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**THE MODERATING EFFECT OF SOCIAL SUPPORT ON
THE RELATIONSHIP BETWEEN SAFETY CLIMATE AND
SAFETY BEHAVIOUR: A STUDY OF THE JEDDAH
CONSTRUCTION INDUSTRY**



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UUM
Universiti Utara Malaysia

**DOCTOR OF PHILOSOPHY
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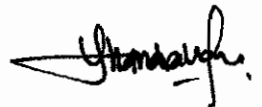
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ABSTRACT

Organizational injuries and accident has become a major issue in many countries especially among foreign workers in the construction sector. Investigating safety behaviour of foreign workers in the construction sectors has therefore become priority. This study aims to examine safety behaviour of foreign workers in the Jeddah construction industry by examining the direct relationships between safety climate (management commitment, priority of safety, safety communication and feedback, safety rule and procedures, safety training, worker's involvement in safety and work pressure) and safety behaviour (safety compliance and safety participation). In addition, social support was tested as moderator on these relationships. Partial Least Square Techniques 2.0 (PLS) approach was used to test the hypotheses. Specifically, management commitment, safety rules and procedures, safety training and worker's involvement in safety significantly predicts safety compliance. With respect to safety participation, the results showed that management commitment, safety communication, safety rules and procedures and worker's involvement significantly predicts safety participation. Results for the moderation effects of social support revealed that the relationship between management commitment and safety compliance, safety training and safety compliance and work pressure and safety compliance were influenced by social support. The results also revealed that social support significantly moderated the relationship between safety communication and safety participation and the relationship between work pressure and safety participation. The finding in this study provides empirical support of social support as moderator and contributes to the role of social exchange theory and can assist construction practitioners in Saudi Arabia on how to improve construction workers safety behaviour. Finally, this study discusses theoretical and practical implications, as well as recommendations for future research.

Keywords: safety climate, safety behaviour, foreign workers, construction industry.

ABSTRAK

Kecelakaan dan kemalangan organisasi menjadi isu utama di kebanyakan negara terutamanya dalam kalangan pekerja asing sektor pembinaan. Oleh itu, penyelidikan tentang tingkah laku keselamatan pekerja asing dalam sektor pembinaan menjadi keutamaan. Kajian ini bertujuan untuk menyelidik tingkah laku keselamatan pekerja asing dalam industri pembinaan di Jeddah dengan mengkaji hubungan langsung antara iklim keselamatan (komitmen pengurusan, keutamaan keselamatan, komunikasi keselamatan dan maklum balas, peraturan dan prosedur keselamatan, latihan keselamatan, penglibatan pekerja dalam keselamatan dan tekanan kerja) dengan tingkah laku keselamatan (pematuhan keselamatan dan penyertaan keselamatan). Di samping itu, sokongan sosial diuji sebagai pengantara bagi hubungan ini. Pendekatan Kuasa Dua Terkecil Separa 2.0 (PLS) digunakan untuk menguji hipotesis. Secara khususnya, komitmen pengurusan, peraturan dan prosedur keselamatan, latihan keselamatan dan penglibatan pekerja dalam keselamatan meramalkan pematuhan keselamatan secara signifikan. Dari segi penyertaan keselamatan pula, keputusan menunjukkan komitmen pengurusan, komunikasi keselamatan, peraturan dan prosedur keselamatan serta penglibatan pekerja meramalkan penyertaan keselamatan secara signifikan. Keputusan bagi kesan pengantaraan sokongan sosial menunjukkan bahawa hubungan antara komitmen pengurusan dan pematuhan keselamatan, latihan keselamatan dan pematuhan keselamatan serta tekanan kerja dan pematuhan keselamatan dipengaruhi oleh sokongan sosial. Keputusan juga menunjukkan bahawa sokongan sosial mengantarakan hubungan antara komunikasi keselamatan dengan penyertaan keselamatan dan hubungan antara tekanan kerja dengan penyertaan keselamatan. Dapatan kajian ini memberikan sokongan empirik terhadap sokongan sosial sebagai pengantara dan menyumbang kepada peranan teori pertukaran sosial serta membantu pengamal sektor pembinaan di Arab Saudi tentang cara memperbaiki tingkah laku keselamatan pekerja pembinaan. Akhir sekali, kajian ini turut membincangkan implikasi teori dan praktikal serta cadangan untuk penyelidikan pada masa hadapan.

Kata kunci: Iklim keselamatan, Tingkah laku keselamatan, Pekerja asing, Industri pembinaan.

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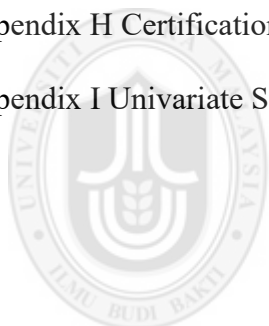


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LIST OF ABBREVIATIONS

AVE	Average Variance Extracted
CR	Composite Reliability
DOSH	Directorate of Occupational Safety and Health
GDP	Gross Domestic Product
GOSI	General Organization for Social Insurance
ILO	International Labour Organization
JDURC	Jeddah Development and Urban Regeneration Company
MEP	Ministry of Economy and Planning
MLSD	Ministry of Labour and Social Development
NHS	National Health Service
OHB	Occupational Hazards Branch
OHSAS	Occupational Health and Safety Assessment Series
OSH	Occupational Safety and Health
PLS-SEM	Partial Least Squares Structural Equation Modeling
PPE	Personal protective equipment

PTSD	Post-Traumatic Stress Disorder
QWL	Perceived Quality of Work Life
SACM	Arabian Cultural Mission
SET	Social Exchange Theory
SMPs	Safety Management Practices
SMS	Safety Management System
SPSS	Statistical Package for Social Sciences
UK	United Kingdom
US	United States



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CHAPTER ONE

INTRODUCTION

1.1 Background of Study

A report presented by the International Labour Organization (ILO, 2012) indicates that approximately 2.3 million people suffer an untimely death annually due to occupational hazards. This means that an average of 6000 people die every day as a result of either a work-related accident or a disease linked to an industrial process or product, which results in a total of 2.3 million work-related deaths worldwide per year (Yun et al., 2013). This figure includes approximately 350,000 deaths that occur following an accident in the workplace and more than 1.7 million diseases that can be directly attributed to work (Bartolo, 2012). The ILO states that a major occupational accident can be classified as an accident that causes injury to three or more people or the death of at least one person at the time it occurs.

Every year, hundreds of thousands of employees are injured at work, while billions of dollars are consumed as a result of medical costs, disability payments, increased insurance premiums and decreased productivity (Mahoney & Marshall, 2010). For example, the financial cost of such safety-related incidents is estimated to be approximately US\$1 billion per week (Occupational Safety & Health Administration, 2015). Such occupational accidents are therefore associated with huge economic and social costs. In addition to those costs, accidents result in an increase in the time taken to complete a project

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Appendix A English Language Research Questionnaire



Dear Sir/Madam,

I am Bassem Alfayez, a PhD student at the School of Business Management of Universiti Utara Malaysia. You are cordially invited to participate in a study that aims to investigate safety climate and safety behaviour. Findings of this study will offer practical recommendations on how organizations in Saudi Arabia can enhance their foreign employee's safety behavior in the construction sector. Your participation is voluntary. Kindly complete the attached survey. This should not take more than 15 minutes of your valuable time. The survey collects no identifying information. All of the responses in the survey will be recorded anonymously and will be treated in a confidential manner.

If you have any questions regarding the survey or this research project in general, please contact me at balfayez@hotmail.com or my supervisor, Assoc. Prof. Dr. Chandrakantan Subramaniam (chandra@uum.edu.my) or Dr. Md. Lazim Mohd Zin (lazim@uum.edu.my) otherwise you can call me at 0565555528.

I will appreciate it if you can complete the survey within a week, after which I will personally collect it from you. By completing this survey, you are indicating your consent to participate in the study.

Your participation is appreciated.

Thank you and have a good day.

Yours sincerely,

Bassem Alfayez
PhD Student
School of Business Management
Universiti Utara Malaysia

SECTION A: Demographic Information

Please fill in blank and tick (✓) in the appropriate boxes that corresponds to your answer to each of the following questions below.

