BANK SELECTION DECISION:

FACTORS INFLUENCING THE SELECTION OF
BANKS AND BANKING SERVICES

A thesis submitted to the Graduate School in partial fullfilment of the requirements for the degree of Master of Science (Management), Universiti Utara Malaysia.

By:

MD. SAADAWANG

(C) MD. SAAD BIN AWANG, 1997, All right reserved



Sekolah Siswazah (Graduate School) Universiti Utara Malaysia

PERAKUAN KERJA TESIS

(Certification Of Thesis Work)

·	is willy	
Kami, yang bertandatangan, memperakukan baha (We, the undersigned, certify that) MD. SAAD B. AWANG	wa	
12, 0,1,0 2, 1,11,11,0	-	
calon untuk ijazah (candidate for the degree of) Master of Science (Management)		
telah mengemukakan tesisnya yang bertajuk (has presented his/her thesis of the following title)		
Bank Selection Decision: Factors Influ	uencing the Selection	
of Banks and Banking Services.		
seperti yang tercatat di muka surat (as it appears on the title page and		
bahawa tesis tersebut boleh diterima dari segi bentuk serta kandungan, dan meliputi bidang ilmu dengan memuaskan. (that the thesis is acceptable in form and content, and that a satisfactory knowledge of the field is coverd by the thesis).		
AIK Tosic		
	tee)	
Nama Ta	andatangan 🗸 🗸 👤	
(that the thesis is acceptable in form and content, and that a satisfactory knowledge of the field is coverd by the thesis). AJK Tesis (Thesis Committee) Nama (Name) Dr. Che Ani Mad (Signature) Nama (Name) P.M. Dr. Ibrahim Abdul Hamid (Signature) Nama Tandatangan (Signature) Nama Tandatangan		

Tarikh (Date)

TABLE OF CONTENTS

Abst Abst Ackn List	Permission to Use Abstract (Bahasa Malaysia) Abstract (English) Acknowledgement List of Tables Abbreviations			
СНА	PTER ONE: INTRODUCTION			
1.1	Introduction	1		
1.2	Context of the Study	1		
1.3	Statement of the problem	3		
1.4	Inculcating a Savings Culture	6		
1.5	Research Objective	7		
	1.51. Objective	7		
	1.52 Specific Objective	8		
1.6	Research Questions	8		
1.7	Research Hypotheses	10		
1.8	Significance of the Study	11		
1.9	Scope and Limitation of the Study	12		
	1.9.1 Scope of the Study	12		
	1.9.2 Limitation of the Study	12		
СНА	APTER TWO: THE CONCEPTUAL/THEORETICAL FRAMEWORK	_		
2.1	Introduction	14		
2.1	Review of Literature	14		
2.2	Banking System in Malaysia	22		
2.0	2.3.1 What is a Banker?	23		
	2.3.2 Code of Banking Practice	24		
	2.3.3 Banking Secrecy	26		
	-			

	2.3.4 Conflict of interest	28
	2.3.5 Integrity of the Banking System	29
	2.3.6 Bankers' Duties and Responsibilities	29
2.4	Research Model/Framework	32
2.5	Defination of Terms and Variables	32
011	ADTED TUDES EVOSULENT QUATOMED	
CH.	APTER THREE: EXCELLENT CUSTOMER SERVICES	
3.1	Introduction	35
3.2	Service Quality	35
3.3	Understanding Professional Customer Service	36
	3.3.1 Uncompromising Integrity	37
	3.3.2 High Competancy Level	38
	3.3.3 High Degree of Customer Focus	38
	3.3.4 Excellence Interpersonal Skill	39
	3.3.5 Strong Committment	39
	3.3.6 Positive Mental Attitude	39
	3.3.7 Balance in Life	40
3.4	Staff Attitude	41
3.5	Quality Image	43
3.6	Effective Communication	43
3.7	Handling Difficult Situations	45
3.8	Technological Changes and Electronic Banking	46
СН	IAPTER FOUR: RESEARCH METHODOLOGY	
4.1		49
4.2		49
4.4	,	50
•••	4.4.1 Primary Data	50
	4.4.2 Secondary Data	50
4.5		50
4.6	•	51
	4.6.1 Primary Data	51
	4.6.2. Secondary Data	53

