
17	I am unable to express my idea to the others		1		3	4	5
18	When I am angry with the others, I can tell them about it	0	1	2	3	4	5
19	When I disagree with someone, I am able to say so	0	1	2 2	3	4	5
20	It hard for me to say no when I want to	0	1	2	3	4	5 5 5 5 5 5
22	It's fairly easy for me to tell people what I think	0	1	2	3	4	5
23	Other think that I lack assertiveness	0	1	2 2 2	3 3 3	4	5
24	It's difficult for me to stand up for my rights	0	1	2	3	4	5
25	I prefer a job which I'm told pretty much what to do	0	1	2		4	5
26	When I working with others I tend to rely on their idea	0	1	2 2	3	4	5
27	I prefer others to make decision for me	0	1	2	3	4	5
28	It's hard for me to make decision on my own	0	1	2	3	4	5 5 5 5 5
29	I am more of a follower than leader	0	1	2	3	4	5
30	I tend to cling to others	0	1	2	3	4	5
31	I seem to need other people more than they need me	0	1	2	3	4	
32	I try make my life as meaningful as I can	0	1	2	3	4	5
33	I really don't know what I am good at	0	1	2	3	4	5
34	In the past few year, I've accomplished little	0	1	2	3	4	5
35	I don't get enjoyment from what I do	0	1	2	3	4	5
36	I don't get excited about my interest	0	1	2	3	4	5
37	I enjoy those thing that interest me	0	1	2	3	4	5

38	I try to get much as I can out of those things that I enjoy	0	1	2	3	4	5
39	I don't have a good idea what I want to do in life	0	1	2	3	4	5
40	I am unable to understand the way other people feel	0	1	2	3	4	5
41	I'm good at understanding that way other people feel	0	1	2	3	4	5
42	My friend can tell me intimate thing about themselves	0	1	2	3	4	5
43	I would stop to help a crying child find his or her parents	0	1	2	3	4	5
	Even if I had to be somewhere else at	0	1	2	3	4	5
44	I care what happens to the others people	0	1	2	3	4	5
45	I m sensitive to the feeling of others	0	1	2	3	4	5
46	It's hard for me to see people suffer	0	1	2	3	4	5
47	I avoid hurting other people's feeling	0	1	2		4	5
48	I like helping people	0	1	2	3	4	5
49	It doesn't bother me to take advantage of people,	0	1	2	3	4	5
50	Especially if the deserve it	0	1	2	2	4	6
	Others find it hard to depend on me	~	1	2	3	4	5
51	I would stop to help a crying child find his or her parents	0	1	2	3	4	3
50	Even if I had to be somewhere else at	ń	4	2	1	1	
	I care what happens to others people	0	1	2	3	4	5
53	If I could get away with breaking the law in certain Situation. I would	0	1.	2	3	4	5
54	I am able to respect others	0	1	2	3	4	5
	I think it's important to be a law-abiding citizen	0	1		3	4	5
56	It's hard for me to see people suffer	0	1	2	3	4	5
57	I am unable to show affection	0	1	2	3	4	5
58	It's hard for me to share my deep feeling with others	0	1	2 2 2 2	3 3 3	4	5
59	I'm fairly cheerful person	0	1	2	3	4	5 5 5
60	It's easy for me to make friends	0	1	2	3	4	5
61	My friend can tell me intimate thing themselves	0	1	2	3	4	5
62	I am fun to be with	-	VIS	2	3	4	
63	I don't get along well with others	0	1	2	3	4	5
64	My close relationship mean a lot to me and to my friend	0	1	2	3	4	5 5
65	I have good relation with others	0	1	2	3	4	5
66	People think that I am sociable	0	1	2	3	4	5
67	I don't keep in touch with friends	0	1	2	3	4	5
68	I know how to deal with upset problems	0	1	2	3	4	5
69	I believe that I can stay on top of though situation	0	1			4	5
70	I can handle stress without getting too nervous	0	1	2 2 2	3 3 3 3 3	4	5
71	I don't hold up well under stress	0	ì	2	3	4	5
72	I feel that it's hard for me to control my anxiety	0	1	2	3	4	5
73	I know how to keep calm to face unpleasant things	0	1	2	3	4	5
74	I believe in my ability to handle most upsetting problem	0	1	2 2	3	4	5
75	I get anxious	0	1	2	3	4	5
76	It is a problem controlling my anger	0	1	2	3	4	5
77	그리고 살이 아이를 잃었다. 이 아이는 아이는 살이 살아가 아이를 살아 내려가 있다면 하고 있다면 아이를 하는데 없다.	0	1	2	3	4	5
	When I start talking, it's hard to stop	0	1	2	3	4	5
78	My impulsiveness creates problem	0	1	2 2	3	4	5
79 80	People tell me to lower my voice in discussion I 'm impatient	0	1	2	3	4	5
81	I have strong impulse that are hard to control	0	1	2	3	4	5
82	I'm impulsive	0	1	2	3	4	5
83	I have got a bad temper	0	1	2	3	4	5
	I tend to explode with anger easily	0	1	2	3	4	5
84	The second secon						