1. Nature of work:

- | | | | |
|---|--------------------------------------|---|---|
| <input type="checkbox"/> Electrician | <input type="checkbox"/> Iron Worker | <input type="checkbox"/> Driller | <input type="checkbox"/> Plumber |
| <input type="checkbox"/> Drywall Finisher | <input type="checkbox"/> Carpenter | <input type="checkbox"/> Crane Operator | <input type="checkbox"/> Concrete Laborer |
| <input type="checkbox"/> Equipment Operator | <input type="checkbox"/> Painter | <input type="checkbox"/> Others, please specify _____ | |

2. Gender: Male Female

3. Age: _____ years

4. Highest education level:

- | | | |
|---|----------------------------------|--|
| <input type="checkbox"/> Certificate or lower | <input type="checkbox"/> Diploma | <input type="checkbox"/> Bachelor degree |
| <input type="checkbox"/> Others, please specify _____ | | |

5. Country of origin _____

6. Your mother tongue (Language which you speak) _____

7. Years of experience _____ years

8. Years of experience in the present organization _____ years

9. Years of experience working abroad _____ years

10. Have you ever had any occupational accident ever since you started working in this present organization?

- Yes No

11. How frequent do you encounter with workplace accident in this present organization?

- Never Sometimes Fairly Often Very Often Always

12. Have you attended any occupational safety training?

- Yes No

13. How frequent do you attend occupational safety training in this present organization?

- Never Sometimes Fairly Often Very Often Always

SECTION B: Safety Climate

Considering only your perception, please circle the most appropriate answer to you based on the scale below:

	1	2	3	4	5
	Strongly Disagree	Disagree	Undecided/Neutral	Agree	Strongly Agree
1					
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					

	1	2	3	4	5
	Strongly Disagree	Disagree	Undecided/Neutral	Agree	Strongly Agree
21	Management encourages the foreign workers to attend safety training programmes.				1 2 3 4 5
22	Safety training given to me is adequate to enable to me to assess hazards in workplace.				1 2 3 4 5
23	There is good communication here about safety issues which affect me.				1 2 3 4 5
24	Safety information is always brought to my attention by the management.				1 2 3 4 5
25	My management does not always inform me of current concerns and issues.				1 2 3 4 5
26	Management operates an open door policy on safety issues.				1 2 3 4 5
27	I do not receive praise for working safely.				1 2 3 4 5
28	Safety rules and procedures are always practical.				1 2 3 4 5
29	Safety rules and procedures can be followed without conflicting with work practices.				1 2 3 4 5
30	Safety rules and procedures are followed even when a job is rushed.				1 2 3 4 5
31	In my workplace opinions are always welcomed from foreign employees before making final decisions on safety related matters.				1 2 3 4 5
32	My workplace has safety committee consisting of representative of management and foreign employees.				1 2 3 4 5
33	Management promotes foreign employees involvement in safety related matters.				1 2 3 4 5
34	Management consults with foreign workers regularly about workplace safety issues.				1 2 3 4 5

SECTION C: Social Support

Considering only your perception, please circle the most appropriate answer to you based on the scale below:

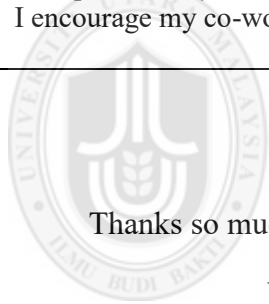
	1	2	3	4	5
	Not at all	A little bit	Somewhat	Quite a bit	Very much
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					

SECTION D: Safety Behaviour

Considering only your perception, please circle the most appropriate answer to you based on the scale below:

1	2	3	4	5
Strongly Disagree	Disagree	Undecided/Neutral	Agree	Strongly Agree

- | | | | | | | |
|---|---|---|---|---|---|---|
| 1 | I use necessary safety equipment to do my job. | 1 | 2 | 3 | 4 | 5 |
| 2 | I carry out my work in a safe manner. | 1 | 2 | 3 | 4 | 5 |
| 3 | I follow correct safety rules and procedures while carrying out my job. | 1 | 2 | 3 | 4 | 5 |
| 4 | I ensure the highest levels of safety when I carry out my job. | 1 | 2 | 3 | 4 | 5 |
| 5 | I always point out to the management if any safety related matters are noticed in my workplace. | 1 | 2 | 3 | 4 | 5 |
| 6 | I put extra effort to improve the safety of the workplace. | 1 | 2 | 3 | 4 | 5 |
| 7 | I voluntarily carryout tasks or activities that help to improve workplace safety. | 1 | 2 | 3 | 4 | 5 |
| 8 | I encourage my co-workers to work safely. | 1 | 2 | 3 | 4 | 5 |



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Thanks so much for taking the time to answer the questionnaires

Your cooperation highly appreciated

Appendix B Arabic Language Research Questionnaire



السادة الأعزاء،

تحية طيبة وبعد،،،

أنا السيد/ باسم الفاييز، باحث دكتوراه في إدارة الأعمال، جامعة اوتارا ماليزيا، أدعوكم للمشاركة في هذه الدراسة التي تهدف إلى فحص ممارسات السلامة التنظيمية وسلوك السلامة، حيث تطرح نتائج هذه الدراسة توصيات عملية عن كيفية تعزيز المنظمات في المملكة العربية السعودية لسلوك سلامة موظفهم الأجانب في قطاع الإنشاء.

المشاركة تطوعية، لذا يرجى ملء استطلاع الرأي المرفق، ولن يستغرق هذا الأمر أكثر من 15 دقيقة من وقتك القيم.

ولا يوجد في هذا الاستطلاع أية معلومات شخصية، وسوف تُسجل جميع أجوبة وردود الأفعال على هذا الاستطلاع كل على حدة وسيتم التعامل مع ذلك بطريقة سرية.

في حالة وجود أي استفسار حول استطلاع الرأي هذا أو مشروع البحث بشكل عام، يرجى مراسلتي على balfayez@hotmail.com أو من خلال المشرف الخاص بي الأستاذ الدكتور/ تشاندراكانتان سوبرامانيام chandra@uum.edu.my أو الدكتور/ محمد لزييم محمد زين lazim@uum.edu.my أو الاتصال بي مباشرةً على الرقم (056555528)

سوف اكون ممتنا في حال اكمالك لاستطلاع الرأي هذا خلال أسبوع واحد حتى أتمكن بعد ذلك من جمعه، وبإكمالك لاستطلاع الرأي هذا، تعد هذه موافقة منك على المشاركة في هذه الدراسة. اقدر مشاركتك.

اشكرك على ذلك ونتمنى لك يوم جيد.

وتفضلوا بقبول فائق الاحترام والتقدير،،،

السيد/ باسم الفاييز

باحث دكتوراه في إدارة الأعمال، جامعة اوتارا ماليزيا

القسم (أ): معلومات ديموغرافية:

يرجى ملئ المربع الفارغ بعلامة (✓) في المربعات المناسبة التي تتفق مع إجابتك على الأسئلة الموضحة أدناه:

1- طبيعة العمل:

- أعمال كهربائية عامل حديد حفار سباك
 عامل تشطيب نجار مشغل الرافعة عامل خرسانة
 مشغل المعدات دهان أخرى، يرجى تحديد ذلك _____

2- الجنس: ذكر أنثى

3- العمر: _____ سنة

4- مستوى التعليم:

شهادة دراسية أو أقل دبلومه درجة البكالوريوس

أخرى، يرجى تحديد ذلك _____

5- بلد المنشأ: _____

6- اللغة الأم (اللغة التي تتحدث بها): _____

7- سنوات الخبرة _____ سنة

8- سنوات الخبرة أثناء عملك في المنظمة الحالية _____ سنة

9- سنوات الخبرة أثناء عملك في الخارج _____ سنة

10- هل تعرضت إلى أي حادثة مهنية من قبل منذ بدء عملك في هذه المنظمة؟

نعم لا

11- كم عدد المرات التي تعرضت فيها لحادثة عمل في هذه المنظمة؟

أبدًا أحيانًا غالبًا كثيرًا دائمًا

12- هل حضرت أي تدريب للسلامة المهنية من قبل؟

نعم لا

13- كم عدد المرات التي حضرت فيها تدريب للسلامة المهنية في هذه المنظمة؟

أبدًا أحيانًا غالبًا كثيرًا دائمًا

القسم (ب): ممارسات السلامة التنظيمية:

بناءً على ادراكك فقط، يرجى وضع دائرة حول أكثر اجابة تناسبك استناداً على الهيكل الموضح أدناه:

5	4	3	2	1
أوافق بشدة	أوافق	لم أقرر أو محايد	لا أوافق	لا أوافق بشدة

- 1- أتصرف بسرعة في أماكن العمل الخاصة بي لحل المشاكل المتعلقة بالسلامة
- 2- الادارة تتصرف بشكل سليم عند وجود مشاكل تتعلق بالسلامة
- 3- الادارة تتغاضى عن الأمور المتعلقة بالسلامة في أماكن العمل الخاصة بي
- 4- تتخذ الأعمال التصحيحية دائماً عند اخبار الإدارة بممارسات غير آمنة
- 5- تبدي الادارة الاهتمام بسلامتك الخاصة في اماكن العمل
- 6- تتخذ الأفعال الإدارية فقط عند وقوع أي حادثة
- 7- تعبر الإدارة عن مخاوفها في حالة عدم الالتزام بإجراءات السلامة
- 8- تعتبر الإدارة أن سلامة العمال الأجانب من الأمور الهامة جداً
- 9- أعتقد أن الأمور المتعلقة بالسلامة ليست من الأولويات القصوى
- 10- اجراءات السلامة متبعه بحرص
- 11- تعتبر الإدارة أن السلامة لا تقل أهمية عن انجاز العمل
- 12- يمتلك العمال الوقت الكافي لتنفيذ مهامهم
- 13- هناك ما يكفي من العمال لتنفيذ العمل المطلوب
- 14- هناك وقت كاف للتفكير لتمكين العمال من التخطيط وتنفيذ أعمالهم بالمعايير المناسبة
- 15- يمكن أن تناقش المشاكل التي تنشأ من المصانع خارج سيطرة العمال دون التأثير بشكل سلبي على السلامة
- 16- الجداول الزمنية لاستكمال مشاريع الأعمال واقعية
- 17- ضغط العمل متوازن بشكل مناسب
- 18- تقدم الإدارة الخاصة بي تدريب متكامل للعمال الأجانب في الأمور المتعلقة بسلامة مكان العمل
- 19- يتم تدريب المعينين الأجانب الجدد بشكل مناسب لتعليمهم قواعد وإجراءات السلامة
- 20- تعتبر الأمور المتعلقة بالسلامة من الأولويات القصوى في البرامج التدريبية
- 21- تشجع الإدارة العمال الأجانب على حضور البرامج التدريبية المتعلقة بالسلامة

5	4	3	2	1
أوافق بشدة	أوافق	لم أقرر أو محايد	لا أوافق	لا أوافق بشدة

- 22- التدريب المتعلق بالسلامة المقدم لي مناسب حتى أتمكن من تقييم المخاطر في مكان العمل
5 4 3 2 1
- 23- هناك اتصال جيد حول الأمور المتعلقة بالسلامة التي تؤثر عليك
5 4 3 2 1
- 24- دائما يتم اعطائي معلومات متعلقة بالسلامة من قبل الادارة
5 4 3 2 1
- 25- لا تبلغني الإدارة دائماً بالمخاوف والأمر الحالية
5 4 3 2 1
- 26- تقوم الإدارة بتشغيل سياسة الباب المفتوح في الأمور المتعلقة بالسلامة
5 4 3 2 1
- 27- لا اتلقى أي إطرء عن العمل الآمن
5 4 3 2 1
- 28- تعتبر قواعد وإجراءات السلامة عملية دائما
5 4 3 2 1
- 29- يمكن اتباع قواعد وإجراءات السلامة دون تضارب مع ممارسات العمل
5 4 3 2 1
- 30- تتبع قواعد وإجراءات السلامة حتى عند ضغط العمل
5 4 3 2 1
- 31- ترحب الادارة دائماً بآراء بالموظفين الأجانب المتعلقة بمكان العمل قبل اتخاذ القرارات النهائية الخاصة بمواضيع السلامة
5 4 3 2 1
- 32- يحتوي مكان العمل الخاص بك على لجنة أمانة تتكون من ممثل لموظفي الإدارة والموظفين الأجانب
5 4 3 2 1
- 33- تعزز الإدارة من مشاركة الموظفين الأجانب في الأمور المتعلقة بالسلامة
5 4 3 2 1
- 34- تستشير الإدارة العمال الأجانب بشكل منتظم عن الأمور المتعلقة بسلامة مكان العمل
5 4 3 2 1

القسم (ج): الدعم الاجتماعي:

بناءً على ادراكك فقط، يرجى وضع دائرة حول أكثر اجابة تناسبك استناداً على الهيكل الموضح أدناه:

5	4	3	2	1
دائماً	غالبا	الى حد ما	ربما	ليس دائماً

- 5 4 3 2 1 -1 ما مدى سهولة التحدث الى المشرف الخاص بك؟
- 5 4 3 2 1 -2 إلى أي مدى يمكن الاعتماد على المشرف الخاص بك عند مواجهة الصعوبات؟
- 5 4 3 2 1 -3 إلى أي مدى يمكن للمشرف الخاص بك تحديد وتقييم عملك؟
- 5 4 3 2 1 -4 إلى أي مدى يمكن للمشرف الخاص بك التعاون معك لحل الصعوبات؟
- 5 4 3 2 1 -5 ما مدى الدعم الذي تتلقاه من المشرف الخاص بك؟
- 5 4 3 2 1 -6 ما مدى سهولة التحدث الى زميلك في العمل؟
- 5 4 3 2 1 -7 إلى أي مدى يمكن الاعتماد على زميلك في العمل عند مواجهة الصعوبات؟
- 5 4 3 2 1 -8 إلى أي مدى يمكن لزميلك في العمل تحديد وتقييم عملك؟
- 5 4 3 2 1 -9 إلى أي مدى يمكن لزميلك في العمل التعاون معك لحل الصعوبات؟
- 5 4 3 2 1 -10 ما مدى الدعم الذي تتلقاه من زميلك في العمل؟
- 5 4 3 2 1 -11 ما مدى سهولة التحدث مع افراد عائلتك؟
- 5 4 3 2 1 -12 إلى أي مدى يمكن الاعتماد على عائلتك عند مواجهة الصعوبات؟
- 5 4 3 2 1 -13 إلى أي مدى يمكن لعائلتك تحديد وتقييم عملك؟
- 5 4 3 2 1 -14 إلى أي مدى يمكن لعائلتك التعاون معك لحل الصعوبات؟
- 5 4 3 2 1 -15 ما مدى الدعم الذي تتلقاه من افراد عائلتك؟

القسم (د): سلوك السلامة:

بناءً على ادراكك فقط، يرجى وضع دائرة حول أكثر اجابة تناسبك استناداً على الهيكل الموضح أدناه:

5	4	3	2	1
أوافق بشدة	أوافق	لم أقرر أو محايد	لا أوافق	لا أوافق بشدة

- 5 4 3 2 1 1- استخدم معدات السلامة الضرورية للقيام بعملية
- 5 4 3 2 1 2- أقوم بعملية بطريقة آمنة
- 5 4 3 2 1 3- اتبع قواعد وإجراءات السلامة الصحيحة عند القيام بعملية
- 5 4 3 2 1 4- أضمن أعلى درجات السلامة عند القيام بعملية
- 5 4 3 2 1 5- دائماً ابلاغ الإدارة في حالة وجود مشاكل تتعلق بالسلامة في مكان عملي
- 5 4 3 2 1 6- أبذل جهداً إضافياً لتحسين سلامة مكان العمل
- 5 4 3 2 1 7- أقوم بشكل تطوعي بتنفيذ المهام والأنشطة التي تساعد في تطور سلامة العمل
- 5 4 3 2 1 8- أشجع زميلي في العمل على قيامه بالعمل بشكل آمن



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أشكرك جزيلاً على وقتك في الإجابة على الأسئلة