4.7	Data Analysis Technique	53
	4.7.1 Descriptive Analysis	53
	4.7.2. Correlational Analysis	54
CHAF	PTER FIVE: RESULTS	
5.1	Introduction	55
5.2	The Demographic and Personal Characteristics	55
5.3	Reliability Testing	59
5.4	Descriptive Analysis	59
	5.4.1 Bank Performance	62
	5.4.2 Bank Selection Decision	63
	5.4.3 Comparison Between Bank Performance and	
	Customer's Selection Decision	64
5.5	Correlational Analysis and Results of Hypotheses Testing	68
	5.5.1 Hypothesis 1	68
	5.5.2 Hypothesis 2	68
	5.5.3 Hypothesis 3	69
	55.4 Hypothesis 4	69
	5.5.5 Hypothesis 5	70
	5.5.6 Hypothesis 6	70
5.6	Analysis and Discussion of Results	70
	5.6.1 Evaluation of Bank Performance	71
	5.6.2 Evaluation of Bank Selection Decision	72
CHAI	PTER SIX: CONCLUSION	
6.1	Introduction	73
6.2	Discussion of Findings	73
6.3	Recommendations	78
BIBL	IOGRAPHY	80
APPE	ENDICES	
	Questionnaire (Malay)	84
	Questionnaire (English)	86

PERMISSION TO USE

In presenting this thesis in partial fullfilment of the requirements for a Post Graduate degree from the Universiti Utara Malaysia, I agree that the library of this university may make it freely available for inspection. I further agree that permission to copy of this thesis in any manner, in whole or in part, for scholarly purposes may be granted by the **supervisor(s)** who supervised my thesis work or, in his absence, by the Dean of the Graduate School in which my thesis was done. It is understood that any copying or publication, or use of this thesis or parts thereof for financial gain, shall not be allowed without my written permission. It is also understood that due recognition shall be given to me and to the Universiti Utara Malaysia in any scholarly use which may be made of any material in my thesis.

Request for permission to copy or made other use of material in this thesis in whole or in part should be addressed to:

Dean of Graduate School,
Universiti Utara Malaysia,
06100. Sintok.
Kedah Darul Aman.

ABSTRAK

Sejumlah 250 borang soal-selidik diedarkan kepada pelanggan-pelanggan bank di tiga bandar utama di Kedah iaitu Jitra, Alor Setar dan Sungei Petani. Bank-bank yang dipilih ialah Maybank, Bank Bumiputra (M) Bhd, Sime Bank, Public Bank, Ban Hin Lee Bank, DCB Bank dan EON Bank. Soal-selidik direka bentuk untuk menentukan faktor-faktor yang mempengaruhi keputusan pelanggan memilih sesebuah bank. Tesis ini juga direka bentuk untuk menentukan: perhubungan di antara keputusan memilih bank dengan karakteristik individu; penilaian pelanggan terhadap prestasi semasa bank yang dipilih; kriteria yang diambil kira semasa membuat keputusan memilih bank; dan perbandingan antara prestasi semasa bank dan keputusan memilih bank.

Sejumlah 178 borang soal-selidik dianalisa dengan menggunakan kaedah Min dan Korrelasi Pearson untuk menentukan perhubungan signifikan dan perbezaan di antara 6 hipotesis-hipotesis pada tahap signifikan 5%. Hasil kajian ini menunjukkan bahawa: terdapat perhubungan yang positif dan signifikan di antara keputusan memilih bank dan faktor-faktor karakteristik individu, kualiti perkhidmatan, imej/reputasi bank, produk-produk dan kemudahan lokasi. Pelanggan memberi penilaian yang lebih baik pada imej/reputasi dari kualiti perkhidmatan terhadap prestasi semasa, bagaimanapun mereka lebih gemar untuk berurusan dengan bank-bank yang mampu memberikan perkhidmatan yang berkualiti seperti cepat dan cekap, ketepatan staf bekerja, kakitangan yang peramah dan layanan yang memuaskan.

Secara keseluruhan, pelanggan gemar kepada perkhidmatan yang berkualiti, Umumnya, perkhidmatan yang cepat serta cekap dan imej/reputasi bank menjadi faktor-faktor pilihan pertama dan kedua. Dengan itu, bank-bank seharusnya lebih menumpukan kepada memberi latihan kepada semua kakitangan, terutama di barisan hadapan, untuk menentukan kualiti perkhidmatan yang akan menaikkan imej bank dan menarik pelanggan baru. Lokasi dan kemudahan tempat meletak kenderaan berhampiran adalah signifikan semasa memilih bank. Dengan itu, pembukaan pusat perkhidmatan pada lokasi yang strategik akan memudahkan pelanggan. Keyakinan pada pengurus, keadaan di bahagian luar yang menarik, pengiklanan media massa dan introduksi oleh rakan dan keluarga adalah faktor-faktor kurang penting di dalam memilih bank.