85	I try to see things as they really are, without fantasizing Or daydreaming about them	0	1	2	3	4	5	
86	그 가격에 가는 하는 것을 보는 사람이 가끔하는 것이 없는 사람들이 되었다. 그렇게 되었다는 사람들이 되었다.	0	1	2	3	4	5	
87	이 24. 그림도 그렇게 지어 지어난 것이 되었다. 그리고 있는데 그림을 하고 있었다. 그런 그림은 그렇게 하지만 그렇게 하지만 그렇게 되었다. 그렇게 되었다. 그 그렇게 되었다.	0	1	2	3	4	5	
88	People don't understand that way I think	0	1	2	3	4	5	
89	I tend to fade out and lose contact what happens around	0	1	2	3	4	5	
~	me						0	
90	I get carried away with my imagination and fantasies	0	1	2	3	4	5	
91	Even when upset, I am aware of what happening to me	0	1	2	3		5	
92	I tend to exaggerate	0	1		3			
93	I can easily pull out of day dreams and tune into the Reality of the immediate situation	0	1	2	3	4	5	
94	It's hard for me to keep thing perspective	0	1	2	3	4	5	
95	It's difficult for me to begin new thing						7	
96	It's hard for me to make adjustments in general	0	1	2	3	4	5	
97	It's difficult for me to change my opinion about thing	0	1	2	3	4	5	
98	It's easy for me to adjust to new condition							
99	I am able to change my habit	0	1	2	3	4	5	
100	It's generally hard for me to make changes in daily life	0	1	2	3	4	5	
101	It's hard for me to change my ways							
102	I would be hard for me to adjust if I were forced to leave	0	1	2	3	4	5	
	My home							
103	My approach in overcoming difficulties to move step	0	1	2	3	4	5	
	By step							
104	When faced with the difficult situation, I like to collect	0	1	2	3	4	5	
	all information about it that I can							
105	I like to get overview of a problem before trying to	0	1	2	3	4	5	
	Solve it		-					
106	When facing a problem, I took at each possibility and	0	1	2	3	4	5	
	Then decide on the best way				120			
107	It's hard for me to decide on the best solution when	0	1	2	3	4	5	
	Solving the problem		150					
108	In handling situation that arise, I try to think of as many	0	1	2	3	4	5	
O. c.	Approach as I can		4		14	-50	1	
109	I generally get stuck when thinking about different way	0	1	2	3	4	5	
1.74	Of solving a problem		4	2				
110		0	1	2	3	4	5	
111	I believe that I can stay on top of tough situation	0	1	2	3	4	5 5 5	
112	I am optimistic about most things I do	0	1	2	3	4	5	
113	I generally motivated to continue, even when things get difficult	0	1	2	3	4 4 4 4	5	
114	I generally expect things will turn out all right, despite	0	1	2	3	4	5	
	Setback from time to time							
115	I believe in my ability to handle most upsetting problem	0	1	2	3	4	5	
116	Before beginning something new, I usually feet that I'll	0	1	2	3	4	5	

117	It's hard for me to enjoy life	0	1	2	3	4	5
118	It's hard for me to smile	0	1	2	3	4	5
119	I m fairly cheerful person	0	1	2	3	4	5
120	I am satisfied with my life	0	1	2	3	4	5
121	I am fun to be with	0	1	2	3	4	5
122	I get depressed	0	1	2	3	4	5
123	I am not happy with my life	0	1	2	3	4	5
124	I enjoy weekend and holidays	0	1	2	3	4	5
125	I like have fun	0	1	2	3	4	5
126	I generally hope for the best	0	1	2	3	4	5
127	It's difficult for me to change my opinion about thing	0	1	2	3	4	5
128	It's easy for me to adjust to new condition	0	1	2	3	4	5
129	I am able to change my habit	0	1	2	3	4	5