وأقدر تماماً تعاونك الكامل معنا

Appendix C
Indian Language Research Questionnaire



आदरणीय देवियों और सज्जनों

मेरा नाम बासिम अल्फाइज़ है। मैं औतारा यूनिवर्सिटी मलेशिया में स्कूल ऑफ बिज़नेस मैनेजमेंट का पी एच डी स्कॉलर हूँ। मैं आप सभी सज्जनों को एक चर्चा में भाग लेने के लिए आमंत्रित कर रहा हूँ। यह चर्चा संगठनात्मक सुरक्षा प्रथाओं और सुरक्षा व्यवहार पर आधारित होगा। इस चर्चा के निष्कर्षों को व्यावहारिक सिफारिशों के तौर पर पेश किया जाएगा की सऊदी अरब में मौजूद ढेर सारी कंपनियां निर्माण क्षेत्र में विदेशी मजदूरों की जानी और माली हिफाज़त में किस तरह का रोल अदा कर सकती हैं।

आप की हाज़री पूरी तरह आप पर निर्भर होगी, किर्पया अटैचड प्रश्नावली को भरें , इस के लिए आप के कीमती समय में से सिर्फ १५ मिनट से अधिक का समय नहीं जाएगा।

प्रश्नावली में किसी भी प्रकार के पहचान की जानकारी की ज़रूरत नहीं है। तमाम जवाबात गुप्त रखे जाएंगे।

प्रश्नावली या चर्चा पर आधारित किसी भी जानकारी के लिए किर्पया balfavez@hotmail.com पर मेल करें या फिर मेरे सुपरवाइजर प्रोफेसर डॉ. चंद्रकांतन सुब्रमनियम (chandra@uum.edu.my) या डॉ. लाज़िम मोहमद ज़ीन (lazim@uum.edu.my) या मेरे टेलीफोन नंबर 0565555528 पर संपर्क करें।

मेरी सराहना होगी अगर आप एक सप्ताह के भीतर सर्वेक्षण पूरा कर के मुझ को दे दें इस के लिए मैं खुद आप से भेंट करूँगा। प्रश्नावली को जब आप भर देंगे तो साथ ही चर्चा सभा में आप की हाज़री के लिए स्वीकारित समझी जाएगी।

आप के आने से मुझ को खुशी मिलेगी

आप का

बासिम अल्फाइज़

स्कूल ऑफ बिज़नेस मैनेजमेंट

यूनिवर्सिटी ऑफ मलेशिया

सेक्शन ए: जनसांख्यिकीय जानकारी

किर्या खाली जगह को भरें और नीचे दिए गए प्रश्नों के उत्तर उस की जगह में (✓) का चिन्ह लगाएं।

1- कार्य की प्रकृति

- इलेक्ट्रीशियन आयरन वर्कर ड्रिलर प्लम्बर
- ड्राई वाल फिनिशर बढई क्रेन ऑपरेटर कंक्रीट मजदूर
- सामान ऑपरेटर पेंटर अन्य: कृपिया अस्पष्ट करें

2 - लिंग पुरुष महिला

3- आयुसाल

4- शिक्षा का उच्चतम स्तर

- सर्टिफिकेट या इस से कम बेचलर डिग्री
- डिप्लोमा अन्य: कृपिया अस्पष्ट करें

5- मूल के देश _____

6- अपनी मातृभाषा (वह भाषा जो आप बोलते हैं) _____

7- अनुभव की अवधि _____ साल

8- मौजूदा फर्म में अनुभव की अवधि _____ साल

9- विदेश में काम करने की अवधि _____ साल

10- मौजूदा फर्म में काम के दौरान कभी कोई हादसा पेश आया ?

- हाँ नहीं

11- मौजूदा फर्म में आम तौर पर कितने हादसे होते हैं ?

- कभी नहीं कभी कभी काफी दफा अक्सर हमेशा

12- क्या आप ने कभी व्यावसायिक प्रशिक्षण कार्यक्रम में भाग लिया ?

हाँ

नहीं

13 - मौजूदा फर्म में आप कितनी दफा व्यावसायिक प्रशिक्षण कार्यक्रम में भाग लेते हैं ?

कभी नहीं

कभी कभी

काफी दफा

अक्सर

हमेशा

सेक्शन बी: संगठनात्मक सुरक्षा अभ्यासों

सिर्फ आप अपने हिसाब से नीचे दिए गए पैमाना के तहत अपने मनासिब जवाब को घेर दें:

1	2	3	4	5
भर पूरा असहमत	असहमत	अनिर्णीत / निष्पक्ष	सहमत	भर पूरा सहमत
1	मेरे फर्म में सेफ्टी इशू को हल करने के लिए मैनेजमेंट तुरंत हरकत में आ जाती है।			1 2 3 4 5
2	सेफ्टी प्रॉब्लम होते ही मैनेजमेंट कोई निर्णायक रवैया अपनाती है।			1 2 3 4 5
3	मेरे फर्म में किसी भी सेफ्टी प्रॉब्लम होने के बावजूद मैनेजमेंट अपनी आँखें मूँद लेती है।			1 2 3 4 5
4	किसी भी तरह के असुरक्षित प्रथाओं की जानकारी मिलते ही मैनेजमेंट सही फैसला लेती है।			1 2 3 4 5
5	मेरे फर्म में मैनेजमेंट हमारी सलामती व सुरक्षा को पहले नंबर पर रखती है।			1 2 3 4 5
6	जब कोई हादसा पेश आता है तब मैनेजमेंट हरकत में आती है।			1 2 3 4 5
7	जब सलामती व सुरक्षा से मिलते जुलते प्रथाओं में डिस्टर्ब होने लगे तो मैनेजमेंट उस तरफ ध्यान देती है।			1 2 3 4 5
8	मैनेजमेंट विदेशी कामगारों के सुरक्षा को पहले नंबर पर रखती है।			1 2 3 4 5
9	मैं मानता हूँ की सेफ्टी से मिलते जुलते इशू को सुरक्षा को पहले नंबर पर नहीं रखते हैं।			1 2 3 4 5
10	सलामती व सुरक्षा से मिलते जुलते प्रथाओं पर अच्छी तरह अमल किया जाता है।			1 2 3 4 5
11	वर्क प्रॉजेक्ट को आगे बढ़ाने के लिए मैनेजमेंट सलामती व सुरक्षा से मिलते जुलते पॉलिसी को भी पहले नंबर पर रखते हैं।			1 2 3 4 5
12	वर्कर्स को अपना काम पूरा करने के लिए पूरा मौक़ा मिलता है।			1 2 3 4 5
13	दिए गए काम के लिए वर्कर्स की तादाद काफी है।			1 2 3 4 5
14	काम के मुनासिब स्तर को बाक़ी रखने की गर्ज़ से प्लानिंग और सोच विचार करने के लिए वर्कर्स को पूरी गुंजाईश मिल जाती है।			1 2 3 4 5
15	ऐसे इशू जिन को हल करना नामुमकिन हो ऐसे टाइम पर वर्कर्स को सलामती व सुरक्षा के साथ बेहतर सहूलियत दी जाती है।			1 2 3 4 5
16	प्रोजेक्ट को पूरा करने के लिए शेड्यूल काफी होता है।			1 2 3 4 5

1	2	3	4	5
भर पूर असहमत	असहमत	अनिर्णीत / निष्पक्ष	सहमत	भर पूर सहमत
17	काम का बोझ हद तक संतुलित रहता है।			1 2 3 4 5
18	हमारी मैनेजमेंट फर्म के अंदर विदेशी कामगारों के लिए सेफ्टी इशू से मिलते जुलती बेहतर ट्रेनिंग का परबंध करती है।			1 2 3 4 5
19	नए विदेशी कामगारों को सेफ्टी कानून बताने के लिए बेहतर ट्रेनिंग का परबंध करती है।			1 2 3 4 5
20	ट्रेनिंग प्रोग्रामों में सेफ्टी इशू को बहुत महत्व दिया जाता है।			1 2 3 4 5