ABSTRACT

Two hundred fifty questionnaires were distributed to customers of several banks in three major towns in Kedah: Jitra, Alor Setar and Sungai Petani. Maybank, Bank Bumiputra (M) Bhd, Sime Bank, Public Bank, Ban Hin Lee Bank, DCB Bank and EON Bank were selected. Questionnaires were developed to examine factors that influence customers in selecting a particular bank. This thesis was also designed to examine: the relationship between bank selection decision and customers personal characteristics; customers rating on the current performances of the selected banks; customers' bank selection criteria; and comparison of banks' performance and bank selection decision.

One hundred seventy eight questionnaires were analysed using Mean and Pearson Correlation to determine the significant relationships as well as distinstions among the 6 hypotheses at 5% level of significance. The findings revealed that there are positive significant relationships between bank selection decision and personal characteristics, service quality, bank image/reputation, products and convenience location. The results also suggest that customers rated bank image/reputation better than service quality for bank performance. However, they prefer to deal with banks that can provide quality services such as fast and efficient service, staff work accuracy, friendliness of bank personnel and warm reception.

In general, customers prefer quality services than the other factors mentioned. They rank fast and efficient services and bank image/reputation as their first and second preferences, respectively. Therefore, banks should emphasise on providing training to all staff, especially front-end, to ensure quality services that would project good image and attract new businesses. Convenience location and the availability of parking space nearby were found to be significant in bank selection decision. Thus, opening of more service centres at strategic location would be to customers convenience. Confidence in bank manager, external appearances of bank, mass media advertising and recommendation from friends and relatives were found to be less significant factors in bank selection decision.

ACKNOWLEDGEMENT

"Shukur alhamdullillah..." for the blessing He has given me to carry out this study successfully.

I would like to express my gratitude to my advisor, Dr. Che Ani Mad for his guidance and advice throughout this study. Likewise, I would like to express my appreciation to the Dean, lecturers and staff of the Graduate School, Universiti Utara Malaysia for their support and ideas for the success of my study.

My greatest appreciation goes to my mother, wife Badriah, my sons: Mohammad Shafiq and Muhammad Safwan and my daughter Nursyuhada, for their love, moral support and understanding. Last but not least to my family and colleagues for their encouragement and assistance during my graduate study.

LIST OF TABLES

2.1	Summary of Literature Review
5.1	Distribution of Questionnaires by Town and Banks
5.2	Distribution Frequency of Respondents' Characteristics '
5.3a	Results of Bank Performance
5.3b	Results of Bank Selection Decision
5.4	Comparison of Customer's Bank Selection Decision and Bank
	Performance

Results of the Study on Bank Selection Decision in Ranking

6.1

Order

ABBREVIATION

ABM Association of Banks in Malaysia

ACTS Banking Acts

ASW Amanah Saham Wawasan

ATMs Automated Teller Machines

BNM Bank Negara Malaysia

GNP Gross National Product

IFBS Interest Free Banking System

M1P1 First Malaysian Industrial Plan

M1P2 Second Malaysian Industrial Plan

NST New Straits Times

PIN Personal Identification Number

CHAPTER ONE

INTRODUCTION

1.1 Introduction

This chapter presents the context of the study, statement of the problem, research objectives, research questions, research hypotheses, significance of the study and scope and limitation of the study.

1.2 Context of the Study

Commercial banks are the largest and the most important group of financial institutions in Malaysia. They are responsible for the smooth functioning of payment mechanisms in the country. Financial services provide by the commercial banks have enable them to mobilise idle funds and savings, as well as, effectively channel these resources for the production of goods and services. As at 1984, the commercial banks accounted for nearly 75 per cent of the total deposits placed with the financial system and 65 per cent of the total credit extended to the private sector (BNM, Money and Banking in Malaysia).