# Appendix E All instrument in Thai Version



แบบสอบถามฉบับนี้ใช้สำหรับการวิจัยเรื่อง"ปัจจัยบางประการที่สัมพันธ์กับภาวะผู้นำเพื่อการ
เปลี่ยนแปลงของนักศึกษาที่มีส่วนร่วมในกิจกรรมนักศึกษาและไม่มีส่วนร่วมในกิจกรรม
นักศึกษา"เป็นงานวิจัยเพื่อการศึกษาระดับปริญญาเอก หลักสูตรปรัชญาดุษฎีบัณฑิต
มหาวิทยาลัยอุตระมาเลเซีย ประเทศมาเลเซีย แบบสอบถามมีทั้งหมด 4 ตอน 12 หน้า ดังนี้
า. ข้อมูลทั่วไปของผู้ตอบ จำนวน 7 ข้อ
2. แบบวัดเขาวน์อารมณ์ จำนวน 129 ข้อ
<ol> <li>แบบวัดความเข้มแข็งทางจิตใจจำนวน 21 ข้อ</li> </ol>
4. แบบภาวะผู้นำเพื่อการเปลี่ยนแปลง จำนวน 21 ข้อ
ตอนที่ 1 ข้อมูลทั่วไปของผู้ตอบโปรดทำเครื่องหมาย 🗸 ทับเครื่องหมา 🔃 ตามที่ตรงกับข้อมูล
ของนักศึกษา
1.1 เพศ 🔲 ชาย 🔲 หญิง
1.2 ชั้นปี 🔲 ปี 1 🔲 ปี 2 🔃 ปี 3 🔲 ปี 4 📗 สูงกว่าปี 6
1.3 มหาวิทยาลัย  มหาวิทยาลัยที่หนึ่ง  มหาวิทยาลัยที่สอง  มหาวิทยาลัยที่สาม
1.4 เกรดเฉลี่ย
1.5 <b>นักศึกษา<u>มีสถานภาพ</u>การเป็นสมาชิกของหน่วยงานกิจกรรมนักศึกษาเหล่านี้หรือไ</b> ม่
🗌 องค์การบริหาร 🗌 สภานักศึกษา 🔲 สโมสร 🔲 ชมรมต่างๆ 🔲 <u>ไม่เป็น</u> สมาชิก
1.6 นักศึกษาอยู่ในตำแหน่งใดในชมรมที่เป็นสมาชิก
🗌 ประธาน 🔲 รองประธาน 🔲 กรรมการ 🔲 ไม่มีตำแหน่งใดๆ
1.7 นักศึกษากำลังศึกษาอยู่ในกลุ่มสาขาวิชาใด?
🔲 วิทยาศาสตร์/วิทยาศาสตร์ประยุกต์/เทคโนโลยี 📗 มนุษยศาสตร์และสังคมศาสตร์
ศิลปกรรม/สถาปัตยกรรม/ออกแบบ

ตอนที่ 2: คำชี้แจง ข้อความข้างล่างนี้ประกอบด้วยข้อความที่อธิบายถึงคุณลักษณะทางอารมณ์ จำนวน 129 ข้อ คำถามในแต่ละข้อไม่มีคำตอบผิดหรือถูก คำตอบของคุณควรสะท้อนพฤติกรรมและคุณลักษณะ ตัวคุณตามความเป็นจริง กรุณาเลือกคำตอบที่ดีที่สุดเพื่อแสดงว่าคุณมีคุณลักษณะเหล่านั้นบ่อยครั้ง เพียงใดในแต่ละคำถามด้วยการทำเครื่องหมาย (/) เพียงคำตอบเดียว

ข้อ ที	คำถาม	ไม่ ตอบ	ไม่ จริง เลย	ไม่ ค่อย จริง	จริง บาง ครั้ง	ବିଟିଏ	จริง ที่สุด
1	ฉันพยายามทำให้ชีวิตฉันมีความหมายเท่าที่ฉันสามารถทำได้	0 7 1					
2	ฉันไม่รู้จริงๆ อะไรที่ฉันคือยู่บ้าง						
3	อคีตที่ผ่านมาใม่นาน ฉันประสบความสำเร็จเล็กน้อย					1	
4	ฉันไม่ได้รับความเพลิดเพลินจากสิ่งที่ฉันทำ						
5	ฉันไม่รู้สึกคื่นเค้นเกี่ยวกับสิ่งที่ฉันสนใจ						
6	ฉันพยายามทำและพัฒนาสิ่งต่างๆที่ฉันมีความสุขต่อไป						
7	ฉันพอใจที่จะให้คนอื่นๆคัดสินใจให้ฉัน						
8	ฉันพยายามเอาสิ่งต่างให้ได้มากเท่ากับที่ฉันเสียไป ซึ่งฉันมี ความสุขที่ได้ทำเช่นนั้น			N			
9	ฉันไม่มีความคิดที่ดีเลยในสิ่งที่ฉันต้องการทำในชีวิต		7				
10.	ฉันไม่สามารถเข้าใจว่าคนอื่นรู้สึกอย่างไร						
11	ฉันมีความสุขกับการมองตนเองว่าฉันเป็นคนอย่างไร	Uta	ra M	lala	rsla		
12	เพื่อนๆของฉันสามารถบอก สิ่งผูกพันใกล้ชิคของพวกเขากับ ฉันใด้						
13	ฉันจะหยุดและช่วยเด็กที่กำลังร้องให้เพื่อหาพ่อแม่เขา แม้กระทั่งฉันจะต้องไปอยู่สถานที่อื่นๆก็ตาม						
14	ฉันเป็นห่วงสิ่งที่เกิดขึ้นกับคนอื่น ๆ						
15	ฉันไวต่อความรู้สึกของผู้อื่น						
16	มันไม่ง่ายเลยสำหรับฉันที่เห็นคนอื่นเป็นทุกข์						
17	ฉันจะหลีกเลี่ยงการทำร้ายความรู้สึกของคนอื่น						
18	ฉันรู้สึกมั่นใจตัวฉันในสถานการณ์ต่างๆมากที่สุด						
19	ฉันขาดความมั่นใจในตัวเอง						
20	ฉันมีความเคารพต่อคัวเองคื						
21	ฉันดูเหมือนว่าจะต้องการคนอื่นๆมากกว่าพวกเขาจะต้องการ ฉันเสียอีก						