1	2	3	4	5
भर पूर असहमत	असहमत	अनिर्णीत / निष्पक्ष	सहमत	भर पूर सहमत

- | | | | | | | | | | |
|----|--|--|--|--|---|---|---|---|---|
| 21 | सेफ्टी ट्रेनिंग प्रोग्रामों में भाग लेने के लिए मैनेजमेंट विदेशी कामगारों की काफी सराहना करती है। | | | | 1 | 2 | 3 | 4 | 5 |
| 22 | सेफ्टी ट्रेनिंग मुझ को दी गई इस से अपने फर्म में किसी भी खतरे को जांचने में मुझ को कोई दिक्कत ना आए। | | | | 1 | 2 | 3 | 4 | 5 |
| 23 | सेफ्टी इशू को दूर करने के लिए यहां पर बेहतर सुविधा मौजूद है। | | | | 1 | 2 | 3 | 4 | 5 |
| 24 | मुझ को मैनेजमेंट के माध्यम से सेफ्टी से मिलते जुलते अनुदेश मिलते रहते हैं। | | | | 1 | 2 | 3 | 4 | 5 |
| 25 | हमारी मैनेजमेंट मौजूदा सेफ्टी प्रब्लेम्स से मिलते जुलते अनुदेश नहीं देती है। | | | | 1 | 2 | 3 | 4 | 5 |
| 26 | मैनेजमेंट सेफ्टी इशू के लिए एक ओपन डोर पॉलिसी चलाती है। | | | | 1 | 2 | 3 | 4 | 5 |
| 27 | बाहिफ्राजत काम खत्म करने पर मेरे काम को सराहा नहीं जाता है। | | | | 1 | 2 | 3 | 4 | 5 |
| 28 | सेफ्टी अनुदेश और तरीका हमेशा व्यावहारिक रूप से अंजाम दिया जाता है। | | | | 1 | 2 | 3 | 4 | 5 |
| 29 | काम के दौरान भी सेफ्टी अनुदेश का पालन किया जासकता है। | | | | 1 | 2 | 3 | 4 | 5 |
| 30 | सेफ्टी अनुदेश पर काम के खत्म होने के बाद भी अमल किया जासकता है। | | | | 1 | 2 | 3 | 4 | 5 |
| 31 | सेफ्टी से मिलते जुलते मामलों में हमारे फर्म के अंदर विदेशी कामगारों के राय को महत्व दिया जाता है। | | | | 1 | 2 | 3 | 4 | 5 |
| 32 | हमारे फर्म में मैनेजमेंट और विदेशी कामगारों के प्रतिनिधियों पर सम्मिलित एक सेफ्टी समिति मौजूद है। | | | | 1 | 2 | 3 | 4 | 5 |
| 33 | सेफ्टी से मिलते जुलते मामलों में हमारे फर्म के अंदर विदेशी कामगारों की भागीदारी के लिए मैनेजमेंट हमेशा उभारती रहती है। | | | | 1 | 2 | 3 | 4 | 5 |
| 34 | मैनेजमेंट हमेशा फर्म के अंदर सेफ्टी से मिलते जुलते मामलों पर विदेशी कामगारों के साथ पारस्परिक विचार-विमर्श करती रहती है। | | | | 1 | 2 | 3 | 4 | 5 |

सेक्शन सी: सामाजिक समर्थन

सिर्फ आप अपने हिसाब से नीचे दिए गए पैमाना के तहत अपने मनासिब जवाब को घेर दें:

1	2	3	4	5		
बिलकुल नहीं	थोड़ा	बहुत थोड़ा	बहुत	बहुत ज़्यादा		
1	आप कितनी आसानी के साथ अपने सुपरवाइजर से बात कर लेते हैं?	1	2	3	4	5
2	कोई इशू आ जाने पर आप अपने सुपरवाइजर पर कितना निर्भर होते हैं?	1	2	3	4	5
3	आप का सुपरवाइजर आप के काम को कितना नोटिस करता है और वैल्यू देता है?	1	2	3	4	5
4	किसी भी क्रिस्म के प्रोब्लेम्स जाने पर आप का सुपरवाइजर इन को सुलझाने के लिए कितना मददगार साबित होता है ?	1	2	3	4	5
5	आप अपने सुपरवाइजर से कितनी मदद लेते हैं?	1	2	3	4	5
6	आप कितनी आसानी के साथ अपने साथी से बात कर लेते हैं?	1	2	3	4	5
7	कोई इशू आ जाने पर आप अपने साथी पर कितना निर्भर होते हैं?	1	2	3	4	5
8	आप का साथी आप के काम को कितना नोटिस करता है और वैल्यू देता है?	1	2	3	4	5
9	किसी भी क्रिस्म के प्रोब्लेम्स जाने पर आप का साथी इन को सुलझाने के लिए कितना मददगार साबित होता है ?	1	2	3	4	5
10	आप अपने साथी से कितनी मदद लेते हैं?	1	2	3	4	5
11	आप कितनी आसानी के साथ अपनी फैमिली से बात कर लेते हैं?	1	2	3	4	5
12	कोई इशू आ जाने पर आप अपनी फैमिली पर कितना निर्भर होते हैं?	1	2	3	4	5
13	आप की फैमिली आप के काम को कितना नोटिस करता है और वैल्यू देता है?	1	2	3	4	5
14	किसी भी क्रिस्म के प्रोब्लेम्स जाने पर आप अपनी फैमिली इन को सुलझाने के लिए कितना मददगार साबित होता है?	1	2	3	4	5

सेक्शन डी: सुरक्षा व्यवहार

सिर्फ आप अपने हिसाब से नीचे दिए गए पैमाना के तहत अपने मनासिब जवाब को घेर दें:

1	2	3	4	5
भर पूर असहमत	असहमत	अनिर्णीत / निष्पक्ष	सहमत	भर पूर सहमत
1	मैं अपना काम करते समय सुरक्षा उपकरण का उपयोग करता हूँ।			1 2 3 4 5
2	मैं सही ढंग से अपने काम को अंजाम देता हूँ।			1 2 3 4 5
3	मैं अपने काम को पूरा करते समय सही सुरक्षा उपकरण का उपयोग करता हूँ।			1 2 3 4 5
4	मैं अपने काम को खत्म करते समय सुरक्षा का भरपूर ख्याल रखता हूँ।			1 2 3 4 5
5	फर्म के अंदर कभी भी सुरक्षा से संबंध किसी भी तरह की गड़बड़ी का पता मिलने पर तुरंत मैनेजमेंट को इस की खबर देता हूँ।			1 2 3 4 5
6	मैं फर्म के अंदर सुरक्षा को बढ़ावा देने की हर दम चेष्टा में रहता हूँ।			1 2 3 4 5
7	मैं फर्म के अंदर कुछ इस तरह की एक्टिविटी करता रहता हूँ जिस से की सुरक्षा क्रायम रहे।			1 2 3 4 5
8	मैं अपने साथियों को सुरक्षा बरतने की प्रोत्साहित करता रहता हूँ।			1 2 3 4 5

प्रश्नावली के उत्तर देने और अपना कीमती समय देने का धन्यवाद

आपका सहयोग अत्यधिक सराहना है

Appendix D
Urdu Language Research Questionnaire



شعس خفای ی وحنزات

ی را ابعثم بضر الیفیئس مے، یں بلویر ایی ورضھٹیل ی قش ی رض کول آفتس ص ق جو نگ بپی طچ لخص کبلر موں، یں آپ دضرات کو ص د انترام طک قش م یں شرکت کی گت دے رب موں، ہ قش ب طوی تف عک ے طس ق ک مبر لهن ی فٹ ی رهوں پر ہ چ ی ت ذت و ت ق ی ق کی غ رض ض مے ک ی ی ی ب ج رب مے، اش قش م ب د ص ل کو ث طور گول ی ت وصری م یں ہ ک ی پی ش ک ب ی م ک ب کض ک و دی گ ر ة ی رواق غ ب ک و ی م یں ت ک و ی اتی م ی د ای یں غ ی ر ل کی ہ ی ی کی ج ب ی و ہ ل ی م ی ف ب ظت ی ر ک ص ط ر ک ب رول ادا کض ک تی یں۔