The contents of the thesis is for internal user only

Bibliography

- Afzal-Ur-Rahman, "Economic Doctrines of Islam", (1980), Terjemahan Osman Ahmad and Mazni Othman, Dewan Bahasa dan Pustaka, Vol. 3. 3rd. edition, 1991.
- Arora R., Cavusgil T. and Nevin, (1985), "Evaluation of Financial Institutions by Bank Versus Savings and Loan Customers: An Analysis of Factor Congruency", International Journal of Bank Marketing. Vol. 3, No. 3.
- Bank Negara Malaysia, (1997), "Lapuran Tahunan 1996", Percetakan Kum Sdn. Bhd., 28 March.
- Bank Negara Malaysia, (1985), "Money and Banking in Malaysia". BNM Silver Anniversary Edition 1959-I 984.
- Bank Negara Malaysia, (1996), "Produk Tabungan Di Malaysia", December.
- Derrik Khoo, (1995), "Stand Out with Good Customer Service", Management Times, June 21.
- Ennew T. Christine, (1992), "Consumer Attitudes to Independent Financial Advice". International Journal of Bank Marketing. Vol. 10, No. 5.
- Farrance C., (1993), "Can Bank Succeed in the Current Marketplace?".

 International Journal of Bank Marketing. Vol 11, No 2.
- Kaynak E., Kuenkumiroglu O., (1992), "Bank and Product Selection: Hong Kong", International Journal of Bank Marketing. Vol. 10, No. 1.

- Laroche M., Rosenblatt J. A., (1986), "Services Used and Factors
 Considered Important in Selecting a Bank: *An Investigation*Across Diverse Demographic Segments", International Journal of Bank Marketing. Vol. 4, No. 1.
- Lee K. H., (1989), "A Research Design for Explaining Retail Locations for Commercial Banks In Hong Kong". International Journal of Bank Marketing, Vol. 4. No 3.
- Mariarty, Kimball R.C. and Guy J.H. (1983), "The Management of Corporate Banking Relationships", Loan Management Review.
- Moutinho L., Meidan A. (1989), "Bank Customers' Perception, Innovations and New Technology". International Journal of Bank Marketing. Vol 7. No. 2.
- Moutinho L., Brownlie (1989), "Customer Satisfaction with Bank Services:

 **A Multidimensional Space Analysis*, International Journal of Bank Marketing, Vol. 7, No. 5.
- Prendergast Gerars P., (1993), "Self-Service Technology in Retail Banking: Current and Expected Adoption Patterns", International Journal of Bank Marketing". Vol. 11. No. 7.
- Plilip Bourke, (1990), "Financial Institution Management: The European Experience and challenges for the 1990s", Banker's Journal, June.
- Robbin Stephen P., (1996), "Organizational Behavior Concepts, Controversies, Application", Prentice Hall International Editions, (7th. edition).
- Scheuing Eberhard E., Johnson Eugene M., (1989), "New Product Development and Management in Financial Institutions", International Journal of Bank Marketing". Vol.7. No. 2.

- Siles M., Robinson L.J. and Hanson S. D., (1993), "Service Quality Resources: Why Do Bank Advertise?", International Journal of Bank Marketing, December.
- Sally Mekechnie, (1992), "Consumer Buying Behaviour in Financial Services: An Overview", International Journal of Banking Marketing. Vol. 10, No. 5.
- Schermerhorn, (1994), Hunt, Osborn, "Managing Organizational Behavior", (5th. edition) John Wiley & Sons, Inc.
- Sekaran, U. (1992), "Research Method for Business; A Skill Building Approach. Singapore, (2nd. edition), John Wiley & Sons, Inc.
- Shanmugam B., (1989), "Marketing of Financial Services in a Developing Country: The Malaysian Experience", International Journal of Bank Marketing. Vol. 7, No. 4.
- Smith A. M., Lewis B. R., (1989), "Customer Care in Financial Services Organisations". International Journal of Bank Marketing. Vol. 7, No. 5.
- Stoner James A. F., Freeman E., (1989), "Management", (4th. edition), Prentice Hall International Editions.
- The Association of Banks In Malaysia, "Code of Good Banking Practice".

 July 1, 1995.
- The New Straits Times, Friday, 29 November 1996.
- The Star, "Share of Islamic Banking in the Financial System Still Small". Saturday, 29 March 1997.
- Tan C. H., Chua Christina, (1986), "Intention, Attitude and Social Influence in Bank Selection: *A Study in an Oriental Culture'*, International Journal of Bank Marketing, Vol. 4, No. 3.

- Thomas Tan, "The Indicators of a Futuristic Bank". Management Times, Tuesday, 23 July 1996.
- Tuller L. W., (1992), " Handbook of Global Trade and Investment Financing", The McGraw Hill.
- Turnbull P. W. and Gibbs M. J., (1989), "The selection of Bank and Banking Services Among Corporate Customers in South Africa", International Journal of Bank Marketing. Vol. 7, No. 5.
 - Zikmund William G., (1995), "Business Research Methods", (4th. edition), The Dryden Press, International Edition.