ข้อ	คำถาม	ไม่	ไม่	Tai	ବହିଷ	ৰক্টথ	ৰ <b>ই</b> গ
ที่		ตอบ	ବ୍ଞିଏ ରେଥ	ค่อย จริง	บาง ครั้ง		ที่สุด
22	มันยากสำหรับฉันที่จะยอมรับตัวเองว่า ฉันก็เป็นของฉัน						
23	ฉันรู้สึกสะควกสบายกับร่างกายตัวฉันเอง			1			
24	ฉันคีตรงที่เข้าใจว่าคนอื่นรู้สึกอย่างไร						
25	เมื่อฉันกำลังมองทั้งส่วนดีและ ไม่ดีของฉัน ฉันยังคงรู้สึกดี เกี่ยวกับตัวเอง						
26	มันเป็นเรื่องค่อนข้างง่ายสำหรับฉันที่จะแสดงความรู้สึก						
27	ฉันรับรู้อารมณ์ของฉันเองอยู่เสมอว่าเป็นอย่างไร						
28	มันยากสำหรับฉันที่จะแบ่งปันความรู้สึกลึกๆของฉันกับคน อื่น ๆ						
29	มันยากสำหรับฉันที่จะเข้าใจว่าฉันรู้สึกอย่างไร						
30	มันยากที่จะแสดงความรู้สึกถึงความใกล้ชิคสนิทสนมของ ฉัน						
31	ฉันคระหนักรู้อารมณ์ตัวเองว่ารู้สึกอข่างไร						
32	แม้กระทั่งเวลาที่ฉันใมพอใจ ฉันตระหนักรู้ว่ามีอะไรกำลัง จะเกิดกับตัวฉันบ้าง			N			
33	มันยากที่จะอธิบายความรู้สึกของตัวเองสำหรับฉัน		7				1
34	ฉันไม่สามารถที่จะแสดงความคิดของฉันต่อคนอื่น ๆ						
35	เมื่อฉันโกรธคนอื่นๆ ฉันสามารถบอกพวกเขาได้ว่าฉันโกรธ เขา	Uta	ra I	dala	ysia		
36	เมื่อฉันไม่เห็นด้วยกับใครบางคน ฉันสามารถพูดแสดงการ โต้แย้งกับเขาได้						
37	มันยากสำหรับฉันที่จะพูคว่า "ไม่" เมื่อฉันต้องการที่จะ ปฏิเสธ						
38	มันค่อนข้างง่ายที่ฉันจะบอกสิ่งที่ฉันคิดกับคนอื่นๆ						
39	คนอื่นๆถิดว่าฉันไม่กล้าแสดงออก					1	
40	มันยากสำหรับฉันที่จะปกป้องสิทธิของตนเอง						
41	ฉันพอใจงานที่มีใครมาบอกฉันเลยว่าจะต้องทำอะไรบ้าง						-
42	เมื่อทำงานร่วมกับคนอื่น ๆ ฉันมีแนวโน้มที่จะอาศัยความคิด ของพวกเขามากกว่าจะใช่ความคิดของฉันเอง						
43	มันยากสำหรับฉันที่จะตัดสินใจด้วยตัวเอง						
44	ฉันเป็นผู้ตามมากกว่าจะเป็นผู้นำ			1			
45	ฉันมีแนวโน้มที่จะยึดติดกับคนอื่นๆ						