آپ ک یں شرکت ک ی ط ک ب رض رض م وگی ت راکرم م ط کض ولاب م ک و پ ر کر یں، اش م لئ ے آپ م ق ی ت ی ق ت ی رض م ص ر ف 1. ہ ت ض م ی ز ب ک ب ق ت ص ر ف یں م و گ ب۔
ض ولاب م م ک ط ی ت ہی ق ط ن ک ی ش ی ی ی ہ ک ل و ہ ب م ک ب ر م یں، ج و ل م ح و اب ت ث ب ل ک ل د ط ب ش م ک ل ہ ی ر بطور پ ر یو ی ل م نو و ط ک ہ م ج ب ی گ مے۔
ض ولاب م ہ ی م قش م عو ا ت ط م ک ط ی ت ہی ق ط ن ک م ی م ص ط ب ر ک م لئ م ت راکرم balfayez@hotmail.com پر ہ ی ل ک ی ر ی ب پ ہر ہ ی ر م ی ر و ط م ر پ ف و ی ط ر ڈاکٹر مچ اک ب ی ت ی ض و ت ر ا و ہ ن (chandra@uum.edu.my) ی ب ڈاکٹر م م م دود ف ی (lazim@uum.edu.my) ہ ی ر ل ی م ف و ی و ج 412111154 پر ر م ط ک یں۔
ذر و آزی م وگی ا گ ر ف ی ر ظ رض ولاب م ک و ل ی ک م ف ت م ک م دور ای م ی پ ر کر یں، اش م کو ی م ص لئ م م لئ ے یں از خود آپ م مے ہ ت ک ر گ ب ض ولاب م ک م ک و ل ک ض م ب م ہ م ی قش م ہ ی شرکت ک م لئ ے آپ ی رض م ہ دی شر م ک ی ج ب ی گ ی۔

آپ ک یں شرکت ب گ ت ض ر و ر وگی

شکریہ
پاکب ہو وی
ثبض ل م ف ی م یں

پ ای چ م ط ی ک ب ل ر
ض ل ک و ل ف ت س ص ق جو ت
ی و ر ض ی ہ آ ف ت ل و ی م ہ ی ش م ہ

سہولتوں کے لیے: شرح عہدہ چھٹی ہفتہ ہفتہ
 ٹریڈنگ بل کی شرح کو پورے اور ہرگز نہ لیں اور تاکہ اسے قبولیت کے لیے (ہاں) ✓
 (کے ساتھ لکھیں۔)

- کم کی قیمت:

پالوچر	ٹریڈر	آئی ری وکر	ہالکٹوشی
گٹگریٹ سے دور	کوی پلیر	ٹریڈر	ڈریڈی والفیشر
.....
	

2- جس: مرد گورت

3- عوز: ضبل

ہر عمل کی نکتہ لپی نئی نوعی ہے:

..... ٹی ٹی فیکٹی ٹیڈ اشض مکن ٹیڈ و مہ

..... و ضرر مکن رکر موزیڈ دتکیوں

1- وظیصلی (.....)

2- ہدروسی (.....)

3- تخبکی ہدتہ (.....)

4- بیخی غزمہ تخبکی ہدتہ (.....)

5- اچھی ہلکے ہس ہتکی ہدتہ ضبل

4- بیخی غزمہ تخبکی ہدتہ ضبل

..... ہاں ناہی

.. بیخی غزمہ تخبکی ہدتہ ضبل

..... ہاں ناہی

12- آپ کی بھائی کی شادی کی ہے؟

..... ہاں ناہی

13- بیخی غزمہ تخبکی ہدتہ ضبل

..... ہاں ناہی

سینکھی بی: کتظہی بحفظس یت غق طوق ۶۸ عول

فقط آپ لپے پھیں ہ درجہ فی لہیو ہک یت ذت اپ بے بھضت جوقا کو گھور ہوں

5	4	3	2	1
بہوپور ہوفلق	ہوفلق	غیز جہدار / ہنذہ	غرز ہوفلق	بہوپور غرز ہوفلق

- 1 0 3 5 . ہی رے پھئے گول ہرض تی ہطول کو دل کرے .
کے لئے ہئی جو ٹفور اوکتی آجبتی ہے۔
- 5 1 0 3 5 . غرہٹی پریلن رووب ہوتے ہی ہئی جو ٹکھئی ٹھوش
اویصلہ کی روہ اقبہرکتی ہے۔
- 3 1 0 3 5 . ہی رے فرم ہی رکوئی ہضہی فٹی پریلن رووب ہوئے .
کے بھو جود ہئی جو ٹپلی لگہوں ہو لہتی ہے۔
- 0 1 0 3 5 . کطیٹھی طرح کے غلظ طرز گول کی اع ہلتے
ہی ہئی جو ٹوہی شہرضت کی شہی لہتی ہے۔
- 1 1 0 3 5 . ہی رے پھئے گول ہی رے ہئی جو ٹوبری ہتی کو
اولہی ہئی جی خ ہتی ہے۔
- 2 1 0 3 5 . جت کھئی دبٹہ رووب ہوتیب ہتت ہئی جو ٹ
درکت ہی رتی ہے۔
- 3 1 0 3 5 . جتتذفع و نقیض ہواٹھہ طرز گول ہی رخ
ادازی ہو طگے تو ہئی جو ٹ اش ہجأت نقوجہ
ہوتی ہے۔
- 4 1 0 3 5 . ہی ہئی جو ٹ غی رل کی ہ یی کے ہتذفع کو لہی
توجی خ ہتی ہے۔
- 5 1 0 3 5 . ہی ہتبہ ہورکض تیض ہتیکہلق ہطول کواگلی
تاری ترحیخ ہی دی گئی ہے۔
4. 1 0 3 5 . ہذفع و تیض ہ وٹھہ طوق ہکبہر پرتذطی
وخوٹی گلی ہکبہ ہتیب ہے۔
- .. 1 0 3 5 . ورکپور جکٹکو آگ ہتٹوب کے لئے ہئی جو ٹ
ہذفع و نقیض ہتیکہ ہتیب لہی طی کوٹھی اولہی
توجی خ ہتی ہے۔

5	4	3	2	1
بؤپور ہونق	ہونق	غیز جبار / ہنڈا	غیز ہونق	بؤپور غیز ہونق

5. ہ ی کو پل کے بپور لکر کے لئے ہونق . 1 0 3 5
لتے ہوں۔
3. ہونق کے بپور کے لئے ہ ی کی کت کپنگ ہئی۔ 1 0 3 5
0. ہونق کے بپور کے لئے ہ ی کی غرض ہے . 1 0 3 5
گ اور ئنہ گولت پور کر کے لئے ہ ی
کو پور کے ج بئی شہل ج بئی ہئی۔
1. ای طے ہونق کے لئے ہ ی کی غرض ہے . 1 0 3 5
تہر ہونق و ہونق ہوں ہ ی کو ای کے ہونق
رض تی پر آچ ٹے ہونق ای کو ہونق ہونق ہونق
ہئی ہونق ہوں۔
2. ہونق کے بپور کے لئے ہونق ہونق ہونق . 1 0 3 5
ہئی۔
3. ہونق کے بپور کے لئے ہونق ہونق ہونق . 1 0 3 5
ہئی۔
4. ہونق کے بپور کے لئے ہونق ہونق ہونق . 1 0 3 5
ہئی۔
5. ہونق کے بپور کے لئے ہونق ہونق ہونق . 1 0 3 5
ہئی۔
54. ہونق کے بپور کے لئے ہونق ہونق ہونق . 1 0 3 5
ہئی۔
5. ہونق کے بپور کے لئے ہونق ہونق ہونق . 1 0 3 5
ہئی۔
55. ہونق کے بپور کے لئے ہونق ہونق ہونق . 1 0 3 5
ہئی۔
53. ہونق کے بپور کے لئے ہونق ہونق ہونق . 1 0 3 5
ہئی۔

5	4	3	2	1
بؤپور ہونقل	ہونقل	غز زچہدار / ہنذہ	غز ہونقل	بؤپور غز ہونقل
1	0	3	5	50
				ہج ہکو هئى جو ٹک تے وض طضے تنفع و نقى . خسے وٹھٹ کچلو بتموى ش فر لرنكى بچئى هئى۔
1	0	3	5	51
				بوبرى هئى جو ٹ هوجو بچدش بت و بطئض تے تکلقل کچلو بتموى ش فر لرنكى هئى کرتى هے۔
1	0	3	5	52
				هئى جو ٹظرفٹى طش وک لئى هئى اى ک اوبى ڈوب لئى طى تئى هے۔
1	0	3	5	53
				بشدفبظنگبم اچم هئى بپر هئى رکب مک وض اوب هئى بچتب هے۔
1	0	3	5	54
				غرفٹى قولئى اور طشق بکب بروى شنگولى طور پير اچم بچتب هے۔
1	0	3	5	55
				بمکے دور اوش هئى غرفٹى قولئى کے طشق بکب رپر کچلو بکج بظنگب هے۔
1	0	3	5	34
				فٹى قولئى پپر بکب مک بکسول مک بکچٹ هئى گول کھب بچتب هے۔
1	0	3	5	3.
				فٹىضے وٹھٹ بکب ه ت هئى بوبر بفرمکے ائر غى رهل کى ه يى کے رطے کى قدروى ش هکى بچتب هے۔
1	0	3	5	35
				بوبر بفرم هئى هئى جو ٹ اور غى رهل کى ه يى کے بوبئى دور پ رشت کول طلى فٹى کھٹى فر لرن هے۔
1	0	3	5	33
				فٹىضے وٹھٹ بکب ه ت هئى غى رهل کى ه يى کى ش وړى تک لئى هئى جو ٹطوى ش کوشهئى رتئى هے۔
1	0	3	5	30
				هئى جو ٹطوى ش بفرمکے طئى فٹىضے تکلقل بطول پير غره لکى ه يى کض بت بچتب هئى بچل کوتى رتئى هے۔

س کی شہی سے سی اج تہوعی اور سیوچ ہی ععبو ت

فقط آپ لپ مٹھوں ہ ڈر جہ فی لہیو ہک متذت آپ بُبضت جو فا کو گھیر یں

5	4	3	2	1
بہت سی یاد	بہت	بہت ہوڑا	ت ہوڑا	بیلکل ہی

- 1 0 3 5 . آپکت اُض بئی کض بت ہپاؔ ضوپر وٹھیں رض یثبت کر لہت ے
ہیں؟
- 5 1 0 3 5 . ہش ت رووب موچاؔ ے پر آپ پلاؔ ضوپر وٹھیں پر کتبؔ
ہنصر ہوتے ہیں؟
- 3 1 0 3 5 . آپکضوپر وٹھیں آپک کبم کوکت بپ کتب اور لہوت ہتب
ہے؟
- 0 1 0 3 5 . کطیٹ ہوق طنک ے شوک تہی ش آچاؔ ہر آپکضوپر ایوی سر
ی کضول ج ہگکے لی کت بدگ بر یثبت تہوب ہے؟
- 1 1 0 3 5 . آپ لپ اُضوپر وٹھیں رض کصق در ہدبصل کو لہتے ہیں؟
- 2 1 0 3 5 . آپکت اُض بئی کض بت ہپاؔ کطیضیت ہیض یثبت کر لہت ے
ہیں؟
- 3 1 0 3 5 . ہش ت رووب موچاؔ ے پر آپ پلاؔ ضبت ہی پر کتب ہنصر
ہوتے ہیں؟
- 4 1 0 3 5 . آب ضبت ہی پلاؔ کبکو تکتہ پر کتب اور لہوت تہوب ہے؟
- 5 1 0 3 5 . کطیٹ ہوق طنک ے ہش تہی ش آچاؔ ہر آپکضبت ہی ایکو
لج ہبؔ کراہی کت بدگ بر یثبت تہوب ہے؟
4. 1 0 3 5 . آپاؔ ضبت ہیض کصق در ہدبصل کو لہت ے ہیں؟
- .. 1 0 3 5 . پلاؔ کت اُض کبھی ضبت ہپاؔ فہول ہیض یثبت کر لہت ے ہیں؟
5. 1 0 3 5 . ہش ت رووب موچاؔ ے پر آپ پلاؔ فہول ہی پر کتب ہنصر
ہوتے ہیں؟
3. 1 0 3 5 . آپک فہول ہی گپے کبکو تکتہ پر کتب اور لہوت ہی ہے؟
0. 1 0 3 5 . کطیٹ ہوق طنک ے ہش تہی ش آچاؔ ہر آپک فہول ہی ایکو
لج ہبؔ کراہی کت بدگ بر یثبت تہوب ہے؟
1. 1 0 3 5 . آپلاؔ فیول ہیض کصق در ہدبصل کو لہت ے ہیں؟

سویکشی ڈیٹیفٹ و طرزس عول

فقط آپ لپے مے ہوں ہ ڈرجه فی لہیو ہک مے ذت آپ بے بضت جوتا کو گھر ہوں

5	4	3	2	1
بہ پور ہوفلق	ہوفلق	غیز چہ دار / ہنڈا	غیز ہوفلق	بہ پور غیز ہوفلق

- 1 0 3 5 . ہوں پلے کبم کو پورا کر کے لئی رفہب ظض بن ضیہ ک بطن کپبل کتوب ہوں۔
- 5 1 0 3 5 . ہوں ص فیخ ڈھ گھڑے پلے کبم کو اچہ توب ہوں۔
- 3 1 0 3 5 . ہوں پلے کبم کو اچہ ہم ہتے وقت ترض ترض فٹ ہی قو لوی اور طوں کبم بر پر گول کتوب ہوں۔
- 0 1 0 3 5 . ہوں پلے کبم کو اچہ ہم ہتے وقت ترض فٹ ہی کبب ہر پور یخ لو کتب ہوں۔
- 1 1 0 3 5 . نرم کے ادرکج ہی ضوی فٹ ہی ضے پھل ق کطی تھی قطنک خدش بت کی خجر ہلے پر فور لہی قو ٹکو اشکی خجرتوب ہوں۔
- 2 1 0 3 5 . ہوں فرم کے ادرض فٹ ہی کو فروئی فی کی عزب ضے عزب کو شیں توب ہوں۔
- 3 1 0 3 5 . ہوں ض کببراً طور پر فرم کے ادرکچھ اش طرح کی اکٹی ہٹی کرتب توب ہوں جرض ضکی فٹ ہی تابل رہے اور فروئی توب رہے۔
- 4 1 0 3 5 . ہوں پلے ضبت ہوں کضوی فٹ ہی تبت کے تر غت توب توب ہوں۔

سوالہ کے جوابت دیہ کی لی اپب قی قی دیہ کبب بہت شکی ہوں
آپکی اچہ تکبہ ہی بصد ہو وی ہوں

Appendix E Letter for Data Collection and Research Work



OTHMAN YEOP ABDULLAH
GRADUATE SCHOOL OF BUSINESS
Universiti Utara Malaysia
06010 UUM SINTOK
KEDAH DARUL AMAN
MALAYSIA



Tel.: 604-928 7101/7113/7130
Faks (Fax): 604-928 7160
Laman Web (Web): www.oayagsb.uum.edu.my

KEDAH AMAN MAKMUR • BERSAMA MEMACU TRANSFORMASI

UUM/OYAGSB/K-14

17 September 2015

TO WHOM IT MAY CONCERN

Dear Sir/Madam,

LETTER FOR DATA COLLECTION AND RESEARCH WORK

This is to certify that **Alfayez, Bassem Abdullah D (Matric No: 95059)** is a bonafied student of Doctor of Philosophy (PhD), Othman Yeop Abdullah Graduate School of Business, Universiti Utara Malaysia. He is conducting a research entitled "**The Moderating Effect Of Social Support On The Relationship Between Safety Management Practices And Safety Behavior Among Foreign Workers In Construction Industry In Saudi Arabia**" under the supervision of Assoc. Prof. Dr. Chandrakantan Subramaniam.

In this regard, I hope that you could kindly provide assistance and cooperation for him to successfully complete the research. All the information gathered will be strictly used for academic purposes only.

Your cooperation and assistance is very much appreciated.

Thank you.

"SCHOLARSHIP, VIRTUE, SERVICE"

Yours faithfully

KARTINI BINTI DATO' TAJUL URUS

Senior Assistant Registrar

for Dean

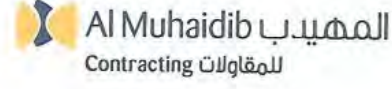
Othman Yeop Abdullah Graduate School of Business

c.c - Supervisor
- Student's File (95059)

Othman Yeop Abdullah
Graduate School of Business
Universiti Utara Malaysia
06010 UUM Sintok
Kedah Darul Aman



Appendix F
Agreement Letter from Al-Muhaidib Construction Company



التاريخ: ١٤٣٦/١٢/٢٢ هـ
الموافق: ٢٠١٥/١٠/٠٥ م
الموضوع: استبيان رسالة الدكتوراه.

وفقه الله

سعادة الملحق الثقافي في ماليزيا

السلام عليكم ورحمة الله وبركاته ..

بناءً على رغبة الطالب بمرحلة الدكتوراه/ باسم بن عبدالله الفايز سجل مدني رقم:
١٠١٥٧٢٩١١٢ بالتعاون معه في تطبيق استبيانته وجمع بعض المعلومات والبيانات المتعلقة
برسالة الدكتوراه.