ข้อ	ข้อความ	ไม่	Lai	ไม่	ବହିଷ	ৰক্ট্য	৭ইগ
ที่		ตอบ	<b>จริง</b> เลย	ค่อย จรึง	บาง ครั้ง		ที่สุด
46	ฉันชอบช่วยเหลือคนอื่นๆ						
47	มันไม่รู้สึกอะไรฉันถ้าแสวงหาประโยชน์จากคนอื่น โดยเฉพาะอย่างยิ่ง ถ้าเขาพอใจจะให้						
48	ฉันจะห่วงสิ่งที่เกิดขึ้นกับคนอื่นๆ						
49	ถ้าพบว่า ฉันสามารถทำผิดกฎหมายในสถานการณ์หนึ่งๆ แล้วมีช่องทางที่หลุดรอดจากเงื้อมมือของกฎหมายไปได้ อย่างแน่นอน ฉันจะทำความผิดนั้นๆ						
50	ฉันสามารถเคารพคนอื่น						
51	ฉันคิดว่า การเป็นพลเมืองที่ดีจะต้องปฏิบัติตามกฎหมาย เป็น เรื่องที่สำคัญ						
52	บันไม่ง่ายเลยที่เห็นคนอื่นเป็นทุกข์สำหรับฉัน					1	
53	ฉันจะหยุดเพื่อจะช่วยเหลือเด็กที่กำลังร้องให้ตามหาพ่อแม่ เขา ถึงแม้มันอาจจะทำให้ฉันไม่สามารถไปที่หมายตามที่ กำหนดได้						
54	คนอื่นๆพบว่า มันยากที่เขาจะพึ่งพาฉันได้						
55	ฉันรู้วิธีรับมือกับปัญหากวนใจฉัน						
56	ฉันเชื่อว่าฉันสามารถอยู่เหนือสถานการณ์ที่ยากลำบากได้						
57	ฉันสามารถจัดการกับความเครียดโดยไม่กังวลจนเกินใป	Uta	ra M	lala	/sia		
58	ฉันไม่นิ่งพอภายใต้ความกดคัน						
59	ฉันรู้สึกว่ามันยากที่จะควบคุมความวิตกกังวลของตัวฉันเอง						
60	ฉันรู้ว่าจะสงบสติอารมณ์ได้อย่างไรในสถานการณที่ ยากลำบาก						
61	มันยากสำหรับฉันที่จะเผชิญสิ่งที่ไม่สบายใจ						
62	ฉันเชื่อว่าในความสามารถของฉันว่า จะจัดการกับปัญหา ว้าวุ่นใจที่สุดได้						
63	ฉันกระวนกระวาย						
64	ฉันพยายามที่จะมองสิ่งต่างๆตามความเป็นจริง โดยไม่ต้อง ฟุ้งซ่านหรือฝันกลางวันเกี่ยวกับสิ่งเหล่านั้น						
65	มันยากสำหรับฉันที่จะเข้าใจว่าฉันรู้สึกอย่างไร						
66	ฉันเคยมีประสบการณ์ที่แปลกที่ไม่สามารถอธิบายได้						
67	คนอื่นๆ ใม่เข้าใจว่าฉันคิดอย่างไร						
68	ฉันมักจะตกอยู่ในภวังค์และ ไม่รับรู้สิ่งต่างๆที่เกิดขึ้น รอบๆตัวฉันบ่อยๆ						

ข้อ	คำถาม	ไม่	ไม่จริง	Tai	ৰইখ	ৰইও	จริง
ที่		ตอบ	เลย	ค่อย จริง	บาง ครั้ง		ที่ สุด
69	แม้กระทั่งในเวลาที่ฉันไม่พอใจ ฉันตระหนักรู้ว่าอะไรกำลัง จะเกิดขึ้นกับฉันบ้าง						
70	ฉันมีแนวโน้มจะพูดอะไรที่เกินจริง						
71	ฉันสามารถดึงตัวฉันออกมาจากฝืนกลางวันและปรับเข้าสู่ ความเป็นจริงหรือสถานการณ์ได้ทันท่วงที						
72	มันยากสำหรับฉันที่จะเก็บความคิดเกี่ยวกับสิ่งต่างในมุมมอง ที่ตรงกับความเป็นจริง						
73	ฉันมีปัญหาในการการควบคุมความโกรธ						
74	เมื่อฉันเริ่มต้นการพูคคุยมันเป็นเรื่องยากที่จะหยุด						
75	ความหุนหันพลันแล่นของฉันสร้างปัญหาให้กับฉันบ่อยๆ						
76	คนอื่นบอกให้ฉัดลดเสียงของฉันลงในการอภิปราย						
77	ฉันขาดความอดทน						
78	ฉันมีอารมณ์รุนแรงขากจะควบคุม						
79	ฉันบุทะลุ			R			
80	ฉันมักจะอารมณ์ไม่ดี						
81	ฉันมักจะระเบิดความโกรธได้ง่ายดาย						
82	ฉันไม่สามารถแสดงอารมณ์ที่แท้จริงใด้	Lite	va N	lala	veia		
83	มันยากสำหรับฉันที่จะแบ่งปั่นความรู้สึกลึกๆของฉันกับคน อื่น ๆ	000		o i c			
84	ฉันเป็นคนค่อนข้างร่าเริง			11.1			
85	มันง่ายสำหรับฉันที่จะผูกมิตรใมตรีกับคนอื่นๆ						
86	เพื่อนๆของฉันสามารถบอกเล่าเรื่องส่วนตัวของพวกเขากับ ฉันใด้						
87	ฉันรู้สึกสนุกกับการอยู่กับคนอื่น						
88	ฉันเข้ากับคนอื่นๆ ได้ไม่คืนัก						
89	ความสัมพันธ์ที่ใกล้ชิคมีความหมายอย่างมากต่อตัวฉันและ เพื่อนๆ						
90	นั้นมีความสัมพันธ์ที่ดีกับคนอื่นๆ						
91	คนอื่นๆคิดว่าฉันเป็นมิตร			1			
92	ฉันไม่ติดต่อกับเพื่อนๆคนไหน		1				
93	วิธีการที่จะเอาชนะปัญหาต่างคือ การแก้ปัญหาไปทีละขั้น	11	-				

ข้อ ที่	คำถาม	ไม่ ตอบ	ไม่จริง	ไม่	<b>ৰ</b> ইখ	จริง	ৰণ্টগ ন
VI		Мап	เลย	ค่อย จริง	บางครั้ง		ที่สุด
94	เมื่อต้องเผชิญกับสถานการณ์ที่ยุ่งยาก ฉันชอบที่จะเก็บ รวบรวมข้อมูลทั้งหมดที่เกี่ยวกับสถานการณ์เหล่านั้นก่อน แล้วฉันจึงเริ่มด้นแก้ปัญหานั้นๆ						
95	ฉันชอบที่จะเก็บภาพรวมที่เกี่ยวข้องกับปัญหานั้นๆค่อนที่ฉัน จะเริ่มต้นแก้ปัญหาจริงๆ						
96	เมื่อเผชิญกับปัญหาสิ่งแรกที่ฉันจะทำคือการหยุดและคิดหา วิธีในการแก้ปัญหา						
97	เมื่อฉันต้องแก้ปัญหาใคๆ ฉันจะศึกษาความเป็นไปได้ในการ แก้ปัญหาก่อนแล้วเลือกวิธีที่ดีที่สุดในการแก้ปัญหานั้น						
98	มันไม่ง่ายเลย เมื่อฉันจะต้องตัดสินใจเลือกวิธีที่ดีที่สุด เมื่อ จะต้องแก้ปัญหาจริงๆ						
99	ในการรับมือสถานการณ์ที่กำลังเกิดขึ้น ฉันพยายามที่จะคิด หาวิธีการต่างๆในการแก้ปัญหาให้มากที่สุดเท่าที่จะทำได้						
100	โดยส่วนใหญ่ฉันมักจะคิดอะไรไม่ออกในขณะที่ฉันกำลังคิด หาวิธีต่างๆในการแก้ปัญหา			N			
101	มันยากสำหรับฉันที่จะสนุกกับชีวิต						
102	มันยากสำหรับฉันที่จะยิ้ม						
103	ฉันเป็นคนค่อนข้างร่าเริง	Uta	ra M	lala	sla		
104	ฉันพอใจกับชีวิตของฉัน						
105	ฉันสนุกกับการอยู่ร่วมกับคนอื่น						
106	ฉันชื่มเศร้า						
107	ฉับไม่มีความสุขในชีวิต						
108	ฉันสนุกในวันหยุดสุดสัปดาห์และวันหยุดในวันสำคัญต่างๆ						
109	ฉันชอบความสนุกสนาน						
110	มันเป็นเรื่องยากสำหรับฉันที่จะเริ่มต้นสิ่งใหม่ ๆ						
111	โดยทั่วไป ฉันเป็นคนปรับตัวค่อนข้างยาก						
112	มันยากสำหรับฉันที่จะเปลี่ยนแปลงความคิดเกี่ยวกับสิ่งต่างๆ						
113	มันเป็นเรื่องง่ายสำหรับฉันที่จะปรับตัวให้เข้าสภาพการณ์ ใหม่ๆ						
114	ฉันสามารถที่จะเปลี่ยนแปลงนิสัยเก่าๆ						
115	มันยากสำหรับฉันที่จะเปลี่ยนแปลงสิ่งค่างๆใน ชีวิตประจำวัน						