عليه نفيد سعادتكم بموافقتنا على طلبه و سيتم التعاون مع الطالب و تسهيل مهمته.



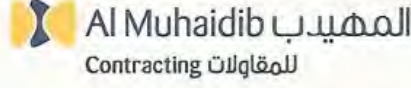
Universiti Utara Malaysia

وتقبلوا خالص تحياتينا و تقديرنا ..


شركة المهيدب للمقاولات
محمد المهيدب

شركة المهيدب للمقاولات ذ.م.م.
طريق ٩٢٩١ حدة ١٤١٣ المملكة العربية السعودية تلفون: ٩٢٠٠٢٦٢٠ - فاكس: ٩١٠٦٦٤ ٩٦٦٦
www.muhaidibco.com info@muhaidibco.com بريد إلكتروني
س.ت: ١٣٨٢٨٠٤٠٣٠ إشتراك العرفه AE٥٥٥ (أس المال: ٢٠ مليون ر.س.)

Appendix G
Letter for Completed Data Collection



25th February 2016

التاريخ: ١٦ جمادى الاولى ١٤٣٧ هـ

<p>HE cultural attaché of the Embassy of the Custodian of the Two Holy Mosques (May Allah protect him)</p> <p>Malaysia</p> <p>May God's peace, mercy and blessings be upon you</p> <p>Al-Muhaidib Contracting Company, certify that Mr. 'Bassem Abdullah Al-Fayez (National ID number 1015729112), the post-graduation student on doctorate stage ,has made several visits to the sites of our company , which has already taken him to distribute questionnaires and collect relevant data doctoral research , which is working on the preparation of his studies.</p> <p>This visit was commenced during the period from 05.10.2015 till date 02/20/2016.</p> <p>This letter is issued upon the request of Mr.Basim & to be submitted to the relevant authorities and build on student's responsibilities.</p> <p>We pray to Allah (SWTA) to bless him and enable him to achieve his goals with all the success.</p> <p>Yours Sincerely</p>	<p>سعادة الملحق الثقافي سفارة خادم الحرمين الشريفين حفظه الله</p> <p>دولة ماليزيا</p> <p>السلام عليكم ورحمة الله وبركاته وبركاته،،</p> <p>بهذا تشهد شركة المهيدب للمقاولات بأن الاستاذ / باسم بن عبد الله الفايز (سجل مدني رقم ١٠١٥٧٢٩١١٢) والطالب بمرحلة الدكتوراه قد قام بعدة زيارات لمواقع الخاصة بشركتنا والتي قام خلالها بتوزيع الاستبيانات وجمع البيانات ذات العلاقة برسالة الدكتوراة التي هو يعمل على إعدادها وقد كانت تلك الزيارة على مدار الفترة من ٢٠١٥/١٠/٠٥م وحتى تاريخ ٢٠١٦/٠٢/٢٠م.</p> <p>حرر له هذا الخطاب لتقديمه للجهات ذات العلاقة وبناء على طلبه وعلى مسنوليته.</p> <p>داعين الله أن يسدد خطاه وأن يوفقه في رسالته بكل التوفيق والنجاح بإذن الله.</p> <p>وتفضلوا بقبول وافر التحية والتقدير،،</p>
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عماد بن عبدالقادر المهيدب
Emad A.K.Al-Muhaidib
رئيس مجلس الإدارة
Chairman



شركة المهيدب للمقاولات ذ.م.م.

ص.ب. ٩٢٩١ جدة ٢١٤١٣ المملكة العربية السعودية | تلفون: ٢٢٢٢٠٠٠ ٩٢٠٠٠٠ | فاكس: ٩١٠٦ ٢١٤٤ ٩٢١١
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**Appendix H
Certification of Translation**



هنا خدمة
Huna Khidma



Certified Translation

ترجمة معتمدة

Affidavit

Hereby, Huna Khidma translation agency certifies that the attached documents and articles are correct ones of the original source text without taking any responsibility for any modification or addition without referring to us.

إفادة

تفون مؤسسة هنا خدمة للترجمة أن المستند والمواد المترجمة المترجمة هي عبارة عن ترجمة صحيحة للنص الأصلي دون أن تتخذ مسؤولية عن المحتوى والمؤسسة غير مسؤولة عن أي تعديل أو إضافة دون الرجوع لها.

خدم و توقيع مؤسسة هنا خدمة
Huna Khidma Seal and Authorized Signature



رقم المجلس رقم الترخيص
HK-5283-07.1015

Pages nr:

تصديق الغرفة التجارية
Chamber of Commerce



18 OCT 2015

Date

Kingdom Of Saudi Arabia - Jeddah
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Appendix I Univariate Statistics

Univariate Statistics

	N	Mean	Std. Deviation	Missing		No. of Extremes ^a	
				Count	Percent	Low	High
MC1	273	4.14	1.021	9	3.2	31	0
MC2	272	4.10	.793	10	3.5	11	0
MC3	271	4.10	.967	11	3.9	21	0
MC4	272	4.02	1.141	10	3.5	27	0
MC5	271	4.13	1.048	11	3.9	32	0
MC6	269	4.09	1.067	13	4.6	33	0
MC7	273	4.01	1.029	9	3.2	26	0
PS1	270	4.19	1.052	12	4.3	28	0
PS2	270	4.16	1.018	12	4.3	21	0
PS3	267	4.17	1.055	15	5.3	25	0
PS4	271	4.26	1.015	11	3.9	17	0
WP1	270	4.19	.900	12	4.3	11	0
WP2	272	4.14	.902	10	3.5	20	0
WP3	270	4.09	.975	12	4.3	20	0
WP4	272	4.12	1.004	10	3.5	22	0
WP5	273	4.11	.962	9	3.2	19	0
WP6	269	4.10	1.063	13	4.6	22	0
ST1	271	4.39	.844	11	3.9	12	0
ST2	271	4.34	.945	11	3.9	17	0
ST3	273	4.31	.900	9	3.2	16	0
ST4	269	4.17	.956	13	4.6	21	0
ST5	272	4.32	.826	10	3.5	13	0
SC1	273	4.28	.806	9	3.2	9	0
SC2	270	4.15	.896	12	4.3	15	0
SC3	272	4.24	.895	10	3.5	13	0
SC4	270	4.16	.969	12	4.3	21	0
SC5	272	4.16	.915	10	3.5	16	0
SR1	271	4.30	.887	11	3.9	14	0
SR2	274	4.30	.860	8	2.8	15	0
SR3	271	4.22	1.027	11	3.9	20	0
WI1	273	4.30	.923	9	3.2	16	0
WI2	272	4.25	.916	10	3.5	16	0
WI3	273	4.36	.829	9	3.2	11	0
WI4	273	4.35	.858	9	3.2	11	0
SS1	273	4.17	1.142	9	3.2	28	0
SS2	273	4.18	.764	9	3.2	9	0

SS3	272	4.37	.967	10	3.5	21	0
SS4	273	4.24	.861	9	3.2	14	0
SS5	272	4.22	.912	10	3.5	14	0
SS6	272	4.20	1.004	10	3.5	19	0
SS7	272	4.14	1.026	10	3.5	23	0
SS8	271	4.27	.832	11	3.9	11	0
SS9	272	4.21	.975	10	3.5	17	0
SS10	272	4.31	.888	10	3.5	12	0
SS11	271	4.35	.842	11	3.9	13	0
SS12	271	4.26	.974	11	3.9	20	0
SS13	272	4.36	.966	10	3.5	20	0
SS14	274	4.26	.938	8	2.8	21	0
SS15	274	4.23	1.009	8	2.8	18	0
SCO1	271	4.34	1.023	11	3.9	20	0
SCO2	272	4.42	.792	10	3.5	6	0
SCO3	275	4.45	.797	7	2.5	8	0
SCO4	274	4.43	.801	8	2.8	14	0
SPA1	273	4.33	.818	9	3.2	6	0
SPA2	272	4.35	.933	10	3.5	21	0
SPA3	274	4.45	.779	8	2.8	5	0
SPA4	271	4.52	.693	11	3.9	7	0

a. Number of cases outside the range ($Q1 - 1.5 \cdot IQR$, $Q3 + 1.5 \cdot IQR$).