ข้อ ที่	คำถาม	ไม่ ตอบ	ไม่จริง เลย	ไม่ ค่อย	จริง บางครั้ง	ৰইখ	จริง ที่สุด
				ৰইব			
116	มันยากสำหรับฉันที่จะเปลี่ยนแปลงวิถีชีวิตตัวเอง						
117	มันอาจจะยากสำหรับฉันที่จะปรับตัวเอง ถ้าถูกบังคับให้ออก จากบ้านไป						
118	ฉันรู้สึกมั่นใจในตัวเองในสถานการณ์ต่างๆมากที่สุด						
119	ฉันเชื่อว่าฉันสามารถอยู่เหนือสถานการณ์ที่ยุ่งยากได้						
120	ฉันเป็นคนมองโลกในแง่คื						
121	โดยส่วนใหญ่ฉันหวังสิ่งที่ดีที่สุด						
122	โดยส่วนใหญ่ฉันยังคงมีแรงจูงใจที่จะทำสิ่งต่างๆ แม้กระทั่ง เมื่อสิ่งนั้นๆ จะเริ่มยากขึ้นก็ตาม						
123	ส่วนใหญ่ฉันคาคหวัง สิ่งต่างจะเปลี่ยนแปลงไปในทางที่ ถูกต้องแม้จะมีอุปสรรคจากเวลาที่เปลี่ยนแปลงไปบ้าง						
124	ฉันเชื่อว่าในความสามารถของฉันจะจัดการกับปัญหาที่ว้าวุ่น ใจได้มากที่สุด						
125	ก่อนที่จะเริ่มสิ่งใหม่ ๆ ฉันมักจะรู้สึกว่าฉันจะล้มเหลว						
126	ฉันสนุกกับสิ่งต่างๆที่ฉันสนใจ						
127	ฉันรู้สึกไม่ดีเกี่ยวกับตัวฉันเอง						
128	ฉันเคลิบเคลิ้มไปกับจินตนาการและฝืนกลางวัน	116-		ala	- I		
129	ฉันมีความสุขกับการเป็นตัวของตัวเองอย่างนี้	Ute	ra r	ald,	ysia		

ตอนที่ 3 คำชี้แจง แบบสอบถามฉบับนี้ถูกออกแบบมาเพื่อวัดคุณลักษณะต่างๆที่เกี่ยวข้องกับความเข้มแข็งทาง
 จิตใจส่วนบุคคล มีทั้งหมด 21 ข้อ คำถามในแต่ละข้อไม่มีคำตอบผิดหรือถูก คำตอบของคุณควรสะท้อนสิ่งที่คุณเชื่อตาม
 ความเป็นจริง กรุณาเลือกคำตอบทีดีที่สุดเพื่อแสดงว่าคุณเห็นด้วยหรือไม่เห็นด้วยเพียงใดในแต่ละคำถามด้วยการทำ
 เครื่องหมาย (/) เพียงคำตอบเดียว

ข้อ ที่	คำถาม	ไม่ ตอบ	ไม่จริง เลย	ไม่ ค่อย จริง	จริง บางครั้ง	ବହିଏ	จริง ที่สุด
1	ฉันชอบตัวฉันเอง						
2	ทุกคนสามารถเป็นคนคือข่างที่พวกเขาต้องการจะเป็น						
3	ถึงแม้ว่าฉันจะเผชิญอุปสรรคในการทำสิ่งต่างๆ ฉันไม่เคยเลิก ล้มความตั้งใจ						
4	ฉันเป็นพวกอนุรักษ์นิยม						1
5	ฉันไม่คอยสบายใจที่จะปฏิสัมพันธ์กับคนแปลกหน้า						

ข้อ ที่	คำถาม	ไม่ ตอบ	ใจริง เลย	ไม่ ค่อย จริง	จริง บาง ครั้ง	จริง	จริง ที่สุด
6	เมื่อฉันต้องเผชิญกับการทำงานที่ยาก ฉันสามารถมองเห็น ภาพสิ่งที่จะต้องทำเพื่อให้การทำงานนั้นสำเร็จอย่างสมบูรณ์						
7	ฉันง่ายที่จะเริ่มต้นทำสิ่งใหม่ๆ						
8	ไม่ง่ายเลยที่จะยอมรับสิ่งที่ฉันเป็น						
9	โลกนี้ช่างโหคร้ายต่อชีวิตฉันเหลือเกิน						
10	ฉันมีเป้าหมายชีวิตชัดเจนว่าฉันจะต้องทำอะไรบ้างอีก 5 ปี ข้างหน้า						
11	ความผิดพลาดในอดีตทำให้ฉันเข้มแข็งขึ้น						
12	ทุกคนคิดว่าฉันเป็นมิตรและชอบช่วยเหลือคนอื่น						
13	ฉันสามารถบริหารเวลาในการทำสิ่งต่างอย่างเหมาะสมและ สามารถเสร็จทันเวลาเสมอ						
14	ไม่ง่ายเลยที่จะเปลี่ยนความคิดต่อสิ่งต่างๆ						
15	ฉันมีความมั่นใจในตัวเองในทุกๆสถานการณ์						
16	ในโลกนี้ดีและชั่วเป็นสิ่งที่คู่กัน			N		1	
17	ฉันไม่เสียเวลาไปกับการทำสิ่งที่ไม่มีประโยชน์						
18	ฉันยินดีที่จะเสี่ยงเพียงเล็กน้อยเพื่อฉกฉวยสิ่งที่ฉันต้องการ						
19	ฉันคบกับคนอื่นได้ง่าย	Lita	ra N	رملما	sia		
20	ฉันคบกับคนอื่นได้ง่าย แม้ว่าห้องฉันจะรกรุงรัง แต่ฉันสามารถจัดการให้เป็นระเบียบ ได้ในไม่ช้า	010		ura			
21	มันยากสำหรับฉันที่จะเปลี่ยนแปลงวิถีชีวิตของตัวเอง						

ตอนที่ 3: คำชี้แจง ข้อความข้างถ่างนี้ประกอบด้วยข้อความที่อธิบายถึงแบบภาวะผู้นำจำนวน 21 ข้อ คำถามในแต่ละข้อไม่มีคำตอบผิดหรือถูก คำตอบของคุณควรสะท้อนพฤติกรรมและคุณลักษณะตัวคุณ ตามความเป็นจริง กรุณาเลือกคำตอบทีดีที่สุดเพื่อแสดงว่าคุณมีคุณลักษณะเหล่านั้นบ่อยครั้งเพียงใดในแต่ ละคำถามด้วยการทำเครื่องหมาย (/) เพียงคำตอบเดียว

ข้อที่	คำถาม	ไม่ เคย เลย	นาน ครั้ง	บาง ครั้ง	ค่อน ข้าง บ่อย	บ่อย มาก
1	ข้าพเจ้าทำให้ผู้อื่นที่อยู่รอบข้างรู้สึกดีๆ					
2	ข้าพเจ้าจะใช้คำพูดง่ายๆบอกให้ทราบว่าเราควรทำหรือจะทำ อะไร					
3	ข้าพเจ้าทำให้ผู้อื่นคิดถึงปัญหาเก่าด้วยวิธีใหม่					
4	ข้าพเจ้าช่วยผู้อื่นให้พัฒนาตนเอง					
5	ข้าพเจ้าบอกผู้อื่นว่าต้องทำอะ ไรบ้างถ้าต้องการรางวัลจาก การทำงาน					
6	ข้าพเจ้ารู้สึกพอใจที่เห็นผู้อื่นทำงานได้มาตรฐาน					
7	ข้าพเจ้าเต็มใจที่จะปล่อยให้ผู้อื่นทำงานตามวิธีที่เคยชินต่อไป					
8	ผู้อื่นมีความเลื่อมใสศรัทธาต่อข้าพเจ้ามาก					
9	ข้าพเจ้าสร้างภาพที่ดึงดูดใจแก่ผู้อื่นว่าเราสามารถทำงานนั้น ได้					
10	ข้าพเจ้าจะให้แนวทางใหม่ๆแก่ผู้อื่นในการแก้ปัญหาที่ยุ่งยาก					
11	ข้าพเจ้าจะบอกให้ผู้อื่นทราบว่าข้าพเจ้าคิดอย่างไรกับงานที่ พวกเขากำลังทำ	U		N		
12	ข้าพเจ้าให้การขอมรับหรือให้รางวัลผู้อื่นเมื่อทำงานบรรถุ เป้าหมาย	lita	ra M	ala:	vsia	
13	ตราบใดที่งานยังคำเนินต่อไปได้ข้าพเจ้าจะไม่พยายาม เปลี่ยนแปลงอะไร					
14	อะไรก็ตามที่ผู้อื่นต้องการทำข้าพเจ้าตกลงด้วยเสมอ					
15	คนอื่นรู้สึกภูมิใจที่ได้ร่วมงานกับข้าพเจ้า					
16	ข้าพเจ้าช่วยให้ผู้อื่นทำงานอย่างมีความหมาย					
17	ข้าพเจ้าทำให้ผู้อื่นทบทวนความคิดของดนใหม่ในเรื่องที่เขา ไม่เคยสงสัยหรือเห็นเป็นปัญหามาก่อน					
18	ข้าพเจ้าใส่ใจเป็นส่วนตัวกับบุคคลอื่นที่มักจะถูกโดดเคี่ยว					
19	ข้าพเจ้าสนใจในสิ่งที่ผู้อื่นควรได้เมื่อเขาทำงานสำเร็จ					
20	ข้าพเจ้าจะบอกให้ผู้อื่นทราบว่ามาตรฐานของงานที่ทำสำเร็จ เป็นอย่างไร					
21	ข้าพเจ้าจะไม่ถามอะไรจากผู้อื่นยกเว้นจำเป็นจริงๆ			1 = 11		